

PLEASE BRING THIS AGENDA WITH YOU

1

The Lord Mayor will take the Chair at ONE
of the clock in the afternoon precisely.

This meeting will be
preceded by a short
Service in the Guild
Church of St. Lawrence
Jewry at 11.30am.
Members will wear
gowns on this occasion



COMMON COUNCIL

SIR/MADAM,

You are desired to be at a Court of Common Council, at **GUILDHALL**, on
THURSDAY next, the **21st day of April, 2016**.

JOHN BARRADELL,
Town Clerk & Chief Executive.

*Guildhall,
Wednesday 13th April 2016*

Dr Andrew Charles Parmley

Vincent Thomas Keaveny

}

Aldermen on the Rota

1 **Apologies**2 **Declarations by Members under the Code of Conduct in respect of any items on the agenda**3 **Introduction of New Members**4 **The New Chief Commoner to take his seat**5 **Minutes**

To agree the minutes of the meeting of the Court of Common Council held on 3 March 2016.

For Decision
(Pages 1 - 30)

6 **Resolutions on Retirements, Congratulatory Resolutions, Memorials**7 **Mayoral Visits**

The Right Honourable The Lord Mayor to report on his recent overseas visits.

For Information

8 **Docquets for the Hospital Seal**9 **The Freedom of the City**

To consider a circulated list of applications for the Freedom of the City.

For Decision
(Pages 31 - 36)

10 **Legislation**

To receive a report setting out measures introduced into Parliament which may have an effect on the services provided by the City Corporation.

For Information
(Pages 37 - 38)

11 **Ballot Result**

The Town Clerk to report the outcome of a ballot taken at the last Court:

One Member to the **Thames Festival Trust**, for a three year term expiring in March 2019.

* *denotes appointed.*

	Votes
John Alfred Barker, O.B.E., Deputy	30
John George Stewart Scott, J.P.	68*

12 **Appointment of Committees: White Paper**

To appoint the Committees until the first meeting of the Court in April 2017 and to agree the terms of reference and constitution for each Committee.

(A list of the proposed appointments, terms of reference including proposed amendments, and constitutions has been separately circulated).

(Unless otherwise stated the requirement for certain Committees to have a Member with fewer than five or ten years' service on the Court, at the time of their

appointment, is fulfilled by the existing membership).

(Supporting statements in respect of the contested vacancies outlined below are set out immediately following the White Paper, at pages 81 to 94).

Nominations received for vacancies of varying terms:-

Where appropriate:-

* denotes a Member standing for re-appointment;

denotes a Member with fewer than five years' service on the Court; and

^ denotes a Member whose primary residence is in the City.

a) Policy and Resources Committee (five vacancies).

(Contest)

Nominations received:-

*Simon D'Olier Duckworth, O.B.E., D.L.

*Marianne Bernadette Fredericks

*Catherine McGuinness, Deputy

James Henry George Pollard, Deputy

Virginia Rounding

*Dr Giles Robert Evelyn Shilson, Deputy

*Jeremy Lewis Simons

Thomas Charles Christopher Sleigh

James Richard Tumbridge

Patrick Thomas Streeter

b) Hospitality Working Party of the Policy and Resources Committee

(one vacancy).

(Contest)

Nominations received:-

*William Barrie Fraser, O.B.E, Deputy

Ann Marjorie Francesca Pembroke

c) Members' Privileges Sub (Policy and Resources) Committee (three vacancies).

(No contest)

Nominations received:-

Ann Holmes

Jamie Ingham Clark, Deputy

Ann Marjorie Francesca Pembroke

d) Investment Committee (three vacancies).

(Contest)

Nominations received:-

Nicholas Michael Bensted-Smith, J.P.

Keith David Forbes Bottomley

*Tom Hoffman

Ann Holmes

*Michael Hudson

*Clare James

e) Social Investment Board (two vacancies).

One vacancy must be filled by a Member with fewer than five years' service on the Court.

(No contest)

Nominations received:-

#*Henry Nicholas Almroth Colthurst

#*Wendy Marilyn Hyde

f) Audit and Risk Management Committee (three vacancies).

(Contest)

Nominations received:-

Randall Keith Anderson

Keith David Forbes Bottomley

*Nigel Kenneth Challis

Henry Nicholas Almroth Colthurst

Peter Estlin, Alderman

Mark Raymond Peter Henry Delano Wheatley

Gregory Percy Jones, Q.C.

g) Police Committee (three vacancies).

One vacancy must be filled by a Member whose primary residence is in the City.

(Contest)

Nominations received:-

*Simon D'Olier Duckworth, O.B.E., D.L.

Emma Edhem

Christopher Michael Hayward

^*Ian David Luder, Alderman

James Richard Tumbridge

h) Board of Governors of the City of London School (two vacancies)

(No contest)

Nominations received:-

*William Harry Dove, O.B.E., J.P., Deputy

*Joyce Carruthers Nash, O.B.E., Deputy

i) Board of Governors of the City of London School for Girls (three vacancies).

(No contest)

Nominations received:-

*Dennis Cotgrove

*Richard David Regan, O.B.E., Deputy

*Sir Michael Snyder

j) Board of Governors of the City of London Freeman's School (three vacancies).

(No contest)

Nominations received:-

*Stuart John Fraser, C.B.E.

*Graham David Packham

*Adam Fox McCloud Richardson

k) Board of Governors of the Guildhall School of Music & Drama (five vacancies).

(No contest)

Nominations received:-

John Alfred Barker, O.B.E., Deputy
 *John Alfred Bennett, Deputy
 *Marianne Bernadette Fredericks
 *Jeremy Paul Mayhew

l) Gresham Committee (City Side) (three vacancies).
 (Contest)

Nominations received:-

John Alfred Bennett, O.B.E., Deputy
 *Tom Hoffman
 *Brian Nicholas Harris, Deputy
 Charles Edward Lord, O.B.E., J.P.
 Jeremy Paul Mayhew

m) Establishment Committee (three vacancies).
 (No contest)

Nominations received:-

*Jeremy Paul Mayhew
 *Joyce Carruthers Nash, O.B.E., Deputy
 *Barbara Patricia Newman, C.B.E.

n) Open Spaces, City Gardens and West Ham Park Committees (two vacancies on each Committee).
 (No contest)

Nominations received:-

John Alfred Barker, O.B.E., Deputy
 *Jeremy Lewis Simons

o) Epping Forest & Commons Committee (two vacancies).
 (No contest)

Nominations received:-

Jeremy Lewis Simons
 Graeme Martyn Smith

p) Hampstead Heath, Highgate Wood & Queen's Park Committee (four vacancies).
 (No contest)

Nominations received:-

*Michael Hudson
 Anne Helen Fairweather
 *Barbara Patricia Newman, C.B.E.
 *Virginia Rounding

q) Barbican Residential Committee, in the category of non-resident (three vacancies).
 (No contest)

Nominations received:-

*Michael Hudson
 *Graham David Packham

r) Barbican Centre Board (two vacancies).

(Contest)

Nominations received:-

Anne Helen Fairweather

Vivienne Littlechild, J.P.

Charles Edward Lord, O.B.E., J.P.

James Henry George Pollard, Deputy

John George Stewart Scott, J.P.

Jeremy Lewis Simons

*John Tomlinson, Deputy

s) The City Bridge Trust Committee (three vacancies).

(Contest)

Nominations received:-

*William Harry Dove, O.B.E., J.P., Deputy

Anne Helen Fairweather

*Stanley Ginsburg, J.P., Deputy

*Ian Christopher Norman Seaton

t) Standards Committee (three vacancies).

(Contest)

Nominations received:-

*Nigel Kenneth Challis

*Michael Hudson

Jamie Ingham Clark, Deputy

*Alastair John Naisbitt King, Deputy

u) Licensing Committee (four vacancies).

(No contest)

Nominations received:-

*John Alfred Barker, O.B.E., Deputy

*Marianne Bernadette Fredericks

Emma Edhem

v) Health & Wellbeing Board (one vacancy).

(No contest)

Nominations received:-

*Karina Dostalova

w) Education Board (three vacancies).

(Contest)

Nominations received:-

Randall Keith Anderson

Stuart John Fraser, C.B.E.

Peter Estlin, Alderman

Ann Holmes

Philip John Woodhouse

x) Health and Social Care Scrutiny Committee (six vacancies)

(No contest)

Nominations received:-

Christopher Paul Boden

The Revd. Dr Martin Dudley
 Vivienne Littlechild, J.P.
 Wendy Mead, O.B.E

y) Livery Committee (four vacancies).
 (Contest)

Nominations received:-

*John Alfred Barker, O.B.E., Deputy
 *William Barrie Fraser, O.B.E., Deputy
 Christopher Michael Hayward
 *Wendy Mead, O.B.E.
 Dhruv Patel
 Judith Lindsay Pleasance

For Decision
 (Pages 39 - 94)

13 **Appointments to Vacancies on Ward Committees**

To appoint vacancies on Ward Committees (where not all places on Ward Committees are filled by Wards, vacancies can be filled by Members of the Court), viz.:-

a) Markets Committee (three vacancies).
 (Contest)

Nominations received:-

Randall Keith Anderson
 John Alfred Barker, O.B.E., Deputy
 Ann Holmes
 Adam Fox McCloud Richardson

b) Community & Children's Services (seven vacancies).
 (No contest)

Nominations received:-

Randall Keith Anderson
 The Revd. Dr. William Goodacre Campbell-Taylor
 David Andrew Graves, Alderman
 Professor John Stuart Penton Lumley
 Delis Regis
 Angela Mary Starling

For Decision

14 **Questions**

15 **Motions**

16 **Awards and Prizes**

17 **Hospitality Working Party of the Policy and Resources Committee**

To consider reports of the Hospitality Working Party of the Policy and Resources Committee, as follows:

- (A) **Applications for the Use of Guildhall** – to note the prior approval of the listed applications for the use of Guildhall.

For Information
(Pages 95 - 96)

- (B) **Applications for Hospitality** – to consider one recommendation concerning the provision of hospitality.

For Decision
(Pages 97 - 98)

18 **Planning and Transportation Committee**

To consider a report concerning proposed temporary experimental traffic orders at Tudor Street. This proposal was previously approved by the Streets & Walkways Sub Committee and, pursuant to Standing Order 9(4), has now been referred to the Court of Common Council.

For Decision
(Pages 99 - 144)

19 **Port Health and Environmental Services Committee**

To consider a report concerning the annual increases to be applied in respect of services provided at the Heathrow Animal Reception Centre.

For Decision
(Pages 145 - 150)

20 **Community and Children's Services Committee**

To consider a report proposing amendments to Standing Orders and the Committee's Terms of Reference in relation to restrictions concerning the ability to stand as Chairman or Deputy Chairman.

For Decision
(Pages 151 - 154)

21 **Guildhall Improvement Committee**

To consider a report recommending the closure of the Guildhall Improvement Project and the dissolution of the Committee.

For Decision
(Pages 155 - 160)

22 **Education Board**

To consider a report proposing an Education Strategy for the City for 2016-19.

For Decision
(Pages 161 - 178)

MOTION

23 **By the Chief Commoner**

That the public be excluded from the meeting for the following items of business below on the grounds that they involve the likely disclosure of exempt information as defined in Paragraph 3 of Part 1 of Schedule 12A of the Local Government Act, 1972.

For Decision

24 **Non-Public Minutes**

To agree the non-public minutes of the meeting of the Court held on 3 March 2016.

For Decision
(Pages 179 - 182)

25 Property Investment Board

To consider reports of the Property Investment Board, as follows:

- (A) A report on action taken in accordance with urgency procedures concerning the surrender and re-grant of a head lease to facilitate development;
- (B) A report on action taken in accordance with urgency procedures concerning the purchase of a head leasehold interest.

For Information
(Pages 183 - 186)

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MOUNTEVANS, MAYOR

COURT OF COMMON COUNCIL

3rd March 2016
MEMBERS PRESENT

ALDERMEN

Nicholas Anstee
Sir Michael David Bear
Sheriff Charles Bowman
Peter Estlin
John Garbutt
Sir Roger Gifford
Alison Gowman
Timothy Russell Hailes, JP
Gordon Warwick Haines

Peter Lionel Raleigh Hewitt, JP
Sir Paul Judge
Vincent Thomas Keaveny
Ian David Luder JP
Professor Michael Raymond Mainelli
Julian Henry Malins, QC
The Rt Hon the Lord Mayor, The Lord
Mountevans, Jeffrey Evans

Dr Andrew Charles Parmley
William Anthony Bowater Russell
The Rt Hon the Baroness Patricia Scotland of
Asthal, QC
Dame Fiona Woolf
Sir David Wootton

COMMONERS

George Christopher Abrahams
John David Absalom, Deputy
Randall Keith Anderson
Alex Bain-Stewart JP
John Alfred Barker, OBE, Deputy
Douglas Barrow, Deputy
John Bennett, Deputy
Nicholas Michael Bensted-Smith, JP
Christopher Paul Boden
Mark Boleat
Keith David Forbes Bottomley
Revd Dr William Goodacre
Campbell-Taylor
Roger Arthur Holden Chadwick,
Deputy
Nigel Kenneth Challis
John Douglas Chapman, Deputy
Henry Nicholas Almroth Colthurst
Dennis Cotgrove
Alexander John Cameron Deane,
Deputy
William Harry Dove OBE, Deputy
(Chief Commoner)
The Revd Dr Martin Raymond
Dudley
Peter Gerard Dunphy

Emma Edhem
Anthony Noel Eskenzi, CBE,
Deputy
Sophie Anne Fernandes
John William Fletcher
William Barrie Fraser, OBE,
Deputy
Stuart John Fraser, CBE
Marianne Bernadette Fredericks
Lucy Frew
George Marr Flemington Gillon
Stanley Ginsburg, JP, Deputy
The Revd Stephen Decatur
Haines MA, Deputy
Brian Nicholas Harris, Deputy
Graeme Harrower
Tom Hoffman
Ann Holmes
Robert Picton Seymour Howard
Michael Hudson
Wendy Hyde
Clare James
Gregory Percy Jones QC
Alastair John Naisbitt King,
Deputy

Gregory Alfred Lawrence
Vivienne Littlechild JP
Oliver Arthur Wynlayne Lodge, TD
Edward Lord, OBE, JP
Professor John Stuart Penton
Lumley
Paul Nicholas Martinelli
Jeremy Mayhew
Catherine McGuinness, Deputy
Andrew Stratton McMurtrie, JP
Wendy Mead, OBE
Robert Allan Merrett, Deputy
Hugh Fenton Morris
Alastair Michael Moss, Deputy
Sylvia Doreen Moys
Joyce Carruthers Nash, OBE,
Deputy
Barbara Patricia Newman, CBE
Graham David Packham
Dhruv Patel
Ann Marjorie Francescia
Pembroke
Judith Lindsay Pleasance
James Henry George Pollard,
Deputy

Henrika Johanna Sofia Priest
Chris Punter
Delis Regis
Adam Fox McCloud
Richardson
Elizabeth Rogula
Virginia Rounding
James de Sausmarez
John George Stewart Scott, JP
Ian Christopher Norman
Seaton
Dr Giles Robert Evelyn Shilson,
Deputy
Jeremy Lewis Simons
Graeme Martyn Smith
Angela Mary Starling
Patrick Thomas Streeter
James Michael Douglas
Thomson, Deputy
John Tomlinson, Deputy
James Richard Tumbridge
Michael Welbank, MBE
Mark Raymond Peter Henry
Delano Wheatley
Philip Woodhouse

1. Apologies The apologies of those Members unable to attend this meeting of the Court were noted.
2. Declarations No declarations were made. It was noted that a number of Members had received dispensation from the Standards Committee to speak and vote in respect of Item

17(A) and the proposed increase to the Business Rate Premium.

3. Minutes *Resolved* - That the Minutes of the last Court are correctly recorded.
4. Resolutions There were no resolutions.
5. Mayoral Visits The Right Honourable the Lord Mayor reported on his recent overseas visits to the Kuwait, Saudi Arabia, the United Arab Emirates, Angola, Mauritius, and Zambia.
6. Hospital Seal There were no documents to be sealed.
7. Freedoms The Chamberlain, in pursuance of the Order of this Court, presented a list of the under-mentioned, persons who had made applications to be admitted to the Freedom of the City by Redemption:-
- | | | |
|--|--|--|
| Squadron Leader Michael John Daly, MBE
<i>Professor Sir Arnold Wolfendale</i>
<i>Clinton Eliot Leeks</i> | a University Bursar

<i>Citizen and Clockmaker</i>
<i>Citizen and Constructor</i> | Durham |
| Richard Stephen Kelly
<i>Scott Marcus Longman</i>
<i>John Alexander Smail</i> | a Researcher
<i>Citizen and Blacksmith</i>
<i>Citizen and Distiller</i> | Bristol |
| Anthony Frederic Cordonnier
<i>Edward Archer Windsor Clive</i>
<i>Alfred Bain</i> | a Reinsurance Underwriter
<i>Citizen and Turner</i>
<i>Citizen and Turner</i> | South Woodford, Redbridge |
| Teresa Mary Waller-Bridge
<i>George Alexander Bastin</i>
<i>Colonel Hamon Patrick Dunham</i>
<i>Massey</i> | an Assistant Clerk
<i>Citizen and Ironmonger</i>
<i>Citizen and Loriner</i> | Battersea |
| Paul Flowerday
<i>Mark Douglas Estaugh</i>
<i>Christopher Roberts</i> | a Bursar
<i>Citizen and Wheelwright</i>
<i>Citizen and Blacksmith</i> | Rudgwick, West Sussex |
| Daniel Oliver Lewis Winkworth
<i>Anthony John Keith Woodhead</i>
<i>Anne Elizabeth Holden</i> | a Railway-Signalling Installer
<i>Citizen and Tax Adviser</i>
<i>Citizen and Basketmaker</i> | Barnet, Hertfordshire |
| Jacqueline Anne Gibbons
<i>George Raymond Gibson</i>
<i>Neil Frederick Purcell</i> | a Professor Emeritus
<i>Citizen and Air Pilot</i>
<i>Citizen and Painter Stainer</i> | Toronto, Ontario, Canada |
| Timothy James Lewis

<i>Donald Howard Coombe, MBE</i>
<i>David Peter Coombe</i> | a Travel Consultant

<i>Citizen and Poulter</i>
<i>Citizen and Poulter</i> | Blackheath, Royal Borough of Greenwich |
| Anne Christiansen
<i>Richard David Regan, OBE, Deputy</i>
<i>John Michael Pocock</i> | an Operations Director
<i>Citizen and Cutler</i>
<i>Citizen and Cutler</i> | Lewisham |

Anne-Marie Craven <i>Ronald Gulliver</i> <i>David Henry Clifton Griffiths</i>	a Tour Guide <i>Citizen and Farrier</i> <i>Citizen and Farrier</i>	Camden
Robert Michael Tilbury <i>Henry Llewellyn Michael Jones,</i> <i>Deputy</i> <i>Stanley Ginsburg, JP, Deputy</i>	a Senior Fraud Investigator <i>Citizen and Common Councilman</i> <i>Citizen and Glover</i>	Upminster, Essex
James Kenneth Emery <i>Michael Peter Cawston</i> <i>Geoffrey Douglas Ellis</i>	a Police Officer <i>Citizen and Tyler and Bricklayer</i> <i>Citizen and Joiner</i>	Billericay, Essex
James Grigsby Smith <i>Catherine Sidony McGuinness,</i> <i>Deputy</i> <i>Wendy Mead, OBE, CC</i>	a Garden Maintenance Company Director, retired <i>Citizen and Solicitor</i> <i>Citizen and Glover</i>	Snodland, Kent
Anthony Robert Wilson <i>James Edward Pullum</i> <i>Gary Mankelow</i>	a Transport Planning Manager <i>Citizen and Hackney Carriage</i> <i>Driver</i> <i>Citizen and Hackney Carriage</i> <i>Driver</i>	Southwark
Stephen Ernest John Raven <i>Terry Kenneth Morris</i> <i>David Roger Anthony John Formosa</i>	a Member of the London Stock Exchange, retired <i>Citizen and Pewterer</i> <i>Citizen and Fruiterer</i>	Esher, Surrey
Simon Philip Shalgosky <i>Stuart John Fraser, CBE, CC</i> <i>Roger Arthur Holden Chadwick,</i> <i>Deputy</i>	a Television Company Head of Development <i>Citizen and Fletcher</i> <i>Citizen and Bowyer</i>	Ashtead, Surrey
Jodi-Lynne Shalgosky <i>Stuart John Fraser, CBE, CC</i> <i>Roger Arthur Holden Chadwick,</i> <i>Deputy</i>	an Admissions Officer <i>Citizen and Fletcher</i> <i>Citizen and Bowyer</i>	Ashtead, Surrey
Colin Richard Watts <i>Richard Leslie Springford</i> <i>Richard Stuart Goddard</i>	a Marine Consultant <i>Citizen and Carman</i> <i>Citizen and Shipwright</i>	Huntham, North Curry, Taunton, Somerset
Janet Alison Smith <i>Anthony Sharp</i> <i>Keith Cledwyn Williams</i>	a Human Resources Consultant <i>Citizen and Loriner</i> <i>Citizen and Framework Knitter</i>	Snitterfield, Warwickshire
Stewart William Bell <i>Anthony Sharp</i> <i>Keith Cledwyn Williams</i>	a Finance Director, retired <i>Citizen and Loriner</i> <i>Citizen and Framework Knitter</i>	Snitterfield, Warwickshire
Brian Robert Lewis <i>Anthony Ben Charlwood</i> <i>Donald Newell</i>	a Pharmacist <i>Citizen and Basketmaker</i> <i>Citizen and Pattenmaker</i>	Westerham, Kent
Massimo Antoci	a Business Executive (retired)	Rome, Italy

<i>Michael Alan Rutherford</i>	<i>Citizen and Management Consultant</i>	
<i>Shravan Joshi</i>	<i>Citizen and Fueller</i>	
Nicole Michele Straker	an Executive Assistant	Woolwich Arsenal
<i>Anthony Sharp</i>	<i>Citizen and Loriner</i>	
<i>Keith Cledwyn Williams</i>	<i>Citizen and Framework Knitter</i>	
Mark Hugh Nunns	a Banker	Twickenham, Middlesex
<i>Robert George Williams</i>	<i>Citizen and Information Technologist</i>	
<i>Christopher Punter, CC</i>	<i>Citizen and Information Technologist</i>	
Raymond William Clement	a Civil Engineer, retired	Green Street Green, Orpington, Kent
<i>John Edmund Maccabe</i>	<i>Citizen and Horner</i>	
<i>Catherina Anastasia Leonis Maccabe</i>	<i>Citizen and Farrier</i>	
Josephine Alison Crabb	a Solicitor	Cookham, Maidenhead, Berkshire
<i>Squadron Leader Antony Christopher Harley Farnath</i>	<i>Citizen and Educator</i>	
<i>Virginia Susan Farnath</i>	<i>Citizen and Educator</i>	
James Edward Cracknell	an Olympic Athlete	Chiswick
<i>Alison Jane Gowman, Ald.</i>	<i>Citizen and Glover</i>	
<i>Sir David Wootton, Kt., Ald.</i>	<i>Citizen and Fletcher</i>	
Lyndon Michael Jones	a Police Officer, retired	Faversham, Kent
<i>Thomas Anthony Denne</i>	<i>Citizen and Pattenmaker</i>	
<i>John William Arthur Reuther</i>	<i>Citizen and Pattenmaker</i>	
Richard John Feather	an Insurance Operations Director, retired	Rayleigh, Essex
<i>John Edmund Maccabe</i>	<i>Citizen and Horner</i>	
<i>Catherina Anastasia Leonis Maccabe</i>	<i>Citizen and Farrier</i>	
Francis Matthew Haggerty, MBE	a United National Operative, retired	Erimi, Limassol, Cyprus
<i>David Robert Boston</i>	<i>Citizen and Gold & Silver Wyre Drawer</i>	
<i>Frederick Joseph Trowman</i>	<i>Citizen and Loriner</i>	
George William Helon, JP	an Historian, retired	Kearneys Spring, Queensland, Australia
<i>Frederick Joseph Trowman</i>	<i>Citizen and Loriner</i>	
<i>David Robert Boston</i>	<i>Citizen and Gold & Silver Wyre Drawer</i>	
Sarah Nevin Locker	a Police Officer, retired	Woodford Green, Essex
<i>David Andrew Harry McGregor Smith, CBE</i>	<i>Citizen and Cook</i>	
<i>Jonathan Martin Averbs</i>	<i>Citizen and Fletcher</i>	
Pamela Kay Anson	a Financial Services Company Director	Chiswick
<i>Anthony Ben Charlwood</i>	<i>Citizen and Basketmaker</i>	
<i>Aileen Elizabeth Wells-Martin</i>	<i>Citizen and Basketmaker</i>	
Ryan John Dignam	a Stockbroker	Mottingham
<i>Henry Llewellyn Michael Jones, Deputy</i>	<i>Citizen and Common Councilman</i>	

<i>Stanley Ginsburg, JP, Deputy</i>	<i>Citizen and Glover</i>	
Richard John Woodgate <i>Peter Ronald Elliott</i> <i>Michael Gerald Whyte</i>	a Delivery Driver <i>Citizen and Blacksmith</i> <i>Citizen and Blacksmith</i>	Orpington, Kent
Philippa Tamsin Watmough <i>Daniel Edward Doherty</i> <i>Steven Howard Rowe</i>	a Property Investment Director <i>Citizen and Marketor</i> <i>Citizen and Marketor</i>	Chelsea
Scott Paul Gouldsbrough <i>Scott Marcus Longman</i> <i>John Alexander Smail</i>	an IT Consultant <i>Citizen and Blacksmith</i> <i>Citizen and Distiller</i>	Easton, Bristol
Xohan Duran <i>Scott Marcus Longman</i> <i>Peter Ronald Elliott</i>	a Heating Company Director <i>Citizen and Blacksmith</i> <i>Citizen and Blacksmith</i>	Borehamwood, Hertfordshire
Jeremy Withers Green <i>Timothy John Delano Cunis</i> <i>Richard Cawton Cunis</i>	an Investment Banker, retired <i>Citizen and Merchant Taylor</i> <i>Citizen and Mercer</i>	Hammersmith
Artur Przemyslaw Gajewski <i>Scott Marcus Longman</i> <i>George Henry Capon</i>	an Information Technology Consultant <i>Citizen and Blacksmith</i> <i>Citizen and Blacksmith</i>	Walthamstow
Angelo Musa <i>Frederick Joseph Trowman</i> <i>David Robert Boston</i>	a Carabinieri <i>Citizen and Loriner</i> <i>Citizen and Gold & Silver Wyre</i> <i>Drawer</i>	Ferentino, Italy
Lesley Margaret Parker <i>Sir David Brewer, Kt., CMG, CVO</i> <i>Sir David Wootton, Kt., Ald.</i>	a Senior Social Services Manager, retired <i>Citizen and Merchant Taylor</i> <i>Citizen and Fletcher</i>	Hornsea, East Yorkshire
Professor Dame Henrietta Louise Moore, DBE <i>Paula Shea Tomlinson</i> <i>John Tomlinson, Deputy</i>	a University Professor <i>Citizen and Gardener</i> <i>Citizen and Fletcher</i>	Bloomsbury
Charles Richard Goulden <i>Sir Roger Gifford, Kt., Ald.</i> <i>Carl Geoffrey Eriksson</i>	a Management Consultant <i>Citizen and Musician</i> <i>Citizen and Gunmaker</i>	York, Yorkshire
Dean Travis Smith <i>George Raymond Gibson</i> <i>Neil Frederick Purcell</i>	a Chartered Accountant <i>Citizen and Air Pilot</i> <i>Citizen and Painter-Stainer</i>	Wainfleet, Ontario, Canada
William Dermot O'Grady <i>Henry Llewellyn Michael Jones, Deputy</i> <i>Stanley Ginsburg, JP, Deputy</i>	a Construction Company Director <i>Citizen and Common Councilman</i> <i>Citizen and Glover</i>	Killorglin, County Kerry, Ireland
Richard Andrew Hearn <i>Stephen Decatur Haines, Deputy</i>	The Dean of St George's Cathedral <i>Citizen and Pewterer</i>	Southwark

<i>Catherine Sidony McGuinness, Deputy</i>	<i>Citizen and Solicitor</i>	
Michael Patrick Fosberry <i>Gerald Albert George Pulman, JP Christopher Michael Hayward, CC</i>	a Financial Services Director <i>Citizen and Basketmaker Citizen and Pattenmaker</i>	Denham, Middlesex
Jennifer Cooke <i>His Hon. Judge Nicholas Richard Maybury Hilliard, QC Alderman & Sheriff Charles Edward Beck Bowman</i>	a Crown Court Usher <i>Citizen and Wax Chandler Citizen and Grocer</i>	Village Way, Dulwich
Sally Anne Bromley <i>Neville John Watson Peter Francis Clark</i>	a College Principal <i>Citizen and Fletcher Citizen and Mason</i>	Worthing, West Sussex
His Excellency Khalid Alwaleed Al-Hail <i>Mervyn Doreen Redding Lawrence John Day</i>	an Entrepreneur <i>Citizen and Basketmaker Citizen and Maker of Playing Cards</i>	Royal Arsenal Riverside, Woolwich, London
His Excellency Enrique Austria Manalo <i>Alan Buchan Michael Alan Rutherford</i>	a Diplomat <i>Citizen and Management Consultant Citizen and Management Consultant</i>	Chiswick, London
Professor Denis Jean-Marie Kessler <i>Andrew John Hubbard Gerard Graham Dickinson</i>	an Insurer <i>Citizen and Insurer Citizen and Insurer</i>	Paris
Sir Thomas Boaz Allen, CBE <i>Sir Roger Gifford, Kt., Ald. Andrew Charles Parmley, Ald.</i>	a Singer <i>Citizen and Musician Citizen and Musician</i>	Parsons Green
Jane Victoria Barker, CBE <i>Mark John Boleat, CC Hugh Fenton Morris, CC</i>	an Insurance and Consulting Company Director <i>Citizen and Insurer Citizen and Maker of Playing Card</i>	Southwark
Her Excellency Chi Hsia Foo <i>Sir Alan Colin Drake Yarrow, Kt., Ald. Mark John Boleat, CC</i>	The High Commissioner of Singapore <i>Citizen and Fishmonger Citizen and Insurer</i>	Belgravia
Ludovic Bizouard De Montille <i>Mark John Boleat, CC Sir Roger Gifford, Kt., Ald.</i>	an International Banking Chairman <i>Citizen and Insurer Citizen and Musician</i>	Royal Borough of Kensington and Chelsea
Julian Benjamin Pipe, CBE <i>The Rt. Hon The Lord Mayor Mark John Boleat, CC</i>	a London Borough Mayor <i>Citizen and Insurer</i>	Hackney

Resolved – That this Court doth hereby assent to the admission of the said persons to the Freedom of this City by Redemption upon the terms and in the manner mentioned in the several Resolutions of this Court, and it is hereby ordered that the

Chamberlain do admit them severally to their Freedom accordingly.

8. Legislation

The Court received a report on measures introduced by Parliament which might have an effect on the services provided by the City Corporation as follows:-.

Subordinate Legislation

Title	with effect from
The Council Tax Reduction Schemes (Prescribed Requirements) (England) (Amendment) Regulations 2015, S.I. No. 2041	14 January 2016
The London Underground (Bank Station Capacity Upgrade) Order 2015, S.I. No. 2044	12 January 2016
The Greater London Authority Elections (Amendment) Rules 2016, S.I. No. 24	1 May 2016
The Public Service Pensions Revaluation (Earnings) Order 2016, S.I. No. 95	1 April 2016
The Self-build and Custom Housebuilding (Register) Regulations 2016, S.I. No. 105	1 April 2016
The Non-Domestic Rating (Small Business Rate Relief) (England) (Amendment) Order 2016, S.I. No. 143	1 April 2016
The Environmental Permitting (England and Wales) (Amendment) Regulations 2016, S.I. No. 149	13 May 2016

(The text of the measures and the explanatory notes may be obtained from the Remembrancer's office.)

9. Ballot Result

The Town Clerk reported the results of a ballot taken at the last Court as follows:-

Board of Governors of the City of London School (one vacancy for the balance of a term expiring in April 2017).

	Votes
Keith David Forbes Bottomley	56
The Revd. Dr Martin Raymond Dudley	27
Michael Hudson	10

Read.

Whereupon the Lord Mayor declared Keith Bottomley to be appointed to the Board of Governors of the City of London School.

10. Appointments

The Court proceeded to consider appointments to the Guild Church of St Lawrence Jewry, Christ's Hospital and the Thames Festival Trust.

a) **Guild Church of St Lawrence Jewry** (three vacancies for one year terms expiring in March 2017).

** denotes a Member standing for re-appointment*

Nominations received:-

*Roger Arthur Holden Chadwick, Deputy

*Simon D'Olier Duckworth, O.B.E., D.L.

*Gregory Percy Jones, Q.C.

Read.

Whereupon the Lord Mayor declared Deputy Roger Chadwick, Simon Duckworth and Gregory Jones to be appointed to the Guild Church of St Lawrence Jewry.

- b) **Christ's Hospital** (four vacancies for four year terms expiring in January 2020).

Nominations received:-

Nicholas Michael Bensted-Smith, J.P.

Read.

Whereupon the Lord Mayor declared Nicholas Bensted-Smith to be appointed to Christ's Hospital.

- c) **Thames Festival Trust** (one vacancy for a three year term expiring in March 2019).

** denotes a Member standing for re-appointment*

Nominations received:-

*John Alfred Barker, O.B.E., Deputy

John George Stewart Scott, J.P.

Read.

The Court proceeded, in accordance with Standing Order No.10, to ballot on the vacancy.

The Lord Mayor appointed the Chief Commoner and the Chairman of the Finance Committee, or their representatives, to be the scrutineers of the ballot.

Resolved – That the votes be counted at the conclusion of the Court and the result printed in the Summons for the next meeting.

11. The
Honourable
The Irish
Society

- a) The Court proceeded to appoint four Common Councilmen on the Honourable The Irish Society for terms of three years.

**denotes a Member standing for re-appointment*

Nominations received:-

*Douglas Barrow, Deputy

*Roger Arthur Holden Chadwick, Deputy.

*Simon D'Olier Duckworth, O.B.E., D.L

*James Henry George Pollard, Deputy
Jeremy Lewis Simons

Read.

The Court agreed a request from Jeremy Simons to withdraw his nomination.

Whereupon the Lord Mayor declared Deputy Doug Barrow, Deputy Roger Chadwick, Simon Duckworth and Deputy Henry Pollard to be appointed to The Honourable The Irish Society.

- b) The Court proceeded to endorse the Court of Aldermen's nomination for the Governor of The Honourable The Irish Society.

*Luder, I.D., J.P.;
Dove, W.H.,
O.B.E., J.P., Deputy*

Resolved – That Sir David Hugh Wootton, Alderman and Fletcher, be appointed as Governor of the Honourable the Irish Society, it being noted that the Deputy Governor would be appointed by the Court of the Irish Society.

12. Questions

Rough Sleeping

Patrick Streeter asked a question of the Chairman of the Community & Children's Services Committee concerning rough sleeping in the City and the possible steps that might be taken to address the issue.

In response, the Chairman stressed the importance of distinguishing between rough sleeping and begging and set out the work that the Community & Children's Services department was doing to address rough sleeping. He made reference to the significant collaboration with the City of London Police, homelessness charities, City churches and other City Corporation departments to tackle the issue.

Sir John Cass Foundation School

William Campbell-Taylor sought and obtained the leave of the Court to defer his question, to be asked of the Chairman of the Community & Children's Services Committee.

Bus Stop Relocation: Blackfriars Bridge

Wendy Mead asked a question of the Chairman of the Planning and Transportation Committee concerning the proposed relocation of a bus stop as part of the cycle superhighway plans.

The Chairman set out the rationale behind Transport for London's (TfL) decision, noting the anticipated negative impact on road users were the bus stop to instead be relocated to the north end of Blackfriars Bridge. Responding to a supplementary question from Wendy Mead regarding the consultation process and the decision to relocate a bus stop in Tower Ward in the face of similar objections, the Chairman clarified that the proposals had been subject to TfL consultation in November 2014 and that no objections had been received; further, the proposals had only been approved on a trial basis to allow for their efficacy to be ascertained. He also added that the relocation of a bus stop in Tower Ward had not yet been formally agreed as it was contingent upon additional financial resources which had not yet been identified.

In reply to a further supplementary question from Gregory Jones, in which it was suggested that flaws in TfL's consultation process and plans merited the proposals being reconsidered by the Streets & Walkways Sub Committee, the Chairman

reiterated that the current proposals had been approved only on a temporary basis as what were known as ‘experimental orders’. These experimental orders had been approved in response to the concerns which had been raised about the changes to streets, traffic flow and the impact on residents and occupiers in area, and would provide an opportunity for the plans to be reconsidered should they prove inappropriate.

13. Motions There were no motions.

14. Awards
and Prizes

Local Authority Awards

Report of the Chairman of the Port Health and Environmental Services Committee.

“I am delighted to announce that the City of London Corporation received Gold in the Small Local Authority category and the Overall Winner award at the Chartered Institution of Waste Management Clean Britain Awards 2015. The Clean Britain Awards recognise the work of local authority street scene teams in keeping our public places and spaces clean and safe, for everyone to enjoy. The Gold Award for Small Local Authority and the Overall Winner Award are both the highest levels achievable and demonstrate the City Corporation’s ability to provide service innovation and deliver new campaigns, initiatives, and prevention measures.

I am also delighted to announce that in February 2016 the City of London Corporation was named Local Authority of the Year by Keep Britain Tidy. This award rewards the City Corporation’s excellence and innovation in improving local environmental quality and enables us to share our good practices with other Keep Britain Tidy Network members.

I commend this achievement to the Court.”

Resolved – That the report be received.

15. **POLICY AND RESOURCES COMMITTEE**

(Mark Boleat)

25 February 2016

(A) European Union Referendum

Following the conclusion of HM Government’s negotiations on reforms to the UK’s membership of the European Union (EU), it was announced that a referendum on whether the UK should remain in the EU will take place on Thursday 23 June 2016. Voters would be asked to decide on the following question: "Should the United Kingdom remain a member of the European Union or leave the European Union?"

Given the importance of this matter to City stakeholders, including residents and businesses, a special meeting of the Policy and Resources Committee was convened on 25 February 2016 to consider whether the City Corporation should adopt a position on the UK’s membership of the EU and, if so, what that position should be. Taking into account the City Corporation’s role in representing the

interests of its stakeholders, and after giving the matter very careful and detailed consideration, it was agreed that the City Corporation should adopt an official position on the vote.

During discussion at the meeting of the Policy and Resources Committee, different views had been expressed on the question of the City Corporation's position on the matter, including that of neutrality. It was, however, the view of the majority of Members of the Committee that, acknowledging the breadth of opinion in the City and taking into account the views expressed by stakeholders, support should be given to the UK remaining in the EU.

It was therefore **recommended** to the Court of Common Council that approval be given to the City Corporation adopting a position on the UK's membership of the EU in the following terms:-

“Taking into account the views of City stakeholders and businesses, the City of London Corporation supports the United Kingdom remaining a member of the European Union.”

The Chairman introduced the item, explaining the rationale behind the Policy and Resources Committee's decision and expressing his firm belief that it was in the best interests of the City Corporation to adopt the position proposed. He reminded Members that there was precedent for the City Corporation adopting official views on important matters on behalf of stakeholders, such as on the issue of immigration or airport expansion. He noted that this was not a party political issue and that the proposed position was in support of the Government and main opposition parties' stance. The Policy and Resources Committee had felt that stakeholders expected the City Corporation to adopt a position and that the strong view of those stakeholders who had declared a position to date was that the UK should remain in the EU.

He also took the opportunity to clarify that there was no intention to spend any money on campaigning in respect of this position, with the Committee not having considered any proposed expenditure and there being no intention to commit any funds. He also confirmed that there was no intent to move away from the City Corporation's traditional role in facilitating debate and that the City Corporation would continue to act as a forum for both sides to engage in full and informative exchange throughout the period. He made clear that any corporate position would also have no impact on individual Members' ability to speak or campaign according to their own beliefs.

Following the Chairman's introduction to the item, Deputy Alex Deane moved an amendment to split the Motion in to two sections, to facilitate more constructive debate.

Deane, A.C.,
Deputy;
Wheatley,
M.R.P.H.D.

Amendment – That the recommendation of the Policy & Resources Committee be divided into two parts, thereby enabling each to be debated separately, in the following terms:

- a) that the Court of Common Council approves the City of London Corporation adopting a position on the UK's Membership of the EU.

- b) consequent upon the outcome of part a), the position be in the following terms:
- “Taking into account the views of City stakeholders and businesses, the City of London Corporation supports the United Kingdom remaining a member of the European Union.”*

Upon the Amendment being put, the Lord Mayor declared it to be carried.

The Court proceeded to debate part a) of the amended Motion.

During lengthy debate on the issue, a number of Members spoke both in support and in opposition to the proposition that the City Corporation adopt a corporate position. The following arguments were made in support of the City Corporation taking a neutral stance:

- The City Corporation was widely known to be a neutral entity which did not engage in party political issues. On such an emotionally and highly charged issue as this, to adopt a position would be akin to adopting a party political stance and the City Corporation would therefore be best served to remain independent. The fact that several established political parties had already declared positions on the matter would *de facto* make it a party political issue; having built a reputation for neutrality over several centuries, to risk it now would be misguided.
- Whilst the City Corporation might have previously adopted a corporate stance on some political matters, such as airport expansion at Heathrow, these had not been of the same magnitude.
- Further, those occasions when a stance had been adopted were in respect of issues where the general public had had no ability to vote directly on the matter. In matters of plebiscite, it was normal for the Court to remain neutral as all voters had the right to express their own views and did not need nor expect the City Corporation to act as an intermediary, any more than they would in the case of a General or Mayoral Election.
- With opinion across the nation divided on the issue and with there being a need to work with advocates of both sides of the argument whatever the outcome, passing this Motion would inevitably antagonize key stakeholders and could damage long-term relationships. It was also clear that opinion within the City itself was divided on the issue, with reference made to recent letters signed by prominent business figures urging neutrality or that the UK leave the EU.
- The mandate of the City Corporation to adopt any position was questioned with it argued that electors had not been canvassed as to their views in any meaningful way. To adopt a stance would therefore invite a direct challenge as to the validity of the City Corporation legitimately claiming to speak on anyone's behalf.
- Should a position be adopted in this instance, it was feared that a precedent would be set and there would be an expectation for the City Corporation to take a position on other matters in future.
- The importance of the politically independent nature of the Court of Common Council was emphasised, with it argued that the potential risks and disbenefits of adopting a position had not been adequately assessed. It was urged that the promotion of any position be left to other bodies such as

TheCityUK who, as advocacy bodies, had legitimate roles in the debate.

- It was also argued that with the vote some months away taking a position now would be precipitate, as changing circumstances or new information emerging in the interim might make any position taken now unrepresentative of stakeholder views come the referendum.
- Concern was expressed with regard to the legitimacy and inaccuracy of the statistics provided in the report before the Court. It was noted that the British Chambers of Commerce had declared they were retaining a neutral corporate position on the referendum, with it therefore suggested that to take their polling and draw a different conclusion would be disingenuous. The validity of the TheCityUK Ipsos-MORI poll was also challenged, with it noted that the report erroneously stated that the polling was conducted in 2015, when it was in fact 2013. Given the small and limited sample size, as well as the fact that views could change significantly in a three year period, disquiet was expressed that the data had skewed the view of stakeholder opinion in the City and might misrepresent the true position. As a matter of integrity, the City Corporation should, therefore, not consider making such a decision on the basis of inaccurate information.
- The City Corporation's established role as a convener and facilitator of debate was emphasised, with it observed that the City Corporation had a responsibility to ensure full and equal debate, promoting accurate information and allowing others to take their own informed positions. It was argued that the City Corporation should be proactive in inviting all sides to debate at Guildhall and that this would be made easier by remaining neutral, standing above partisan debate and ensuring it remained respected and trusted by all sides as a facilitator of discussion.
- A Member also questioned the Electoral Commission's guidance and interpretation of the legislation concerning campaigning. It was argued that the legislation made clear that the City Corporation's normal convening activities would not be captured by the legislation and therefore the City Corporation would be eligible to remain neutral and not register as a participant, whilst maintaining its traditional convening role, if it so wished.

The following points were advanced in support of the view that the City Corporation should adopt a corporate position:

- With the question of continued EU membership being of such fundamental importance, it was argued that there was an expectation from the electorate and other stakeholders that the City Corporation take a view on the issue and demonstrate it was relevant on the strategic issues of day.
- The wisdom of staying silent on the issue was questioned with it suggested that neutrality could potentially invite greater disrespect than advocating for one side. The City Corporation would not be the only organisation adopting a position which would need to work with all sides after the referendum; divisions and disagreements on issues were common and responsible organisations and individuals would continue to work together regardless of the outcome.
- The distinction between independence and neutrality was also commented on, with some Members also suggesting that seeking to remain neutral in this instance would be interpreted as tacit support for the UK withdrawing from the EU.

- It was noted that Members were elected as representatives, not as delegates, and were therefore fully entitled to take a view on the issue. Having been elected to express their views and act according to what they felt was best for the City, it would be unthinkable to remain silent on such a vital issue. Indeed, should the decision be taken not to adopt a view, electors might reasonably ask what Members and the City Corporation were there for. Three Members, having conducted informal canvassing in their own Wards, advised that there had been support amongst their electorate for the City Corporation adopting a corporate stance.
- Several Members challenged the statement that the City Corporation had been historically neutral, pointing to instances such as the Court's support for William Beckford, Oliver Cromwell and the Earl of Warwick as occasions where the City Corporation had taken a political and potentially divisive position on matters of great importance, often contrary to the position of the government or the monarch.
- The proposition that the City Corporation was neutral in the current era was also disputed, with the Heathrow position noted as being contrary to the stated position of the elected Mayor of London and the two leading candidates to succeed him. It was also observed that the City Corporation often advocated or attempted to intercede on behalf of the interests of the City, which arguably did not constitute neutrality.
- It was suggested that it would be irresponsible for an elected body whose primary function was to support and promote the City on a global basis not to have a view on this issue. The suggestion that advocacy be left to TheCityUK and others was referenced, with it put forward that this would simply marginalise the City Corporation in an area where it is used to having a leading position.
- Several Members observed that, with the City a major trading and financial centre, what the City Corporation did or failed to do to support the interests of business could materially impact thousands of people who relied on the City for their livelihoods. Businesses in the City were primarily of the opinion that continued EU membership was of importance to jobs and growth; if the City Corporation wished to claim to represent the financial and professional services industries, taking a position was essential and it was incumbent on the Court to speak out on an issue which would affect its stakeholders fundamentally.
- With reference to the issue of a mandate, a Member stated that it would be important to set out what this was and what capacity the City Corporation claimed to speak on peoples' behalves. Whilst there may be no mandate to speak for individual electors, the City Corporation could and should speak in the capacity which it had held for hundreds of years as representing the City as a global centre for trade. If anyone could claim to run the City, it was the City Corporation, and in that capacity it would want to facilitate market activity and participants to the greatest possible extent. Therefore, adopting a position would be representative of commercial, not political, interest.

Motion – That, in accordance with Standing Order 11(9), the Question be now put.

Dudley, Revd.
Dr. M.R.

There being no Member wishing to second the Motion, the Lord Mayor declared the Motion to fall.

Discussion recommenced, with Members making the following comments:

- Several Members expressed the view that it was vital that the City Corporation demonstrate strategic leadership on such an important issue, arguing that it was both a privilege and obligation of Members elected to lead to show these qualities. Leaders were expected not to shy away from difficult decisions, but to step forward and articulate a clear position. As politicians, Members were expected to take views and act in the best interests of the stakeholders they were elected to represent and to whom democratically accountable.
- Other Members countered that nobody had comprehensively surveyed residents or workers and thus it was not defensible to claim to be speaking on behalf of stakeholders; the historical examples provided as evidence of precedent for the City Corporation having taken controversial positions were also argued to be moot as they related to non-comparable events at a time when the City Corporation's role was not the same. The key role of the City Corporation in the modern era was as a convening body and facilitator of debate; this was what should be upheld foremost.
- It was also argued that neutrality was not the preserve of the euro-sceptic; large numbers of people were genuinely conflicted on the issue or felt it was not appropriate for the City Corporation to take a stance, regardless of their personal views.

Motion – That, in accordance with Standing Order 11(9), the Question be now put.

Lord, C.E.,
O.B.E., J.P.;
Dudley, Revd.
Dr. M.R.

Upon the Question being put, the Lord Mayor declared the Motion not to be carried.

Further debate was interrupted by the sounding of the fire alarm, which necessitated a forced adjournment at 2.55pm. The Court subsequently reconvened at 3.05pm.

At the conclusion of the Court's deliberations, Deputy Alex Deane and the Chairman of the Policy and Resources Committee summed up the arguments on either side of the debate.

Upon the Question being put, the Lord Mayor declared part a) of the Motion as amended to be carried.

A division being demanded and granted, there appeared:-

For the Affirmative 58

ALDERMEN

Anstee, N.J.
Bear, Sir Michael
Bowman, C.E.B., Sheriff
Estlin, P.
Gifford, Sir Roger

Gowman, A.J.
Hailes, T.R.
Haines, G.W.
Howard, R.P.S
Judge, Sir Paul

Keaveny, V.T.
Mainelli, Professor M.R.
Russell, W.A.B
Wootton, Sir David
Woolf, Dame Fiona

COMMONERS

Anderson, R.K.	Fraser, S.J., C.B.E.	McMurtrie, A.S., J.P.
Barrow, D., Deputy	Fraser, W.B., O.B.E., Deputy	Merrett, R.A., Deputy
Bennett, J.A., Deputy	Fredericks, M.B.	Morris, H.F.
Bensted-Smith, N.M., J.P.	Gillon, G.M.F.	Patel, D.
Boleat, M.J.	Haines, Revd. S.D., Deputy	Pleasance, J.L.
Bottomley, K.D.F.	Harris, B.N., Deputy	Pollard, J.H.G., Deputy
Campbell-Taylor, W.G.	Hoffman, T.	Rounding, V.
Chadwick, R.A.H., Deputy	Hyde, W.M.	de Sausmarez, H.J.
Challis, N.K.	Jones, G.P., Q.C.	Scott, J.G.S., J.P.
Chapman, J.D., Deputy	King, A.J.N., Deputy	Simons, J.L.
Dudley, Revd. Dr. M.R.	Littlechild, V., J.P.	Thomson, J.M.D., Deputy
Dunphy, P.G.	Lord, C.E., O.B.E., J.P.	Tomlinson, J., Deputy
Edhem, E.	Martinelli, P.N.	Welbank, M., M.B.E.
Eskenzi, A.N., C.B.E., Deputy	McGuinness, C., Deputy	

Tellers for the affirmative – (Affirmative) Graeme Martyn Smith and Deputy Alex Deane (Negative).

For the Negative 37

ALDERMEN

Malins, J.H., Q.C.

COMMONERS

Abrahams, G.C.	Holmes, A.	Priest, H.J.S.
Absalom, J.D., Deputy	Hudson, M.	Punter, C.
Bain-Stewart, A., J.P.	Lawrence, G.A.	Richardson, A.F.M.
Barker, J.A., O.B.E., Deputy	Lodge, O.A.W., T.D.	Rogula, E.
Boden, C.P.	Lumley, Professor J.S.P.	Seaton, I.C.N.
Colthurst, H.N.A.	Mayhew, J.P.	Shilson, Dr. G.R.E., Deputy
Cotgrove, D.	Mead, W., O.B.E.	Starling, A.M.
Dove, W.H., O.B.E., J.P.	Moys, S.D.	Streeter, P.T.
Fernandes, S.A.	Nash, J.C., O.B.E., Deputy	Tumbridge, J.R.
Fletcher, J.W.	Newman, B.P., C.B.E.	Woodhouse, P.
Ginsburg, S., J.P., Deputy	Packham, G.D.	
Harrower, G.G.	Pembroke, A.M.F.	

Tellers for the negative – (Negative) Mark Wheatley and Deputy Alastair Moss (Affirmative).

Whereupon the Lord Mayor declared the Motion to be carried.

The Court then proceeded to consider part b) of the Motion as amended.

Motion – That, in accordance with Standing Order 11(9), the Question be now put.

Upon the Question being put, the Lord Mayor declared the Motion to be carried. Part b) of the Motion as amended was therefore put forthwith.

Upon the question being put, the Lord Mayor declared part b) of the Motion as amended to be carried.

Resolved – That:-

- a) approval be given to the City of London Corporation adopting a position on the UK's Membership of the EU; and,
- b) said position be in the following terms:

“Taking into account the views of City stakeholders and businesses, the City of

*Wheatley,
M.R.P.H.D;
Dove, W.H.,
O.B.E., J.P., Deputy*

London Corporation supports the United Kingdom remaining a member of the European Union.”

21 January 2016

(B) Health and Social Care Scrutiny Committee

In light of the impact of national developments on the way local authorities exercise their health overview and scrutiny function, the Policy and Resources Committee had considered the health and social care scrutiny functions of the City Corporation’s Health & Social Care Scrutiny Sub-Committee’s and the associated governance implications. This followed a review overseen by the Sub-Committee itself. The review highlighted the need to scrutinise not just the social care provided by external organisations but by the City Corporation itself and organisations it has commissioned.

As a result of this the Policy and Resources Committee agreed in principle to set up a new stand-alone Committee with the combined responsibility for scrutiny of health and social care and to dissolve the existing Sub-Committee. The Court was therefore **recommended** to approve the creation of a Health & Social Care Scrutiny Committee with terms of reference and constitution as set out at Appendix 1 to the report.

Resolved - That a new Health & Social Care Scrutiny Committee be established with terms of reference and constitution as attached at Appendix 1 to the report and that Standing Order 29 (3) be amended to enable the Chairman of the Committee to also be the Chairman of another Committee at the same time.

2 February 2016

(C) Report of Urgent Action Taken: London Councils Grants Scheme 2016/17 Levy

The budget for the London Councils Grants Scheme (LCGS) and the City of London Corporation’s contribution to the Scheme is considered on an annual basis by the Policy and Resources Committee. The City of London Corporation is also responsible for issuing the annual levies for contributions to all the constituent councils of the LCGS. This element of the Grants Scheme can only be considered and approved by the Court of Common Council if at least two-thirds of the constituent councils (i.e. 22 out of 33 of the London local authorities) have approved the total expenditure to be incurred under the Scheme.

Having received confirmation from London Councils that the budget and contributions had been agreed by over two thirds of the Constituent Councils, the approval of the Court was sought under the urgency procedures to allow the levies to be issued before the statutory deadline of 15 February 2016.

The Court of Common Council was therefore **recommended** to note that on 2 February 2016 approval was given, in accordance with Standing Order No. 19, to issue the levies.

Resolved – That the report be received.

COMMITTEE**(William Harry Dove, O.B.E., J.P., Deputy, Chief Commoner)**

28 January 2016

(A) Applications for the Use of Guildhall

In accordance with the arrangements approved by the Court on 21 June 2001 for the approval of applications for the use of Guildhall, the Court was informed of the following applications which had been agreed to:-

<u>Name</u>	<u>Date</u>	<u>Function</u>
Goodacre UK	12 April 2016	Dinner
Seatrade	6 May 2016	Dinner
Premier Public Relations Ltd.	2 June 2016	Dinner
AE3 Media	3 June 2016	Lunch
Pipers Projects Ltd.	7 July 2016	Lunch
Chartered Institute of Internal Auditors	21 June 2016	Dinner
The Climate Group	28 June 2016 29 June 2016	Conference
Advertising Producers Association	1 September 2016	Reception
In2Global Ltd.	10 September 2016	Dinner
Holocaust Educational Trust	14 September 2016	Dinner
Lord Mayor's Appeal	23 September 2016 2 November 2016	Dinner
Royal Life Saving Society UK	8 October 2016	Awards Ceremony
UK Theatre	9 October 2016	Lunch
Standard Chartered Bank Pensioners' Association	28 October 2016	Lunch
Financial Services Forum	1 December 2016	Dinner
Metropolitan Grand Lodge of London	29 June 2017	Dinner

Resolved – That the several applications be noted.

28 January 2016

(B) Applications for Hospitality**(i) Armed Forces Flag Day 2016**

The annual Armed Forces Flag Day forms part of a week of activities across the country to raise public awareness of the contribution made by the Armed Forces. The day was established to provide an opportunity to show support for members of the Armed Forces and Service families. To mark this occasion, and in line with previous years, it was proposed that the City Corporation host a flag-raising ceremony in Guildhall Yard during the afternoon of Friday 24th June, followed by light refreshments in the Old Library.

It was **recommended** that hospitality be granted for a Flag Raising Ceremony and Reception at Guildhall and that the arrangements be made under the auspices of

the Hospitality Working Party; the costs to be met from City's Cash and within the approved parameters.

This was to be a Full Court event.

Resolved – That hospitality be granted and that the arrangements be made under the auspices of the Hospitality Working Party; the costs to be met from City's Cash and within the approved cost parameters.

(ii) Reception to mark Her Majesty The Queen's 90th Birthday

In June a National Service of Thanksgiving will take place at St Paul's Cathedral to celebrate the Queen's 90th Birthday. The City Corporation had been invited to host a reception at the Guildhall following the service.

It was **recommended** that hospitality be granted for a reception at Guildhall and that the arrangements be made under the auspices of the Hospitality Working Party; the costs to be met from City's Cash and within the approved parameters.

This was to be a Full Court event.

Resolved – That hospitality be granted and that the arrangements be made under the auspices of the Hospitality Working Party; the costs to be met from City's Cash and within the approved cost parameters.

*Chadwick,
R.A.H., Deputy;
Lord, C.E., O.B.E.,
J.P.*

Motion – That Standing Order No. 16 be suspended to allow the Court to conclude the business before it.

Upon the Question being put, the Lord Mayor declared the Motion to be carried.

17. **FINANCE COMMITTEE**

(Roger Arthur Holden Chadwick, Deputy)

16 February 2016

(A) City Fund 2016/17 Budget Reports and Medium Term Financial Strategy including Non-Domestic Rates and Council Taxes

The Court proceeded to consider a report of the Finance Committee presenting the overall financial position of the City Fund (i.e. the Corporation's finances relating to Local Government, Police and Port Health services) **recommending** that:

- the Business Rates Premium be increased by 0.1p to 0.5p in the £ from April 2016 with the additional income, estimated at £1.6m a year, being allocated to the City of London Police to cover recently identified costs pressures relating to security; and
- the Council Tax for 2016/17 remains unchanged from 2015/16.

*Streeter, P.T.;
Ginsburg, S.,
J.P., Deputy*

Amendment – That this Court agrees to make provision in the budget for £240,000 which will provide for the reinstatement of the public conveniences in Bishopsgate and near Smithfield.

Upon the Question being put, the Lord Mayor declared the amendment not to be carried.

The original Motion being before the Court, it was:

Resolved – That that the report be agreed to and that the Court do pass a Resolution in the following terms:-

1. That for the 2016/17 financial year the Court of Common Council approves:
 - the Premium multiplier on the Non-Domestic Rate and Small Business Rate multipliers be set at 0.005 (an increase of 0.001 on the present multiplier) to enable the City to continue to support the City of London Police, security and contingency planning activity within the Square Mile at an enhanced level;
 - an unchanged Council Tax of £857.31 for a Band D property (excluding the GLA precept);
 - the overall financial framework and the revised Medium Term Financial Strategy for the City Fund; and
 - the City Fund Net Budget Requirement of £107m.

Council Tax

2. It be noted that in 2012 the Finance Committee delegated the calculation of the Council Tax Base to the Chamberlain and the Chamberlain has calculated the following amounts for the year 2016/17 in accordance with Section 31B of the Local Government Finance Act 1992:
 - (a) 7041.95 being the amount calculated by the Chamberlain (as delegated by the Finance Committee), in accordance with the Local Authorities (Calculation of Council Tax Base) (England) Regulations 2012, as the City's Council Tax Base for the year; this amount includes a calculation of the amount of council tax reduction; and
 - (b) Parts of Common Council's Area

Inner Temple	Middle Temple	City excl. Temples (special expense area)
81.99	66.82	6893.14

being the amounts calculated by the Chamberlain, in accordance with the Regulations, as the amounts of the City's Council Tax Base for the year for dwellings in those parts of its area to which the special items relate.

3. For the year 2016/17 the Common Council determines, in accordance with Section 35(2)(d) of the Local Government Finance Act 1992, that any expenses incurred by the Common Council in performing in a part of its area a function performed elsewhere in its area by the Sub-Treasurer of the Inner Temple and the Under Treasurer of the Middle Temple shall not be treated as special expenses, apart from the amount of £15,806,000 being the

expenses incurred by the Common Council in performing in the area of the Common Council of the City of London the City open spaces, highways, waste collection and disposal, transportation planning and road safety, street lighting, drains and sewer functions.

4. That the following amounts be now calculated by the Common Council for the year 2016/17 in accordance with Sections 31 to 36 of the Local Government Finance Act 1992:

(a) £349,000,000 Being the aggregate of the amounts which the Common Council estimates for the items set out in Section 31A(2) (a) to (f) of the Act, including the local precepts issued by the Inner and Middle Temples

(b) £342,962,866 Being the aggregate of the amounts which the Common Council estimates for the items set out in Section 31A(3) (a) to (d) of the Act;

(c) £6,037,134 Being the amount by which the aggregate at 4(a) above exceeds the aggregate at 4(b) above, calculated by the Common Council, in accordance with Section 31A(4) of the Act, as its council tax requirement for the year;

(d) £857.31 Being the amount of 4(c) above, divided by the amount at 2(a) above, calculated by the Common Council, in accordance with Section 31B of the Act, as the basic amount of its Council Tax for the year;

(e) £16,147,221.33 Being the aggregate amount of all special items referred to in Section 34(1) of the Act, including the local precepts issued by the Inner and Middle Temples;

(f) £1,435.69 CR Being the amount at 4(d) above less the result given by dividing the amount at 4(e) above by the amount at 2(a) above, calculated by the Common Council, in accordance with Section 34(2) of the Act, as the basic amount of its Council Tax for the year for dwellings in those parts of its area to which no special item relates.

- (g) Parts of Common Council's Area

Inner Temple	Middle Temple	City excl. Temples (special expense area)
£	£	£
857.31	857.31	857.31

being the amounts given by adding to the amount at 4(f) above the amounts of the special item or items relating to dwellings in those parts of the Common Council's area mentioned above divided in each case by the amount at 2(b) above, calculated by the Common Council, in accordance with Section 34(3) of the Act, as the basic amounts of its Council Tax for the year for dwellings in those parts of its area to which one of the special items relate; and

(h) Council Tax Valuation Bands

Valuation Bands	Inner Temple	Middle Temple	City excluding Temples (special expense area)
	£	£	£
A	571.54	571.54	571.54
B	666.80	666.80	666.80
C	762.05	762.05	762.05
D	857.31	857.31	857.31
E	1,047.82	1,047.82	1,047.82
F	1,238.34	1,238.34	1,238.34
G	1,428.85	1,428.85	1,428.85
H	1,714.62	1,714.62	1,714.62

being the amounts given by multiplying the amounts at 4(g) above by the number which, in the proportion set out in Section 5(1) of the Act, is applicable to dwellings listed in a particular valuation band divided by the number which, in that proportion, is applicable to dwellings listed in valuation band D, calculated by the Common Council, in accordance with Section 36(1) of the Act, as the amounts to be taken into account for the year in respect of categories of dwellings listed in different valuation bands.

5. It be noted that for the year 2016/17 the Greater London Authority has proposed the following amounts in precepts issued to the Common Council, in accordance with Section 40 of the Local Government Finance Act 1992, for each of the categories of dwellings shown below:

<u>Valuation Bands</u>	<u>Precepting Authority</u>
	Greater London Authority
	£
A	49.26
B	57.47
C	65.68
D	73.89
E	90.31
F	106.73
G	123.15
H	147.78

6. Having calculated the aggregate in each case of the amounts at 4(h) and 5 above, the Common Council, in accordance with Section 30(2) of the Local Government Finance Act 1992, hereby proposes the following amounts as the amounts of Council Tax for the year 2016/17 for each of the categories of dwelling as shown below:

Council Tax Valuation Bands Inclusive of GLA Precept

Valuation Bands	Inner Temple	Middle Temple	City excluding Temples (special expense area)
	£	£	£
A	620.80	620.80	620.80
B	724.27	724.27	724.27
C	827.73	827.73	827.73
D	931.20	931.20	931.20
E	1,138.13	1,138.13	1,138.13
F	1,345.07	1,345.07	1,345.07
G	1,552.00	1,552.00	1,552.00
H	1,862.40	1,862.40	1,862.40

7. The Common Council of the City of London hereby determines that the following amounts of discount be awarded:
- to dwellings in Class B as defined in the Council Tax (Prescribed Classes of Dwellings) (England) Regulations 2003 prescribed by the Secretary of State under the provisions of Section 11A of the Local Government Finance Act 1992 (i.e. second homes) - Nil for the financial year beginning on 1st April 2016;
 - to dwellings in Class C as defined in the Council Tax (Prescribed Classes of Dwellings) (England) Regulations 2003 prescribed by the Secretary of State under the provisions of Section 11A of the Local

Government Finance Act 1992:

- (a) in the case of a vacant dwelling that has been such for a continuous period of less than 6 months ending immediately before the day in question: 100% for the financial year beginning on 1st April 2016;
 - (b) in the case of a vacant dwelling that has been such for a continuous period of 6 months or more: nil for the financial year beginning on 1st April 2016 (i.e. a dwelling that is unoccupied and substantially unfurnished will qualify for a discount from the date the dwelling became vacant of 100% for the first six months (less one day) and nil thereafter)
- iii. to dwellings in Class D as defined in the Council Tax (Prescribed Classes of Dwellings) (England) Regulations 2003 prescribed by the Secretary of State under the provisions of Section 11A of the Local Government Finance Act 1992 (i.e. vacant uninhabitable dwellings or vacant dwellings undergoing major works to make them habitable or vacant dwellings where major repair works have taken place): 100% for the financial year beginning on 1st April 2016.
8. The Common Council of the City of London hereby determines that its relevant basic amount of council tax for 2016/17, calculated in accordance with Section 52ZX of the Local Government Finance Act 1992 is not excessive in accordance with the Referendums Relating to Council Tax Increases (Principles) (England) Report 2016/17.

Council Tax Reduction (formerly Council Tax Benefit)

9. It be noted that at the Court of Common Council meeting in January 2016 Members approved a new Council Tax Reduction Scheme as it applies to working age claimants, which will reflect changes and uprating to be applied under the Housing Benefit Regulations, effective from 1 April each year and the Council Tax Reduction Schemes (Prescribed Requirements) (England) (Amendment) (No. 2) Regulations 2014. Effectively, the City's Local Council Tax Reduction Scheme for 2016/17 will have the annual uprating of non-dependent income and deductions, and income levels relating to Alternative Council Tax Reduction, or any other uprating as it applies to working age claimants, adjusted in line with inflation levels by reference to relevant annual uprating in the Housing Benefit Scheme or The Prescribed Council Tax Reduction Scheme for Pensioners.

Non Domestic Rates

10. The Common Council of the City of London being a special authority in accordance with Section 144(6) of the Local Government Finance Act 1988 hereby sets for the chargeable financial year beginning with 1st April 2016, a Non-Domestic Rating Multiplier of 0.502 and a Small Business Non-Domestic Rating Multiplier of 0.489 in accordance with Part II of the Schedule 7 of the said Act. (Both multipliers are inclusive of the City business rate premium of

0.005, an increase of 0.001 on the present multiplier.)

11. In addition, the levying by the Greater London Authority of a Business Rate Supplement in 2016/17 of 0.020 (i.e. 2.0p in the £) on hereditaments with a rateable value greater than £55,000, to finance its contribution to Crossrail, be noted.
12. A copy of the said Council Taxes and the Non-Domestic Rating Multipliers, signed by the Town Clerk, be deposited in the offices of the Town Clerk in the said City, and advertised within 21 days from the date of the Court's decision, in at least one newspaper circulating in the area of the Common Council.

Capital Expenditure and Financing for the Year 2016/17

Having considered the circulated report, we further recommend that the Court passes a resolution in the following terms:-

13. The City Fund capital budget is approved and its final financing be determined by the Chamberlain, apart from in regard to any possible borrowing options.
14. For the purpose of Section 3(1) of the Local Government Act 2003, for the financial years 2016/17 to 2018/19, the Court of Common Council hereby determines that at this stage the amount of money (referred to as the "Affordable Borrowing Limit"), which is the maximum amount which the City may have outstanding by way of external borrowing, shall be £0.
15. For the purpose of Section 21(A) of the Local Government Act 2003, for the financial year 2016/17, the Court of Common Council hereby determines that the prudent amount of Minimum Revenue Provision is £0. For subsequent years, Minimum Revenue Provision will equal the amount of deferred income released from the premiums received for the sale of long leases in accordance with the Minimum Revenue Provision Policy at Appendix E.
16. Any potential external borrowing requirement and associated implications will be subject to a further report to Finance Committee and the Court of Common Council.
17. The Chamberlain be authorised to lend surplus monies on the basis set out in the Annual Investment Strategy, with an absolute limit of £300m for maturities in excess of 364 days.
18. The following Prudential Indicators be set:

Prudential indicators for affordability, prudence, capital expenditure and external debt:

	2016/17	2017/18	2018/19
Estimates of the ratio of financing costs to net revenue stream:			
HRA	0.74	0.42	0.42
Non-HRA	(0.43)	(0.40)	(0.48)
Total	(0.31)	(0.32)	(0.38)
Estimate of the incremental impact of capital investment decisions on the Council Tax - compared to 2014/15 estimates and expressed as a Band D equivalent	£ 1,546	£ 1,455	£ 1,335
Estimate of the incremental impact on average weekly rent of capital investment decisions on housing rents	£ 1.58	£ 9.18	£ 11.67
Estimates of Capital Expenditure	£m	£m	£m
HRA	33.268	30.943	6.609
Non-HRA	271.181	42.637	50.542
Total	304.809	73.580	57.151
Estimates of Capital Financing Requirement – underlying need to borrow	£m	£m	£m
HRA	2.226	2.172	2.119
Non-HRA	97.341	116.285	156.067
Total	99.567	118.457	158.186
Net borrowing/(Net investments)	Period 2015/16 to 2018/19 £m (215.910)		
Capital financing requirement – underlying need to borrow	158.186		

Prudential Indicators for Treasury Management:

	<i>2016/17</i>	<i>2017/18</i>	<i>2018/19</i>
Operational Boundary for External Debt	£m	£m	£m
Borrowing	0	0	0
Other Long Term Liabilities	0	0	0
Total	0	0	0
Authorised Limit	£m	£m	£m
Borrowing	0	0	0
Other Long Term Liabilities	0	0	0
Total	0	0	0
<i>Upper Limit - Fixed Interest Rate Exposure</i>	100%	100%	100%
<i>Upper Limit-Variable Interest Rate Exposure</i>	100%	100%	100%
<i>Upper limit for Principal Sums Invested for > 364 days</i>	£300m	£300m	£300m
<i>Maturity Structure of New Fixed Rate Borrowing During 2015/16</i>	<i>Upper Limit</i>	<i>Lower Limit</i>	
	%	%	
Under 12 months	0	0	
12 months and within 24 months	0	0	
24 months and within 5 years	0	0	
5 years and within 10 years	0	0	
10 years and above	0	0	

Local Indicator focusing on revenue reserves:

	2016/17	2017/18	2018/19
	<i>Estimate</i>	<i>Estimate</i>	<i>Estimate</i>
<i>Times cover by dividing unencumbered revenue reserves by annual revenue deficit/(surplus) - bracketed figures denote annual surpluses</i>	(10.0)	32.8	11.1

Other Recommendations

19. The Treasury Management Strategy Statement and Annual Investment Strategy 2016/17 are endorsed.
20. The Chamberlain's assessment of the robustness of budgets and the adequacy of reserves is endorsed.

16 February 2016

(B) Revenue and Capital Budgets 2015/16 and 2016/17

The Court was presented with a report which summarised the revenue and capital budgets for each of the City's three main funds, City Fund, City's Cash and Bridge House Estates together with the budgets for central support services within Guildhall Administration (which initially 'holds' such costs before these are wholly apportioned). The report accompanied the Summary Budget Book which includes all the City's budgets at a summary level in a single document and was available in the Members' Reading Room and on the City Corporation's website.

The Court was **recommended** to approve the revenue and capital budgets for City's Cash, Bridge House Estates and Guildhall Administration for the financial year 2016/17 (the budgets for City Fund having already been considered under part A above).

Resolved - That:-

- the latest revenue budgets for 2015/16 be noted;
- the 2016/17 revenue budgets be approved;
- the capital budgets be approved; and
- authority be delegated to the Chamberlain to determine the financing of the capital budgets.

*Dove, W.H.,
O.B.E., J.P., Deputy;
Welbank, M.,
M.B.E*

Further resolved - That the thanks of the Court be given to the Chairman of the Finance Committee for his introduction to the budget reports before the Court this day and that a copy be circulated to every Member in the usual way.

18. **PORT HEALTH AND ENVIRONMENTAL SERVICES COMMITTEE****(Wendy Mead, O.B.E.)****Animal Reception Centre – Heathrow Airport: Annual Review of Charges**

It is necessary to submit periodic recommendations to the Court for an increase to be applied to the Schedule of Charges in respect of services provided at the Heathrow Animal Reception Centre (HARC), for the forthcoming financial year.

The Byelaws, incorporating a new schedule of charges for the services provided, were set out in Appendix A to the report and the Committee **recommended** approval thereof; the Comptroller and City Solicitor being instructed to seal the Byelaws accordingly.

*Mead, W., O.B.E.;
Simons, J.L.*

Amendment – That, owing to an error in the report, the report be withdrawn and re-submitted for consideration in due course.

Upon the Question being put, the Lord Mayor declared the amendment to be carried.

The Motion as amended being before the Court, it was:

Resolved – That the report be withdrawn.

19. **ESTABLISHMENT COMMITTEE****(The Revd. Stephen Decatur Haines, Deputy)**

4 February 2016

Draft Pay Policy Statement 2016/17

The Localism Act 2011 requires the City of London Corporation to prepare and publish a Pay Policy Statement setting out its approach to pay for the most senior and junior members of staff. This must be agreed each year by the full Court of Common Council.

The pay policy statement for 2016/17, having been considered and approved by the Establishment Committee on 4 February 2016 and Policy and Resources Committee on 18 February 2016, was therefore presented to the Court of Common Council with the **recommendation** that it be approved.

Resolved – That the draft Pay Policy Statement for 2016/17 as set out in the Appendix to the report be approved.

20.

*Dove, W.H.,
O.B.E., J.P., Deputy;
Lord, C.E.,
O.B.E., J.P.*

Resolved – That the public be excluded from the meeting for the following items of business below on the grounds that they involve the likely disclosure of exempt information as defined in Paragraph 3 of Part 1 of Schedule 12A of the Local

Government Act, 1972.

Summary of exempt items considered whilst the public were excluded:-

21. *Resolved* – That the non-public Minutes of the last Court are correctly recorded.

22. **Finance Committee**
The Court approved recommendations of the Finance Committee concerning the procurement of energy.

23. **Property Investment Board**
The Court approved recommendations of the Property Investment Board concerning a property transaction intended to facilitate development in the Leadenhall area.

24. **Education Board**
The Court approved recommendations of the Education Board concerning the progression of a project associated with the City of London Primary Academy Southwark to Gateway 4c.

The meeting commenced at 1.00 pm and ended at 4.15 pm

BARRADELL.



List of Applications for the Freedom

To be presented on Thursday, 21st April 2016

To the Right Honourable The Lord Mayor, Aldermen and Commons of
the City of London in Common Council assembled.

Set out below is the Chamberlain's list of applicants for the Freedom of the City together with the names, etc. of those nominating them.

Angela Ruth Ridgwell <i>Christopher Nigel Bilsland</i> <i>Roger Arthur Holden Chadwick,</i> <i>Deputy</i>	a Civil Servant <i>Citizen and Farrier</i> <i>Citizen and Bowyer</i>	Leamington Spa, Warwickshire
Michael John Deadman <i>Colin James Bridgen</i> <i>Jeffrey Charles Williams</i>	a Local Government Officer, retired <i>Citizen and Carmen</i> <i>Citizen and Carmen</i>	St George, Bristol
Anne Margaret Savage <i>Flora Ann Reed</i> <i>Alan Roy Willis</i>	a Pharmaceutical Officer, retired <i>Citizen and Glass Seller</i> <i>Citizen and Baker</i>	Pinner, Middlesex
Laura Stephanie Adams <i>John Gavin</i> <i>Guy Leppard</i>	a Banker <i>Citizen and Information Technologist</i> <i>Citizen and Information Technologist</i>	Blackheath, London
Sally-Ann Barclay <i>James Henry George Pollard,</i> <i>Deputy</i> <i>Vivienne Littlechild, CC, JP</i>	an Immigration Manager <i>Citizen and Skinner</i> <i>Citizen and Common Councilman</i>	Chislehurst, Kent
Anthony William Batchelor <i>Howard Andre Beber</i> <i>Brian John Coombe</i>	a Civil Servant, retired <i>Citizen and Poulter</i> <i>Citizen and Poulter</i>	Devizes, Wiltshire
Jelena Josephine Bekvalac <i>Eric Davies</i> <i>Russell Charles Robert Spencer</i>	a Curator <i>Citizen and Stationer & Newspaper</i> <i>Maker</i> <i>Citizen and Stationer & Newspaper</i> <i>Maker</i>	Fulham, London
Leonard Patrick Cunningham <i>Gillian Harris</i> <i>Roy Moffatt</i>	a Musical Educational Company Director <i>Citizen and Farrier</i> <i>Citizen and Scientific Instrument Maker</i>	Whyteleafe, Surrey
Darren Hearst <i>Sara Pink</i> <i>David Robert Stanley Pearson</i>	a Local Government Officer <i>Citizen and Stationer & Newspaper</i> <i>Maker</i> <i>Citizen and Stationer & Newspaper</i> <i>Maker</i>	Hampstead, London

Kevin Leonard William Johnson <i>Stuart John Fraser, CBE, CC</i> <i>Sir Clive Martin, OBE, TD, DL</i>	a Legal Services Company Managing Director <i>Citizen and Fletcher</i> <i>Citizen and Stationer & Newspaper Maker</i>	Epsom, Surrey
Sarah Johnson <i>Stuart John Fraser, CBE, CC</i> <i>Sir Clive Martin, OBE, TD, DL</i>	a Public Relations Consultant <i>Citizen and Fletcher</i> <i>Citizen and Stationer & Newspaper Maker</i>	Epsom, Surrey
Michael Pitfield <i>Anne Elizabeth Holden</i> <i>Anthony John Keith Woodhead</i>	a Human Resources Company Chairman <i>Citizen and Basketmaker</i> <i>Citizen and Tax Adviser</i>	Windsor, Berkshire
Anne Lesley Prouse <i>Jonathan Grosvenor</i> <i>Michael John Orr</i>	a Deputy Headteacher <i>Citizen and Chartered Accountant</i> <i>Citizen and Glover</i>	Bicester, Oxfordshire
Manahel Abdulrahman Thabet <i>Frederick Joseph Trowman</i> <i>John Garbutt, Ald., JP</i>	a Consulting Company President <i>Citizen and Loriner</i> <i>Citizen and Weaver</i>	Dubai, United Arab Emirates
David Roland Anthony Ward <i>Alan Leslie Warman</i> <i>Terence Taylor</i>	a House Manager and Butler <i>Citizen and Clockmaker</i> <i>Citizen and Clockmaker</i>	Mayfair, London
Penelope Jane Bernard <i>John Alexander Smail</i> <i>Barbara Patricia Newman, CBE, CC</i>	an Archaeologist <i>Citizen and Distiller</i> <i>Citizen and Turner</i>	Ash, Kent
Paul Christopher Wreford-Brown <i>Rory Fitton Moresby Jackson</i> <i>Geoffrey John Griggs</i>	a Marketing Company Director <i>Citizen and Chartered Secretary & Administrator</i> <i>Citizen and Chartered Accountant</i>	Hampton Hill, Hampton, Middlesex
Colin Michael Brown <i>Andrew Charles Parmley, Ald.</i> <i>Fiona Josephine Adler</i>	a Digital Printer, retired <i>Citizen and Musician</i> <i>Citizen and Tobacco Pipe Maker & Tobacco Blender</i>	Hounslow, London
Josephine Patricia Teague <i>Brian Stuart Ing</i> <i>Patrick Richard Rennell Chapman</i>	a Hypno Psychotherapist <i>Citizen and Management Consultant</i> <i>Citizen and Management Consultant</i>	Impington, Cambridge
Julian Trought <i>Graham John Peacock</i> <i>Richard Eaglesfield Floyd</i>	a Manufacturing Company Director <i>Citizen and Loriner</i> <i>Citizen and Basketmaker</i>	Hunton, Kent
Mark Robert Hall <i>Joachim Eberhard Seydel</i> <i>Douglas Howard Miller</i>	an Office Manager <i>Citizen and Blacksmith</i> <i>Citizen and Turner</i>	Theydon Bois, Epping, Essex
Linda Ann Spearman <i>Bryan Rosslyn Spearman</i> <i>Steven William Tamcken</i>	a Property Manager <i>Citizen and Firefighter</i> <i>Citizen and Basketmaker</i>	Rustington, West Sussex
David Laurence Hylands <i>Robert Ernest Edward Alder</i> <i>Christopher John Spivey</i>	a Police Officer, retired <i>Citizen and Stationer & Newspaper Maker</i> <i>Citizen and Barber</i>	Maldon, Essex

Mary Mitchell <i>Michael Raymond Mainelli, Ald.</i> <i>Mark Geoffrey Yeandle</i>	a Management Consultant <i>Citizen and World Trader</i> <i>Citizen and Weaver</i>	Palmers Green, London
David Michael Scott <i>The Hon. Maurice Robson</i> <i>Elizabeth Consalvi</i>	a Chartered Accountant <i>Citizen and Painter-Stainer</i> <i>Citizen and Management Consultant</i>	Willingham, Cambridge, Cambridgeshire
Zdravko Rus <i>Wendy Mead, OBE, CC</i> <i>Patricia Agnes Campfield</i>	a Lawyer <i>Citizen and Glover</i> <i>Citizen and Wheelwright</i>	Bled, Slovenia
Delvin Keith Poulter <i>Peter Kenneth Estlin, Ald.</i> <i>Gordon Warwick Haines, Ald.</i>	a Deputy Head Teacher <i>Citizen and International Banker</i> <i>Citizen and Needle-maker</i>	Wormley, Godalming, Surrey
Robert Hill Newton <i>Michael Pares</i> <i>Elaine Ann Howard</i>	a Metropolitan Police Officer, retired <i>Citizen and Builders Merchant</i> <i>Citizen and Feltmaker</i>	Bickley, Kent
Charlotte Marie Cartwright <i>Peter Lionel Raleigh Hewitt, Ald.</i> <i>Professor Michael Raymond</i> <i>Mainelli, Ald.</i>	a Solicitor <i>Citizen and Woolman</i> <i>Citizen and World Trader</i>	Blackheath, London
Matthew Cartwright <i>Peter Lionel Raleigh Hewitt, Ald.</i> <i>Vincent Thomas Keaveny, Ald.</i>	a Solicitor <i>Citizen and Woolman</i> <i>Citizen and Solicitor</i>	Blackheath, London
Luke Valentine <i>Dame Catherine Fiona Woolf,</i> <i>DBE, Ald.</i> <i>John Nicholas Woolf</i>	an Accounts Payable Officer <i>Citizen and Solicitor</i> <i>Citizen and Tax Adviser</i>	Grange Hill, Essex
Anne Helen Richards, CVO, CBE <i>Sir Roger Gifford, Kt., Ald.</i> <i>Mark John Boleat, CC</i>	an Investment Manager <i>Citizen and Musician</i> <i>Citizen and Insurer</i>	Edinburgh, Scotland
Thomas James Peirse Kennedy <i>Richard John Hills</i> <i>Michael Barry Johnson</i>	an Underwriter <i>Citizen and Pewterer</i> <i>Citizen and Pewterer</i>	Battersea, London
Kevin Damian McKee <i>Frederick Joseph Trowman</i> <i>David Robert Boston</i>	a Champagne House Director <i>Citizen and Loriner</i> <i>Citizen and Gold & Silver Wyre Drawer</i>	Leigh, Surrey
Katharine Jane Elizabeth Kennedy <i>Richard John Hills</i> <i>Michael Barry Johnson</i>	a Logistics Company Director <i>Citizen and Pewterer</i> <i>Citizen and Pewterer</i>	Battersea, London
Virginia Lynn Hopson <i>Piers Nicholson</i> <i>Linda Jane Luder</i>	an Executive Support Officer <i>Citizen and Tyler & Bricklayer</i> <i>Citizen and Fletcher</i>	Edgware, Middlesex
Judy Hadden <i>Michael John Boyd Webster</i> <i>Mark Anthony Grove</i>	an Insurance Broker <i>Citizen and Information Technologist</i> <i>Citizen and Cook</i>	Berkhamsted, Hertfordshire

David Henderson Elder <i>Mervyn Doreen Redding Lawrence John Day</i>	a Distribution Company Director <i>Citizen and Basketmaker Citizen and Maker of Playing Cards</i>	Westminster, London
Anthony Terence Coote <i>Paul Joseph Jeremy Burton Simon Stuart Walsh</i>	a Senior Healthcare Officer, retired <i>Citizen and Fruiterer Citizen and Loriner</i>	Bishopston, Stockton-on-Tees
Trevor Brown <i>Alan Leslie Warman Terence Taylor</i>	a French Polisher <i>Citizen and Clockmaker Citizen and Clockmaker</i>	Bishops Stortford, Hertfordshire
Birgitte Louise Burgess <i>David John Hitchcock Edmund Benedict Blyth Vickers</i>	a Headmistress <i>Citizen and Painter-Stainer Citizen and Goldsmith</i>	Battersea, London
Claire Callan <i>Wendy Mead, OBE, CC Henrika Johanna Sofia Priest, CC</i>	a Street Environment Officer <i>Citizen and Glover Citizen and Common Councilman</i>	Romford, Essex
Patrick Thomas Jennings <i>Wendy Mead, OBE, CC Gwendoline Ann Wickham</i>	a Solicitor, retired <i>Citizen and Glover Citizen and Barber</i>	Wickham Bishops, Witham, Essex
Clovis Taittinger <i>Frederick Joseph Trowman David Robert Boston</i>	an Export Director <i>Citizen and Loriner Citizen and Gold & Silver Wyre Drawer</i>	Paris, France
Lynda Ann Schama <i>Anne Elizabeth Holden Sir David Wootton, Kt., Ald.</i>	an Investment Company Director <i>Citizen and Basketmaker Citizen and Fletcher</i>	Hendon, London
Raymond John Adams <i>Brian Colin Wright Michael Peter Cawston</i>	an Account Manager <i>Citizen and Bowyer Citizen and Tyler & Bricklayer</i>	Eastergate, West Sussex
Brian Edward Eagling <i>Barbara Patricia Newman, CBE, CC Wendy Mead, OBE, CC</i>	a Sales Executive, retired <i>Citizen and Turner Citizen and Glover</i>	Romford, Essex
The Viscount Hugh Trenchard, DL <i>John Alfred Bennett, Deputy Simon D'Olier Duckworth, OBE, DL, CC</i>	an Investment Banker <i>Citizen and International Banker Citizen and Skinner</i>	Ware, Hertfordshire
Mark Neale Harris <i>Scott Marcus Longman John Alexander Smail</i>	a Risk Manager <i>Citizen and Blacksmith Citizen and Distiller</i>	Walthamstow, London
Robert Ashley Lewis Wilde- Evans <i>Lord Robert George Alexander Lingfield, Kt., DL. Nigel Anthony Chimmo Branson, JP</i>	a Sales Assistant <i>Citizen and Goldsmith Citizen and Haberdasher</i>	Shepherd's Bush, London
Richard William Hampson <i>Jonathan Timothy Hamilton Major James Edward Noel Bridgeman Shaw</i>	a Regular Army Officer <i>Citizen and Turner Citizen and Cordwainer</i>	Chiddingfold, Surrey

Peter Kenneth William Schwartz <i>Donald Howard Coombe, MBE</i> <i>David Peter Coombe</i>	a Garage Proprietor, retired <i>Citizen and Poulter</i> <i>Citizen and Poulter</i>	Blakeney Road, Beckenham, Kent
Paresh Ramniklal Patel <i>Edward Theodore Hartill</i> <i>Raymond Frederick Hatchard</i>	an Engineering Company Director <i>Citizen and Chartered Surveyor</i> <i>Citizen and Chartered Surveyor</i>	Wapping, London
Angela Mary Newton <i>Michael Pares</i> <i>Elaine Ann Howard</i>	a Teacher, retired <i>Citizen and Builders Merchant</i> <i>Citizen and Feltmaker</i>	Bickley, Kent
Philip Anthony O'Brien <i>Jurgita Zilinskiene</i> <i>Patrick Otto Rarden</i>	a Police Support Administrator <i>Citizen and Fruiterer</i> <i>Citizen and Fruiterer</i>	West Malling, Kent
Weng Keong Kong <i>Ian Alexander Mason</i> <i>Michael John Parrett</i>	a Construction Company Director <i>Citizen and Constructor</i> <i>A Citizen and Constructor</i>	Taman Mount Austin, Johor Bahru, Malaysia
Rebecca Ann Hallman Nacol <i>Gordon Mark Gentry</i> <i>John Alexander Smail</i>	an Art Consultant <i>Citizen and Baker</i> <i>Citizen and Distiller</i>	Pebble Beach, California, United States of America
Stephen Harvey Nacol <i>Gordon Mark Gentry</i> <i>John Alexander Smail</i>	an Art Dealer and Curator <i>Citizen and Baker</i> <i>Citizen and Distiller</i>	Pebble Beach, California, United States of America
Eudora Dixon-Fyle, MBE <i>Keith David Forbes Bottomley, CC</i> <i>Christopher Michael Hayward, CC</i>	The Mayor of Southwark <i>Citizen and Wheelwright</i> <i>Citizen and Pattenmaker</i>	East Dulwich
His Excellency Abdurrahman Bilgic <i>Sir David Wootton, Kt., Ald.</i> <i>Emma Edhem, CC</i>	The Turkish Ambassador <i>Citizen and Fletcher</i> <i>Citizen & Common Councilman</i>	Belgravia

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ITEM 10

Report – City Remembrancer

Measures introduced into Parliament which may have an effect on the services provided by the City Corporation

To be presented on Thursday, 21st April 2016

*To the Right Honourable The Lord Mayor, Aldermen and Commons
of the City of London in Common Council assembled.*

<u>Measure</u>	<u>Date in force</u>
The School Governance (Constitution and Federations) (England) (Amendment) Regulations 2016, S.I. No. 204	18 March 2016
The European Union Referendum (Conduct) Regulations 2016, S.I. No. 219	26 February 2016
The Concession Contracts Regulations 2016, S.I. No. 273	18 April 2016
The Energy Performance of Buildings (England and Wales) (Amendment) Regulations 2016, S.I. No. 284	6 April 2016
The Building Regulations &c. (Amendment) Regulations 2016, S.I. No. 285	6 April 2016
The Council Tax and Non-Domestic Rating (Demand Notices) (England) (Amendment) Regulations 2016, S.I. No. 316	1 April 2016
The Town and Country Planning (Compensation) (England) (Amendment) Regulations 2016, S.I. No. 331	6 April 2016
The Town and Country Planning (General Permitted Development) (England) (Amendment) Order 2016, S.I. No. 332	6 April 2016
The Unauthorised Deposit of Waste (Fixed Penalties) Regulations 2016, S.I. No. 334	9 May 2016
The Traffic Signs Regulations and General Directions 2016, S.I. No. 362	22 April 2016

The Social Housing Rents (Exceptions and Miscellaneous Provisions) Regulations 2016, S.I. No. 390	1 April 2016
The Public Service Pensions Revaluation (Prices) Order 2016, S.I. No. 438	1 April 2016
The School Information (England) (Amendment) Regulations 2016, S.I. No. 451	1 September 2016
The Environmental Permitting (England and Wales) (Amendment) (No. 2) Regulations 2016, S.I. No. 475	6 April 2016

(The text of the measures and the explanatory notes may be obtained from the Remembrancer's office.)

ITEM 12

For use at the Previous Meeting on Wednesday, 20th April, 2016
and the Court of Common Council on Thursday, 21st April, 2016

2016/17

APPOINTMENT OF MEMBERS ON COMMITTEES

1. The format of this paper shows the constitution of each Committee, followed by the proposed membership and, lastly, its terms of reference.
2. Against the names of Common Councilmen are one or more numbers. A number shown *without brackets* reflects the total number of years that a Member has served on the Committee since first elected to the Court, including 2016/17. Numbers *in brackets* apply only to Committees for which the Court makes an appointment for a four year period, and indicate which year of the period that Member is entering in 2016. (In the case of the Board of Governors of the Guildhall School of Music & Drama and the Barbican Centre Board, appointments are for a three year period).

Nominations

3. Nominations for appointments on Ward Committees have been submitted in accordance with Standing Order No. 23(5).
4. Where a Ward chooses not to make a nomination to a Ward Committee or pair with another Ward, the vacancy shall be advertised to all Members and, on the basis of the nominations received, the appointment made by the Court.
5. Where a vacancy exists on a Ward Committee, an interim ward pairing option may be exercised (in accordance with the agreed ward pairing arrangements) until the replacement ward representative is agreed subsequent to the election of a new Common Councilman for the Ward.

Compliance with Standing Orders

6. Each Committee or Board, in carrying out the functions and responsibilities delegated to it by the Court of Common Council, shall do so in compliance with the City Corporation's Standing Orders, Financial Regulations and such other requirements as the City Corporation may determine. This includes Committees or Boards with different constitutional arrangements and/or extended delegations, such as the Board of Governors of the Guildhall School of Music & Drama (which operates under a separate Instrument and Articles of Government in accordance with section 29 of the Further and Higher Education Act 1992) and the Police Committee (which has vested in it the powers and duties of the Court of Common Council as Police Authority for the City of London by virtue of the City of London Police Act 1839, together with other relevant legislation, save the appointment of the Commissioner of Police).

Terms of Reference and Delegation

7. The Court of Common Council may discharge its functions and responsibilities through delegation to the several committees and through delegation to officers, in accordance with the Framework for Accountability and Delegation (agreed by the Court in January 2005).

8. Committees have delegated authority to discharge their functions as set out in their terms of reference and in accordance with Standing Orders. Where Committees have requested amendments to their Terms of Reference, the proposed amendments are set out in red text. The affected Committees are the Finance, Planning & Transportation, Audit & Risk Management, Culture Heritage & Libraries, Community & Children's Services, Establishment, Open Spaces & City Gardens, West Ham Park, Epping Forest & Commons, Hampstead Heath Highgate Wood & Queen's Park, Freedom Applications, and Standards Committees, along with the Board of Governors of the City of London School and the Education Board.

9. Lands and/or property in the purview of committees shall be managed and maintained by the relevant committee.

10. Committees may also choose to delegate the exercise of their functions to sub-committees and to officers.

Matters of Policy and/or Strategic Importance

11. The creation of a new, or the amendment of an existing, corporate or strategic policy, or other matters of corporate or strategic importance, should be referred by committees to the Policy & Resources Committee for consideration prior to the matter being referred, as necessary, to the Court of Common Council.

Chief Commoner – Attendance at Committee Meetings

12. The Chief Commoner shall have the ability to attend any City Corporation Committee meeting and to speak at such meetings.

Matters of Dispute

13. The Policy & Resources Committee shall attempt to resolve matters of dispute between individual committees, reporting as necessary to the Court of Common Council.

General

14. For ease of reference, the Committees have been grouped by function.

POLICY & RESOURCES COMMITTEE

1. Constitution

A Non-Ward Committee consisting of,

- four Aldermen nominated by the Court of Aldermen
- 20 Commoners elected by the Court of Common Council, at least four of whom shall have fewer than 10 years' service on the Court, and two of whom shall be residents (NB. these categories are not exclusive i.e. one Member can fulfil both criteria)
- the following ex-officio Members:-
 - The Right Honourable the Lord Mayor for the time being
 - The Chief Commoner (who will chair any Sub-Committees regarding Hospitality and Privileges)
 - such Members of the Court of Common Council as have seats in Parliament
 - the Chairmen of the following Committees:-
 - Finance
 - Planning & Transportation
 - Port Health & Environmental Services
 - Police
 - Community & Children's Services
 - Establishment
 - Barbican Centre
 - Investment
 - Culture, Heritage and Libraries
 - The Deputy Chairmen of the Finance and Investment Committees

2. Quorum

The quorum consists of any nine Members.

3. Membership 2016/17

ALDERMEN

- 3 Sir Michael Bear
- 2 Charles Edward Beck Bowman, Sheriff
- 1 Dr Andrew Charles Parmley
- 7 Sir David Wootton

COMMONERS

- 4 (4) Alexander John Cameron Deane, Deputy
- 18 (4) Stuart John Fraser, C.B.E.
- 30 (4) Joyce Carruthers Nash, O.B.E., Deputy
- 22 (4) Sir Michael Snyder, Deputy
- 4 (4) John Tomlinson, Deputy
- 7 (3) John Alfred Bennett, Deputy
- 3 (3) Wendy Marilyn Hyde
- 16 (3) Jeremy Paul Mayhew
- 14 (3) Wendy Mead, O.B.E.
- 6 (3) Hugh Fenton Morris
- 6 (2) Douglas Barrow, Deputy
- 10 (2) Mark Boleat
- 2 (2) Henry Nicholas Almroth Colthurst
- 15 (2) George Marr Flemington Gillon
- 8 (2) Charles Edward Lord, O.B.E., J.P.

together with the ex-officio Members referred to in paragraph 1 above and five Members to be appointed this day.

4. Terms of Reference

To be responsible for:-

General

- (a) considering matters of policy and strategic importance to the City of London Corporation including matters referred to it by other Committees and/or Chief Officers;

- (b) the review and co-ordination of the governance of the City of London Corporation including its Committees, Standing Orders and Outside Bodies Scheme, reporting as necessary to the Court of Common Council, together with the City Corporation's overall organisation and administration;
- (c) overseeing, generally, the security of the City and the City of London Corporation's security and emergency planning;
- (d) the support and promotion of the City of London as the world leader in international financial and business services and to oversee, generally, the City of London Corporation's economic development activities, communications strategy and public relations activities;
- (e) the use of the City's Armorial bearings and the Bridge Mark;
- (f) the appointment of the City Surveyor (in consultation with the Investment Committee);
- (g) general matters not otherwise expressly provided for within the terms of reference of any other Committee;
- (h) approving the City Corporation's annual contribution to the London Councils' Grants Scheme and agreeing, alongside other constituent councils, the proposed overall budget;
- (i) making recommendations to the Court of Common Council in respect of:
 - (i) the appointment of the Town Clerk & Chief Executive, Comptroller & City Solicitor and Remembrancer;
 - (ii) the Corporate Plan, Community Strategy, and other corporate strategies, statements or resolutions;
 - (iii) the issuing of levies to all the constituent councils for their contributions to the London Councils' Grants Scheme, for which the Court of Common Council is a levying body; and
 - (iv) the promotion of legislation and, where appropriate, byelaws;

Resource Allocation

- (j) determining resource allocation in accordance with the City of London Corporation's strategic policies;

Corporate Assets

- (k) a) determining the overall use of the Guildhall Complex; and
b) approving overall strategy and policy in respect of the City Corporation's assets;

Projects

- (l) Scrutiny and oversight of the management of major projects and programmes of work, including considering all proposals for capital and supplementary revenue projects, and determining whether projects should be included in the capital and supplementary revenue programme as well as the phasing of any expenditure;

Hospitality

- (m) arrangements for the provision of hospitality on behalf of the City of London Corporation;

Privileges

- (n) Members' privileges, facilities and development;

Sustainability

- (o) strategies and initiatives in relation to sustainability;

Sub-Committees

- (p) appointing such Sub-Committees as are considered necessary for the better performance of its duties including the following areas:-

- * Resource Allocation
- Projects
- Public Relations and Economic Development
- †Hospitality
- †Members' Privileges

* The constitution of the Resource Allocation Sub Committee is set by the Court of Common Council and comprises the Chairman and Deputy Chairmen of the Grand Committee, past Chairmen of the Grand Committee providing that they are Members of the Committee at that time, the Chairman of the General Purposes Committee of Aldermen, the Chairman and Deputy Chairman of the Finance Committee, the Chairman of the Establishment Committee, the Senior Alderman below the Chair and six Members appointed by the Grand Committee.

† the Working Parties or Sub Committees responsible for hospitality and Members' privileges shall be able to report directly to the Court of Common Council and the Chief Commoner able to address reports and respond to matters in the Court associated with these activities.

FINANCE COMMITTEE

1. **Constitution**

A Ward Committee consisting of,

- four Aldermen nominated by the Court of Aldermen
- up to 31 Commoners representing each Ward (two representatives for the Wards with six or more Members regardless of whether the Ward has sides) or Side of Ward
- the Chairman and Deputy Chairman of the Policy & Resources Committee (ex-officio)
- the Chairman and Deputy Chairman of the Investment Committee (ex-officio)

2. **Quorum**

The quorum consists of any nine Members.

3. **Membership 2016/17**

ALDERMEN

- 2 Professor Michael Raymond Mainelli
- 1 Peter Estlin
- 1 Timothy Russell Hailes, J.P.
- 1 William Anthony Bowater Russell

COMMONERS

17	Jeremy Paul Mayhew	Aldersgate
4	Randall Keith Anderson.....	Aldersgate
8	David James Thompson.....	Aldgate
4	Robert Allan Merrett, Deputy.....	Bassishaw
4	Jamie Ingham Clark, Deputy.....	Billingsgate
14	Simon D'Olier Duckworth, O.B.E., D.L.....	Bishopsgate
6	Wendy Marilyn Hyde.....	Bishopsgate
5	Dr Giles Robert Evelyn Shilson, Deputy	Bread Street
13	Brian Nicholas Harris, Deputy.....	Bridge and Bridge Without
2	Christopher Michael Hayward.....	Broad Street
2	Havilland James de Sausmarez.....	Candlewick
4	Christopher Paul Boden.....	Castle Baynard
6	Nigel Kenneth Challis.....	Castle Baynard
3	Nicholas Michael Bensted-Smith, J.P.....	Cheap
1	Sophie Anne Fernandes.....	Coleman Street
26	Sir Michael Snyder, Deputy.....	Cordwainer
6	Ian Christopher Norman Seaton.....	Cornhill
7	John Alfred Barker, O.B.E., Deputy.....	Cripplegate Within
13	John Tomlinson, Deputy.....	Cripplegate Without
12	James Henry George Pollard, Deputy.....	Dowgate
16	Anthony Noel Eskenzi, C.B.E., Deputy.....	Farringdon Within
4	Clare James.....	Farringdon Within
4	Gregory Alfred Lawrence.....	Farringdon Without
2	Adam Fox McCloud Richardson.....	Farringdon Without
4	Philip John Woodhouse.....	Langbourn
1	Dominic Gerard Christian.....	Lime Street
4	John William Fletcher.....	Portsoken
16	Alastair John Naisbitt King, Deputy.....	Queenhithe
14	Roger Arthur Holden Chadwick, Deputy.....	Tower
10	Tom Hoffman.....	Vintry
4	Lucy Roseanne Frew.....	Walbrook

Together with the ex-officio Members referred to in paragraph 1.

4. **Terms of Reference**
To be responsible for:-

Finance

- (a) Ensuring effective arrangements are made for the proper administration of the City Corporation's financial affairs;
- (b) considering the annual budget of the several committees, to ascertain that they are within the resources allocated, are applied to the policies for which those resources were allocated and represent value for money in the achievement of those policies;
- (c) determining annually with the Resource Allocation Sub-Committee, the appropriate performance return bench marks for the City's and Bridge House Estates;
- (d) obtaining value for money in all aspects of the City of London Corporation's activities;
- (e) monitoring performance against individual Departmental Business Plans and bringing about improvements in performance;
- (f) the effective and sustainable management of the City of London's operational assets, to help deliver strategic priorities and service needs;
- (g) overseeing the City of London Corporation's approved list of contractors and consultants;
- (h) ~~dealing with requests for grants for charitable purposes from funds under the Committee's control, including the City of London Corporation Combined Relief of Poverty Charity (registered charity no. 1073660) and the City Educational Trust (registered charity no. 290840), allowances, expenses, insurance, business travel, treasure trove and Trophy Tax;~~
- (i) ~~providing strategic oversight and performance management of all grant giving activity by the Corporation, excluding the City Bridge Trust.~~
- (j) making recommendations to the Court of Common Council in respect of:-
 - (i) the audited accounts, the Annual Budget and to recommend the non-domestic rate and Council Tax to be levied and to present the capital programme and make recommendations as to its financing;
 - (ii) the appointment of the Chamberlain;
- (k) strategies and initiatives in relation to energy;

Information Systems

- (l) developing and implementing IS strategies to support the business needs of the City of London Corporation; and

Sub-Committees

- (m) appointing such Sub-Committees as are considered necessary for the better performance of its duties including the following areas:-
 - Efficiency & Performance
 - Finance Grants
 - Information Systems
 - Corporate Assets

INVESTMENT COMMITTEE

1. **Constitution**

A Non-Ward Committee consisting of,

- 14 Members elected by the Court of Common Council, at least one of whom shall have fewer than five years' service on the Court at the time of their appointment
- eight Members nominated by the Policy & Resources Committee
- the Chairman and a Deputy Chairman of the Policy & Resources Committee (ex-officio)
- the Chairman and Deputy Chairman of the Finance Committee (ex-officio)

2. **Quorum**

The quorum consists of any seven Members.

3. **Membership 2016/17**

- 6 (4) Simon D'Olier Duckworth, O.B.E., D.L.
- 6 (4) Brian Nicholas Harris, Deputy
- 4 (4) Robert Picton Seymour Howard, Alderman
- 6 (4) James Henry George Pollard, Deputy
- 6 (3) Michael John Cassidy, C.B.E., Deputy
- 3 (3) John Douglas Chapman, Deputy
- 6 (3) Ian Christopher Norman Seaton
- 4 (2) Henry Nicholas Almroth Colthurst
- 6 (2) George Marr Flemington Gillon
- 4 (2) Andrew Stratton McMurtrie, J.P.
- 2 (2) Philip John Woodhouse

together with the Members referred to in paragraph 1 and three Members to be appointed this day.

4. **Terms of Reference**

- (a) To be responsible for the strategic oversight and monitoring of the performance of all of the City of London Corporation's investments, in accordance with the investment strategy determined by the Policy & Resources Committee.
- (b) To fulfil (a) above by means of the appointment of a Property Investment Board, a Financial Investment Board and a Social Investment Board responsible for property, financial investments and social investments, respectively.
- (c) To provide the Resource Allocation Sub Committee with proportions between property and non-property assets as part of the resource allocation process with the final decision remaining with the Resource Allocation Sub Committee.

Note: The Property Investment Board, Financial Investment Board and Social Investment Board shall have the power to:-

- i) co-opt people with relevant expertise or experience, including non-Members of the Court; and
- ii) submit reports on matters relevant to their responsibilities directly to the Court of Common Council.

AUDIT & RISK MANAGEMENT COMMITTEE

1. **Constitution**

A Non-Ward Committee consisting of,

- nine Members elected by the Court of Common Council* at least one of whom shall have fewer than five years' service on the Court at the time of their appointment
- three external representatives (i.e. non-Members of the Court of Common Council with no voting rights)
- the Chairman and Deputy Chairman of the Finance Committee (ex-officio with no voting rights)
- a representative of the Policy & Resources Committee (ex-officio with no voting rights)

*The Chairmen of the Policy and Resources, Finance and Investment Committees are not eligible for election to this Committee and the Deputy Chairman of the Audit & Risk Management Committee for the time being may not be a Chairman of another Committee.

2. **Quorum**

The quorum consists of five Members i.e. at least three Members elected by the Court of Common Council and at least one external representative.

3. **Membership 2016/17**

- 6 (4) Nicholas John Anstee, Alderman
- 6 (3) The Revd. Dr. Martin Dudley
- 6 (3) Ian David Luder J.P., Alderman
- 6 (3) Graeme Martyn Smith, *for three years*
- 4 (2) Charles Edward Beck Bowman, Alderman and Sheriff
- 4 (2) Jamie Ingham Clark, Deputy

together with three external representatives :-

Kenneth Ludlum (*appointed for a three year term expiring in March 2017*)

Caroline Mawhood (*appointed for a four year term expiring in March 2018*)

Hilary Daniels (*appointed for a three year term expiring in March 2019*)

and together with the Members referred to in paragraph 1 and three Members to be appointed this day.

4. **Terms of Reference**

Audit

- (a) To consider and approve ~~the annual internal and external audit plans annually the rolling three-year plan for Internal Audit.~~
 - (b) ~~To consider and approve the annual External Audit Plan.~~
 - (c) To commission and to receive reports from the Chief Internal Auditor on the extent that the City of London Corporation can rely on its system of internal control and to provide reasonable assurance that the City of London Corporation's objectives will be achieved efficiently.
 - (d) To meet with the external auditors prior to the presentation of the Accounts to the Court, consider the audited annual accounts of the City Fund and the various non-local authority funds, to receive and consider the formal reports, letters and recommendations of the City of London Corporation's external auditors and to make recommendations relating to the approval of the accounts (to the Finance Committee).
 - (e) To meet with the external auditors of the City's various funds at least once in each calendar year prior to the presentation of the financial statements to the Court.
 - (f) ~~In addition to (e), to meet with the external auditors of the City's various funds at least once in each calendar year prior to the presentation of the financial statements to the Court.~~
 - (g) ~~To report back, as necessary and at least annually, to the Court of Common Council.~~
 - (h) To appoint an Independent Audit Panel to make recommendations on the appointment of external auditors to the Court of Common Council.
- #### **Risk Management**
- (a) To monitor and oversee the City of London Corporation's risk management strategy, anti-fraud and anti-corruption arrangements; and to be satisfied that the authority's assurance framework properly reflect the risk environment.
 - (b) To consider all audit or external inspection reports relating to any department at the City of London Corporation and seek assurance that action has been taken where necessary.

- (c) To receive an annual report from the Chamberlain reviewing the effectiveness of the City of London's risk management strategy.
- (d) To consider and report back to the Court on any risks related to all governance issues.

PLANNING & TRANSPORTATION COMMITTEE

1. **Constitution**
A Ward Committee consisting of,
 - four Aldermen nominated by the Court of Aldermen
 - up to 31 Commoners representing each Ward (two representatives for the Wards with six or more Members regardless of whether the Ward has sides) or Side of Ward.

2. **Quorum**
The quorum consists of any nine Members.

3. **Membership 2016/17**

ALDERMEN

- 3 David Andrew Graves
- 1 Peter Lionel Raleigh Hewitt
- 1 Robert Picton Seymour Howard
- 1 Vincent Thomas Keaveny

COMMONERS

12	The Revd. Dr. Martin Dudley.....	Aldersgate
4	Randall Keith Anderson.....	Aldersgate
8	Sylvia Doreen Moys.....	Aldgate
2	Graeme George Harrower.....	Bassishaw
12	Michael Welbank, M.B.E.....	Billingsgate
5	Tom Sleigh.....	Bishopsgate
4	Patrick Thomas Streeter.....	Bishopsgate
8	Oliver Arthur Wynlayne Lodge, T.D.	Bread Street
9	Brian Nicholas Harris, Deputy.....	Bridge and Bridge Without
4	Christopher Michael Hayward.....	Broad Street
2	Havilland James de Sausmarez.....	Candlewick
3	Emma Edhem.....	Castle Baynard
3	Graham David Packham.....	Castle Baynard
3	Alastair Michael Moss, Deputy.....	Cheap
8	Sophie Anne Fernandes.....	Coleman Street
5	George Marr Flemington Gillon.....	Cordwainer
8	Peter Gerard Dunphy.....	Cornhill
9	Angela Mary Starling.....	Cripplegate Within
6	David John Bradshaw.....	Cripplegate Within
14	James Henry George Pollard, Deputy.	Dowgate
9	Alex Bain-Stewart, J.P.....	Farringdon Within
4	Graeme Martyn Smith.....	Farringdon Within
4	Paul Nicholas Martinelli.....	Farringdon Without
4	Gregory Percy Jones, Q.C.....	Farringdon Without
2	Judith Lindsay Pleasance.....	Langbourn
1	Henry Nicholas Almroth Colthurst.....	Lime Street
4	Henry Llewellyn Michael Jones, Deputy.....	Portsoken
18	Brian Desmond Francis Mooney.....	Queenhithe
9	Marianne Bernadette Fredericks.....	Tower
11	William Barrie Fraser, O.B.E., Deputy.....	Vintry
4	James Michael Douglas Thomson, Deputy.....	Walbrook

4. **Terms of Reference**

To be responsible for:-

- (a) All functions of the City as local planning authority [relating to town and country planning and development control] pursuant to the Town and Country Planning Act 1990, the Planning (Listed Building and Conservation Areas) Act 1990 and Compulsory Purchases Act 2004, the Planning Act 2008 and all secondary legislation pursuant to the same and all enabling legislation (including legislation amending or replacing the same).
- (b) Making recommendations to Common Council relating to the acquisition, appropriation and disposal of land held for planning purposes and to exercise all other functions of the local planning authority relating to land held for planning (or highways) purposes, and making determinations as to whether land held for planning or highways purposes is no longer required for those purposes, other than in respect of powers expressly delegated to another committee.
- (c) All functions of the Common Council as local highway, traffic, walkway and parking authority (other than in respect of powers expressly delegated to another committee) and the improvement of other open land under S.4 of the City of London (Various Powers) Act 1952.
- (d) All functions under part II of the City of London (Various Powers) Act 1967 including declaration, alteration and discontinuance of City Walkway.
- (e) All functions relating to the construction, maintenance and repair of sewers in the City, including public sewers (on behalf of Thames Water under an agency arrangement).
- (f) **All functions of Common Council as Lead Local Flood Authority in relation to the Flood and Water Management Act 2010.**
- (g) All functions relating to the Stopping Up of highway (including as local planning authority and highway authority).
- (h) All functions relating to street naming and numbering under the London Building Acts (Amendment) Act 1939.
- (i) All functions relating to the control, maintenance and repair of the five City river bridges (insofar as matters not within the delegated authority of another Committee).
- (j) All functions relating to building control under the Building Act 1984, Building Regulations 2000-10 and London Building Acts 1930-82.
- (k) The setting of building control charges under the Building (Local Authority Charges) Regulations 2010.
- (l) Response to and resolution of dangerous structures under the London Building Acts (Amendment) Act 1939.
- (m) All functions relating to the City of London Corporation's commemorative blue plaques.
- (n) All functions relating to the Local Land Charges Act 1975.
- (o) The appointment of the Chief Planning Officer.
- (p) The appointment of the Director of the Built Environment (in consultation with the Port Health and Environmental Services Committee).
- (q) The appointment of such Sub-Committees as is considered necessary for the better performance of its duties including a Streets & Walkways Sub-Committee.

PORT HEALTH & ENVIRONMENTAL SERVICES COMMITTEE

1. **Constitution**
A Ward Committee consisting of,
 - two Aldermen nominated by the Court of Aldermen
 - up to 31 Commoners representing each Ward (two representatives for the Wards with six or more Members regardless of whether the Ward has sides) or Side of Ward.

2. **Quorum**
The quorum consists of any nine Members.

3. **Membership 2016/17**

ALDERMEN

- 2 Julian Henry Malins, Q.C.
- 2 Peter Lionel Raleigh Hewitt

COMMONERS

9	Barbara Patricia Newman, C.B.E.....	Aldersgate
4	John Stuart Penton Lumley, Professor.....	Aldersgate
4	Hugh Fenton Morris.....	Aldgate
2	Graeme George Harrower.....	Bassishaw
12	Michael Welbank, M.B.E.....	Billingsgate
6	Stanley Ginsburg J.P., Deputy.....	Bishopsgate
2	Wendy Marilyn Hyde.....	Bishopsgate
	(Bread Street has paired with Cordwainer for this appointment).....	Bread Street
2	Keith David Forbes Bottomley.....	Bridge and Bridge Without
3	John George Stewart Scott, J.P.	Broad Street
16	Kevin Malcolm Everett.....	Candlewick
3	Henrika Johanna Sofia Priest.....	Castle Baynard
12	Jeremy Lewis Simons.....	Castle Baynard
6	Ann Marjorie Francesca Pembroke.....	Cheap
4	Andrew Stratton McMurtrie, J.P.....	Coleman Street
21	George Marr Flemington Gillon.....	Cordwainer
4	Peter Gerard Dunphy.....	Cornhill
7	Vivienne Littlechild, J.P.	Cripplegate
13	John Tomlinson, Deputy.....	Cripplegate
4	Mark Raymond Peter Henry Delano Wheatley.....	Dowgate
14	Richard David Regan, O.B.E., Deputy.....	Farringdon Within
2	Karina Dostalova.....	Farringdon Within
17	Wendy Mead, O.B.E.	Farringdon Without
4	John David Absalom, Deputy.....	Farringdon Without
4	Philip John Woodhouse.....	Langbourn
18	Dennis Cotgrove.....	Lime Street
8	Delis Regis.....	Portsoken
18	Brian Desmond Francis Mooney.....	Queenhithe
1	Anne Helen Fairweather.....	Tower
7	William Barrie Fraser, O.B.E., Deputy.....	Vintry
4	James Michael Douglas Thomson, Deputy.....	Walbrook

4. **Terms of Reference**

To be responsible for:-

- (a) all the City of London Corporation's environmental health, port health, animal health, consumer protection, licensing (with the exception of those which are in the province of another Committee), public conveniences, street cleansing, refuse collection and disposal, and cemetery and crematorium functions;
- (b) the implementation of those sections of any Acts of Parliament and/or European legislation which direct that the local authority take action in respect of those duties listed at (a) above;
- (c) the appointment of the Director of the Built Environment (in consultation with the Planning & Transportation Committee);
- (d) the appointment of the Director of the Markets and Consumer Protection (in consultation with the Markets and Licensing Committees);
- (e) the appointment of the Director of Open Spaces (in consultation with the Open Spaces & City Gardens Committee);
- (f) determining any appeals against a decision not to grant City premises a licence under the provisions of the Marriage Act 1994 and the City of London (Approved Premises for Marriage) Act 1996 to conduct civil marriage ceremonies;
- (g) the appointment of the City of London Coroner;
- (h) the Signor Pasquale Favale Bequest (registered charity no. 206949);
- (i) making recommendations to the Court of Common Council in respect of the making and sealing of byelaws for the variance of charges at the Animal Reception Centre.

MARKETS COMMITTEE

1. **Constitution**
A Ward Committee consisting of,
 - two Aldermen nominated by the Court of Aldermen
 - up to 31 Commoners representing each Ward or Side of Ward (two representatives for the Wards with six or more Members regardless of whether the Ward has sides).

2. **Quorum**
The quorum consists of any nine Members.

3. **Membership 2016/17**

ALDERMEN

- 2 John Garbutt
- 2 Julian Henry Malins, Q.C.

COMMONERS

14	Joyce Carruthers Nash, O.B.E., Deputy.....	Aldersgate
4	John Stuart Penton Lumley, Professor.....	Aldersgate
2	David James Thompson.....	Aldgate
8	Robert Allan Merrett, Deputy.....	Bassishaw
3	Jamie Ingham Clark, Deputy.....	Billingsgate
15	Stanley Ginsburg J.P., Deputy.....	Bishopsgate
4	Patrick Thomas Streeter.....	Bishopsgate
1	Oliver Arthur Wynlane Lodge, T.D.....	Bread Street
9	Brian Nicholas Harris, Deputy.....	Bridge and Bridge Without
7	John George Stewart Scott, J.P.....	Broad Street
3	Christopher Paul Boden.....	Castle Baynard
10	Michael Hudson.....	Castle Baynard
3	Nicholas Michael Bensted-Smith, J.P.....	Cheap
1	Michael John Cassidy, C.B.E., Deputy.....	Coleman Street
4	Ian Christopher Norman Seaton.....	Cornhill
4	Angela Mary Starling.....	Cripplegate Within
4	Christopher Punter.....	Cripplegate Without
4	Mark Raymond Peter Henry Delano Wheatley.....	Dowgate
12	Alex Bain-Stewart, J.P.....	Farringdon Within
4	Karina Dostalova.....	Farringdon Within
4	Wendy Mead, O.B.E.	Farringdon Without
4	Charles Edward Lord, O.B.E., J.P.....	Farringdon Without
10	John Douglas Chapman, Deputy.....	Langbourn
1	Dominic Gerard Christian.....	Lime Street
3	The Revd. William Goodacre Campbell-Taylor.....	Portsoken
15	Alastair John Naisbitt King, Deputy.....	Queenhithe
8	James Richard Tumbridge.....	Tower
7	Tom Hoffman.....	Vintry

Together with three Members to be appointed this day in place of the three Wards (Candlewick, Cordwainer and Walbrook) not making appointments on this occasion.

4. **Terms of Reference**
To be responsible for:-
 - (a) oversight of the management of all matters relating to Smithfield Market, Billingsgate Market and Spitalfields Market and the letting of all premises therein;
 - (b) the appointment of the Director of Markets and Consumer Protection (in consultation with the Port Health and Environmental Services and Licensing Committees).

POLICE COMMITTEE

1. **Constitution**

A non-ward committee consisting of:

- 11 Members elected by the Court of Common Council including:
 - a minimum of one Member who has fewer than five years' service on the Court at the time of his/her appointment; and,
 - a minimum of two Members whose primary residence is in the City of London;
- 2 external members (i.e. non-Members of the Court of Common Council) appointed in accordance with the terms of the Police Committee Membership Scheme

2. **Quorum**

The quorum consists of any five Members.

3. **Membership 2016/17**

- 8 (4) Alison Jane Gowman, Alderman
- 2 (2) Nicholas Michael Bensted-Smith, J.P. *for two years*
- 3 (3) Lucy Roseanne Frew
- 8 (3) Richard David Regan, O.B.E., Deputy
- 12 (2) Mark Boleat *for three years*
- 7 (2) Douglas Barrow, Deputy
- 11 (2) James Henry George Pollard, Deputy
- 2 (2) James Michael Douglas Thomson, Deputy

together with two non-City of London Corporation Members:-

Helen Marshall (*appointed for a four year term to expire in May 2017*)

Lucy Sandford (*appointed for a four year term to expire in May 2019*)

and together with three Members to be appointed this day.

4. **Terms of Reference**

To be responsible for:-

- (a) securing an efficient and effective police service in both the City of London and nationally, and, where so designated by the Home Office, nationally, and holding the Commissioner to account for the exercise of his/her functions and those persons under his/her direction and control;
- (b) agreeing, each year, the objectives in the Policing Plan, which shall have regard to the views of local people, the views of the Commissioner and the Strategic Policing Requirement;
- (c) any powers and duties vested in the Court of Common Council as police authority for the City of London by virtue of the City of London Police Act 1839, the Police and Criminal Evidence Act 1984, the Police Acts 1996 (as amended) and 1997, the Criminal Justice and Police Act 2001, the Police Reform Act 2002, the Police Reform and Social Responsibility Act 2011 and any other Act or Acts, Statutory Instruments, Orders in Council, Rules or byelaws etc. from time to time in force, save the appointment of the Commissioner of Police which by virtue of Section 3 of the City of London Police Act 1839 remains the responsibility of the Common Council;
- (d) making recommendations to the Court of Common Council regarding the appointment of the Commissioner of the City of London Police;
- (e) the handling of complaints and the maintenance of standards across the Force;
- (f) monitoring of performance against the City of London Policing Plan;
- (g) appointing such sub-committees as are considered necessary for the better performance of its duties including an Economic Crime Board, a Performance and Resource Management Sub Committee and a Professional Standards and Integrity Sub Committee.

CRIME AND DISORDER SCRUTINY COMMITTEE

1. **Constitution**

A Non-Ward Committee consisting of the Chairman and Deputy Chairman of the:

- Policy and Resources Committee, or their representatives;
- Police Committee or their representatives;
- Community and Children's Services Committee or their representatives; and
- Licensing Committee, or their representatives.

appointed in accordance with the Police and Justice Act 2006.

2. **Quorum**

The quorum consists of any three Members.

3. **Membership 2016/17**

The ex-officio Members referred to in paragraph 1 above.

4. **Terms of Reference**

- (a) To be responsible for the review and scrutiny of decisions made, or other actions taken, in connection with the discharge by the responsible authorities and other members of the Safer City Partnership of their crime and disorder functions;
- (b) to make reports or recommendations to other committees and to the Court of Common Council with respect to the discharge of those functions; and,
- (c) to have at least one meeting each year dedicated to scrutinising crime and disorder matters.

CULTURE, HERITAGE & LIBRARIES COMMITTEE

1. **Constitution**
A Ward Committee consisting of,
- two Aldermen nominated by the Court of Aldermen
 - up to 31 Commoners representing each Ward (two representatives for the Wards with six or more Members regardless of whether the Ward has sides) or Side of Ward
 - the Chairman of the Board of Governors of the Guildhall School of Music & Drama (ex-officio)
 - the Chairman of the Barbican Centre Board (ex-officio)

2. **Quorum**
The quorum consists of any nine Members.

3. **Membership 2016/17**

ALDERMEN

- 3 Sir Roger Gifford
2 Alison Jane Gowman

COMMONERS

6	Barbara Patricia Newman, C.B.E.....	Aldersgate
4	Jeremy Paul Mayhew.....	Aldersgate
6	Sylvia Doreen Moys.....	Aldgate
2	Graeme George Harrower.....	Bassishaw
4	Jamie Ingham Clark, Deputy.....	Billingsgate
4	Wendy Marilyn Hyde.....	Bishopsgate
5	William Harry Dove, O.B.E., J.P., Deputy.....	Bishopsgate
4	Dr Giles Robert Evelyn Shilson, Deputy.....	Bread Street
2	Keith David Forbes Bottomley.....	Bridge and Bridge Without
1	John Alfred Bennett, Deputy.....	Broad Street
6	Kevin Malcolm Everett.....	Candlewick
4	Graham David Packham.....	Castle Baynard
1	Jeremy Lewis Simons.....	Castle Baynard
6	Ann Marjorie Francescia Pembroke.....	Cheap
1	Stuart John Fraser, C.B.E.	Coleman Street
6	Mark Boleat.....	Cordwainer
4	The Revd. Stephen Decatur Haines, Deputy.....	Cornhill
6	Vivienne Littlechild, J.P.	Cripplegate
6	Stephen Douglas Quilter.....	Cripplegate
4	Mark Raymond Peter Henry Delano Wheatley.....	Dowgate
2	Ann Holmes.....	Farringdon Within
1	Richard David Regan, O.B.E., Deputy.....	Farringdon Within
1	John David Absalom, Deputy.....	Farringdon Without
3	Paul Nicholas Martinelli.....	Farringdon Without
4	Judith Lindsay Pleasance.....	Langbourn
6	Dennis Cotgrove.....	Lime Street
6	Delis Regis.....	Portsoken
6	Alastair John Naisbitt King, Deputy.....	Queenhithe
1	Anne Helen Fairweather.....	Tower
6	Tom Hoffman.....	Vintry
4	Lucy Roseanne Frew.....	Walbrook

4. **Terms of Reference**

To be responsible for:-

- (a) the City Corporation's activities and services in the fields of culture, heritage and visitors including the development of relevant strategies and policies, reporting to the Court of Common Council as appropriate;
- (b) the management of the City's libraries and archives, including its functions as a library authority in accordance with the Public Libraries and Museums Act 1964 and all other powers and provisions relating thereto by providing an effective and efficient library service;
- (c) the management of the Guildhall Art Gallery and all the works of art belonging to the City of London Corporation;
- (d) the appointment of the Director of Culture, Heritage and Libraries;
- (e) the management and maintenance and, where appropriate, furnishing the City Information Centre, the Monument, the Roman Baths (Lower Thames Street) and the visitor and events elements of Tower Bridge;
- (f) matters relating to the City's obligations for its various benefices;
- (g) the upkeep and maintenance of the Lord Mayor's State Coach, the semi-state coaches, the Sheriff's Chariots and State Harness;
- (h) cart marking;
- (i) the development and implementation of a strategy for the management of Keats House (registered charity no. 1053381) and all of the books and artefacts comprising the Keats collection, in accordance with the relevant documents governing this charitable activity;
- (j) overseeing the City's Miscellaneous Arts and Related Initiatives Budget, including any individual funding requests above £2,000, annual budget requests and any future review of the fund;
- (k) the management of Guildhall Library Centenary Fund (registered charity no. 206950);
- (l) making recommendations to the Court of Common Council regarding the Cultural Strategy, the Visitor Strategy and other corporate strategies, statements or resolutions relating to any of its functions, following consultation with the Policy & Resources Committee;
- (m) responsibility for the production and publication of the official City of London Pocketbook;
- (n) appointing such Sub-Committees and/or Consultative Committees as are considered necessary for the better performance of its duties including the following areas:-
Benefices
Keats House
- (o) to be responsible for grants in relation to the programme for culture and arts from funds under the Committee's control.

BOARD OF GOVERNORS OF THE CITY OF LONDON SCHOOL

1. **Constitution**

A Non-Ward Committee consisting of,

- one Alderman nominated by the Court of Aldermen
- up to 10 Commoners elected by the Court of Common Council at least one of whom shall have fewer than five years' service on the Court at the time of their appointment
- the following ex-officio Members:-
 - the Chairman of the Board of Governors of City of London School for Girls
 - the Chairman of the Board of Governors of City of London Freeman's School
- up to **five eight** co-opted non-City of London Corporation Governors with experience relevant to the Board

The Chairman of the Board shall be elected from the City Corporation Members.

2. **Quorum**

The quorum consists of any five Common Council Governors.

Any decision taken by the Board of Governors shall require the agreement of a majority of Common Council Governors present at the meeting and voting.

3. **Membership 2016/17**

ALDERMEN

- 1 Vincent Thomas Keaveny

COMMONERS

- 4 (4) Sophie Anne Fernandes
8 (4) Charles Edward Lord, O.B.E., J.P.
8 (4) Dr Giles Robert Evelyn Shilson, Deputy
2 (2) Keith David Forbes Bottomley, *for two years*
8 (3) Ian Christopher Norman Seaton
11 (3) The Revd. Stephen Decatur Haines, Deputy
4 (3) James Michael Douglas Thomson, Deputy
8 (2) Marianne Bernadette Fredericks
5 (2) Sylvia Doreen Moys

together with:-

Ronel Lehmann

Lord Levene of Portsoken

Christopher Martin

Dame Mary Richardson

Professor Michael Whitehouse

together with the ex-officio Members referred to in paragraph 1 above and two Members to be appointed this day.

4. **Terms of Reference**

To be responsible for:-

- (a) all School matters;
- (b) the management of the School land and buildings belonging to the City of London Corporation;
- (c) the appointment of the Headmaster/Headmistress and, where appropriate, the deputies and the Director of Finance.

BOARD OF GOVERNORS OF THE CITY OF LONDON SCHOOL FOR GIRLS

1. **Constitution**

A Non-Ward Committee consisting of,

- up to two Aldermen nominated by the Court of Aldermen
- up to 12 Commoners elected by the Court of Common Council at least one of whom shall have fewer than five years' service on the Court at the time of their appointment
- the following ex-officio Members:-
 - the Chairman of the Board of Governors of City of London School
 - the Chairman of the Board of Governors of City of London Freemen's School
- up to six co-opted non-City of London Corporation Governors with experience relevant to the Board

The Chairman of the Board shall be elected from the City Corporation Members.

2. **Quorum**

The quorum consists of any five Common Council Governors.

Any decision taken by the Board of Governors shall require the agreement of a majority of Common Council Governors present at the meeting and voting.

3. **Membership 2016/17**

ALDERMEN

- 3 William Anthony Bowater Russell
- 2 John Garbutt

COMMONERS

- 3 (3) Emma Edhem, *for three years*
- 3 (3) Christopher Michael Hayward, *for three years*
- 8 (4) Clare James
- 4 (3) Nigel Kenneth Challis
- 3 (3) Nicholas Michael Bensted-Smith, J.P.
- 3 (3) Ann Holmes
- 2 (2) Randall Keith Anderson
- 15 (2) Tom Hoffman
- 15 (2) Sylvia Doreen Moys

together with :-

Prof. Anna Abulafia
Prof. John Betteridge
Dr. Stephanie Ellington
Elizabeth Phillips
Mary Robey
Richard Sermon M.B.E.

together with the ex-officio Members referred to in paragraph 1 above and three Members to be appointed this day.

4. **Terms of Reference**

To be responsible for:-

- (a) all School matters;
- (b) the management of the School land and buildings belonging to the City of London Corporation;
- (c) the appointment of the Headmaster/Headmistress and, where appropriate, the deputies and the bursar.

BOARD OF GOVERNORS OF THE CITY OF LONDON FREEMEN'S SCHOOL

1. **Constitution**

A Non-Ward Committee consisting of,

- up to two Aldermen nominated by the Court of Aldermen
- up to 12 Commoners elected by the Court of Common Council at least one of whom shall have fewer than five years' service on the Court at the time of their appointment
- the following ex-officio Members:-
 - the Chairman of the Board of Governors of City of London School
 - the Chairman of the Board of Governors of City of London School for Girls
- up to six co-opted non-City of London Corporation Governors with relevant experience of education

The Chairman of the Board shall be elected from the City Corporation Members.

2. **Quorum**

The quorum consists of any five Common Council Governors.

Any decision taken by the Board of Governors shall require the agreement of a majority of Common Council Governors present at the meeting and voting.

3. **Membership 2016/17**

ALDERMEN

- 2 Timothy Russell Hailes J.P.
- 2 Matthew Richardson

COMMONERS

- 13 (4) Roger Arthur Holden Chadwick, Deputy
- 8 (4) Vivienne Littlechild, J.P.
- 4 (4) Hugh Fenton Morris
- 11 (3) Brian Nicholas Harris, Deputy
- 8 (3) Elizabeth Rogula, Deputy
- 4 (3) Philip John Woodhouse
- 12 (2) John Alfred Bennett, Deputy
- 8 (2) Michael Hudson
- 2 (2) Ann Holmes

together with :-

Michael Bramwell

Nicholas Goddard

Sir Clive Martin O.B.E., T.D., D.L.

Andrew McMillan

Chris Townsend

Gillian Yarrow

together with the ex-officio Members referred to in paragraph 1 above and three Members to be appointed this day.

4. **Terms of Reference**

To be responsible for:-

- (a) all School matters;
- (b) the management of the School land and buildings belonging to the City of London Corporation;
- (c) the appointment of the Headmaster/Headmistress and, where appropriate, the deputies and the bursar.

BOARD OF GOVERNORS OF THE GUILDHALL SCHOOL OF MUSIC & DRAMA

1. Constitution

A Non-Ward Committee consisting of,

- 11 Members elected by the Court of Common Council for a term of three years (renewable twice) at least one of whom shall have fewer than five years' service on the Court at the time of their appointment
- the Principal of the Guildhall School of Music & Drama
- one member of the Guildhall School academic staff to be elected by the Academic staff for a term of three years (renewable twice)
- one member of the Guildhall School administrative staff to be elected by such staff for a term of three years (renewable twice)
- one Guildhall student representative who shall normally be the President of the Students' Union
- up to six co-opted non-City of London Corporation Governors with appropriate expertise for a term of three years (renewable twice)

None of the appointed Governors shall serve on the Board for more than a maximum of nine years.

The Chairman and Deputy Chairman of the Board shall be elected from the City Corporation Members.

The Chairman of the Barbican Centre Board, the Chairman of the Culture, Heritage & Libraries Committee and one representative of the Centre for Young Musicians shall be permitted to attend the Board in a non-voting, advisory capacity.

2. Quorum

The quorum consists of any seven Common Council Governors.

3. Membership 2016/17

- 3 (3) Lucy Roseanne Frew
- 3 (3) William Anthony Bowater Russell, Alderman
- 5 (2) John Douglas Chapman, Deputy
- 8 (2) David Andrew Graves, Alderman
- 2 (2) Vivienne Littlechild, J.P.
- 7 (2) Jeremy Lewis Simons

together with those referred to in paragraph 1 above, five Members to be appointed this day and:-

- the Principal of the Guildhall School for the time being - Prof Barry Ife, C.B.E., F.K.C., F.Bbk., Hon.FRAME., FRCM
- one Academic Member of the Guildhall School Staff, elected by the Academic Staff - Jo Hensel
- one Non-Academic Member of the Guildhall School Staff, elected by the administrative staff - Gareth Higgins
- one Guildhall School Student representative (President of the Student Union for the time being) - Alex Tostdevine
- up to 6 Non-City of London Corporation Members with appropriate expertise - Sir Andrew Burns, K.C.M.G
Christina Coker O.B.E.
Neil Constable
Michael Hoffman
Paul Hughes
Kathryn McDowell, C.B.E., D.L.

4. Terms of Reference

To be responsible for:-

- (a) the approval of a strategic plan and the determination of the educational character and the mission/aims of the Guildhall School of Music & Drama and oversight of its activities;
- (b) the approval of an annual Business Plan;
- (c) the approval of annual estimates of income and expenditure;
- (d) the approval of the annual audited financial statements of the Guildhall School of Music & Drama;
- (e) the appointment of the Principal of the Guildhall School of Music & Drama.

COMMUNITY & CHILDREN'S SERVICES COMMITTEE

1. **Constitution**

A Ward Committee consisting of,

- two Aldermen nominated by the Court of Aldermen
- up to 33 Commoners representing each Ward (two representatives for the Wards with six or more Members regardless of whether the Ward has sides), those Wards having 200 or more residents (based on the Ward List) being able to nominate a maximum of two representatives
- a limited number of Members co-opted by the Committee (e.g. the two parent governors required by law)

In accordance with Standing Order Nos. 29 & 30, no Member who is resident in, or tenant of, any property owned by the City of London and under the control of this Committee is eligible to be Chairman or Deputy Chairman.

2. **Quorum**

The quorum consists of any nine Members. [N.B. - the co-opted Members only count as part of the quorum for matters relating to the Education Function]

3. **Membership 2016/17**

ALDERMEN

- 2 Sir Paul Judge
- 1 Robert Picton Seymour Howard

COMMONERS

2	Barbara Patricia Newman, C.B.E.....	Aldersgate
6	Joyce Carruthers Nash, O.B.E., Deputy.....	Aldersgate
4	Dhruv Patel.....	Aldgate
1	Robert Allan Merrett, Deputy.....	Bassishaw
11	William Harry Dove, O.B.E., J.P., Deputy.....	Bishopsgate
1	Keith David Forbes Bottomley.....	Bridge
2	Havilland James de Sausmarez.....	Candlewick
2	Emma Edhem.....	Castle Baynard
10	Catherine McGuinness, Deputy.....	Castle Baynard
4	Alastair Michael Moss, Deputy.....	Cheap
10	The Revd. Stephen Decatur Haines, Deputy.....	Cornhill
3	John Alfred Barker, O.B.E., Deputy.....	Cripplegate
8	Gareth Wynford Moore.....	Cripplegate
3	Mark Raymond Peter Henry Delano Wheatley.....	Dowgate
6	Virginia Rounding.....	Farringdon Within
3	Ann Holmes.....	Farringdon Within
3	Emma Charlotte Louisa Price.....	Farringdon Without
4	Adam Fox McCloud Richardson.....	Farringdon Without
3	Philip John Woodhouse.....	Langbourn
9	Elizabeth Rogula, Deputy.....	Lime Street
7	Henry Llewellyn Michael Jones, Deputy.....	Portsoken
5	John William Fletcher.....	Portsoken
10	Brian Desmond Francis Mooney.....	Queenhithe
5	Marianne Bernadette Fredericks.....	Tower
11	William Barrie Fraser, O.B.E., Deputy.....	Vintry

Together with seven Members in place of the five Wards (Billingsgate, Broad Street, Coleman Street, Cordwainer and Walbrook) not making appointments on this occasion as well as the two Wards (Bishopsgate and Queenhithe) each making only one of their two permitted appointments.

4. **Terms of Reference**

To be responsible for:-

- (a) the appointment of the Director of Community & Children's Services;

- (b) the following functions of the City of London Corporation (other than in respect of powers expressly delegated to another committee, sub-committee, board or panel):-
- Children's Services
 - Adults' Services
 - Education
 - Social Services
 - Social Housing (i.e. the management of the property owned by the City of London Corporation under the Housing Revenue Account and the City Fund in accordance with the requirements of all relevant legislation and the disposal of interests in the City of London Corporation's Housing Estates (pursuant to such policies as are from time to time laid down by the Court of Common Council)
 - public health (within the meaning of the Health and Social Care Act 2012), liaison with health services and health scrutiny
 - Sport/Leisure Activities
 - management of the City of London Almshouses (registered charity no 1005857) in accordance with the charity's governing instruments
- and the preparation of all statutory plans relating to those functions and consulting as appropriate on the exercise of those functions;
- (c) the management of The City of London Corporation Combined Education Charity (registered charity no. 312836);
- (d) appointing Statutory Panels, Boards and Sub-Committees as are considered necessary for the better performance of its duties including the following areas:-
Housing Management and Almshouses Sub-Committee
Health & Social Care Scrutiny Sub-Committee
Safeguarding Sub-Committee
- (e) the allocation of grants from the Combined Relief of Poverty Charity;
- (f) the allocation of grants from the Combined Education Charity and City Education Trust (jointly, with the Education Board);
- (g) the management of the Aldgate Pavilion.

GRESHAM COMMITTEE (CITY SIDE)

1. **Constitution**

A Non-Ward Committee consisting of,

- two Aldermen nominated by the Court of Aldermen
- nine Commoners elected by the Court of Common Council, at least one of whom shall have fewer than five years' service on the Court at the time of their appointment
- the Right Honourable the Lord Mayor (ex-officio)

2. **Quorum**

The quorum consists of any three Members.

3. **Membership 2016/17**

ALDERMEN

- 3 Ian David Luder, J.P.
- 4 Professor Michael Raymond Mainelli

COMMONERS

- 15 (4) Anthony Noel Eskenzi, C.B.E., Deputy
- 4 (4) Ian Christopher Norman Seaton
- 8 (3) Wendy Mead, O.B.E.
- 2 (2) John George Stewart Scott, J.P. *for three years*
- 9 (2) Simon D'Olier Duckworth, O.B.E., D.L.
- 6 (2) Dr Giles Robert Evelyn Shilson, Deputy

together with the ex-officio Member referred to in paragraph 1 above and three Members to be appointed this day.

4. **Terms of Reference**

To be responsible for:-

- (a) letting and demising the lands and tenements given to this City by Sir Thomas Gresham by his last Will and Testament or otherwise to do and perform all and everything and things according to the true intent and meaning of the said last Will and Testament of the said Sir Thomas Gresham and the several Acts of Parliament for that purpose made with limitations and provisions as in the same are directed;

(Note: The estate, so far as it relates to the land that was left to the City of London Corporation and the Mercers' Company, is administered by the Joint Grand Gresham Committee, which consists of the City Side and an equal number of Mercers. The legal obligations upon the City of London Corporation under the terms of Sir Thomas Gresham's Will, as varied by statute and discharged by the City Side, are limited:-

- (i) to the appointment and payment of four of the Gresham Lecturers, namely those in Divinity, Astronomy, Music and Geometry, and in the provision of a sufficient and proper place for the delivery of the lectures;
 - (ii) to the maintenance of eight almshouses in Ferndale Road, Brixton, to the appointment of eight "almsfolkes" and the payment of a small annual sum to each of them);
- (b) all other City Side matters relating to Gresham College including:-
- (i) the appointment, from the membership of the Court of Common Council, of one representative to attend General Meetings of the Council of Gresham College and up to four Directors to serve on the Council of Gresham College;
 - (ii) any amendments to the current Memorandum and Articles of Association of Gresham College, other than financial aspects and those which, in the opinion of the Committee, are significant and should be considered by the Court.

ESTABLISHMENT COMMITTEE

1. **Constitution**
A Non-Ward Committee consisting of,
 - one Alderman nominated by the Court of Aldermen
 - 15 Commoners elected by the Court of Common Council at least two of whom shall have fewer than five years' service on the Court the time of their appointment
 - a representative of the Finance Committee

2. **Quorum**
The quorum consists of any four Members.

3. **Membership 2016/17**

ALDERMAN

- 2 Peter Estlin

COMMONERS

- 4 (4) William Harry Dove, O.B.E., J.P., Deputy
- 4 (4) Wendy Mead, O.B.E.
- 8 (4) Sylvia Doreen Moys
- 6 (4) Angela Mary Starling
- 4 (3) Kevin Malcolm Everett, Deputy
- 7 (3) The Revd. Stephen Decatur Haines, Deputy
- 8 (3) Charles Edward Lord, O.B.E., J.P.
- 2 (2) Randall Keith Anderson, *for three years*
- 4 (2) Nigel Kenneth Challis
- 4 (2) Richard David Regan, O.B.E., Deputy
- 6 (2) Elizabeth Rogula, Deputy
- 2 (2) Philip John Woodhouse

together with the ex-officio Member referred to in paragraph 1 and three Members to be appointed this day.

4. **Terms of Reference**

- (a) The Establishment Committee has specific authority to deal with or make recommendations to the Court of Common Council where appropriate on all matters relating to the employment of City of London Corporation employees where such matters are not specifically delegated to another Committee. These matters include:-
Conditions of employment;
Superannuation (apart from investments);
Workforce planning;
Wages, salaries structure, job evaluation, staff grading **and remuneration of Senior Officers**;
Organisation reviews;
Employee relations;
Joint consultation;
Learning and employee development;
Recruitment and selection;
Discipline, dismissal, redundancies in line with the appropriate stages in policy etc.;
Occupational health, safety and welfare;

NB. The exception to this rule is, whilst the support staff in the City of London Police come within the purview of this Committee, the uniformed Police come under the Police Committee.
- (b) To approve:-
 - (i) Reports of Heads of Departments recommending changes to senior management posts of Grade I and above which need the approval of the Court.
 - (ii) The structure and application of Job Evaluation Schemes and any amendments thereto.
- (c) To approve and promulgate Human Resources policies and practices so that the City of London Corporation can recruit, retain and motivate its employees and carry out its functions to the highest standards of quality and cost effectiveness;

- (d) To instigate and promulgate organisational reviews of departments and to approve their reports and comments on proposed changes in organisation to ensure that manpower resources are deployed in an efficient and effective manner.
- (e) To make amendments to:-
 - (i) the general terms and conditions of employment which are contained in the employee handbook, such as working hours, annual leave, superannuation, leave of absence, allowances, **maternity parental leave** provisions, and sick pay;
 - (ii) those procedures which form part of the contract of employment to include the grievance, disciplinary, capability, harassment, and appeals procedures, the learning and employee development scheme, motor car, and motorcycle assisted purchase scheme and the staff suggestion scheme.
- (f) To appoint seven members (including the representative of the Finance Committee):-
 - (i) to act as the Employer's side of the Joint Consultative Committee when meeting 8 members of the recognised unions, AMICUS and GMB for the purpose of collective consultation and negotiation on general matters relating to salaries and terms and conditions of service etc. of City of London Corporation employees up to and including Grade G but excluding teachers and City Police Officers;
 - (ii) to act as the Employer's side of the Senior Management Joint Consultative Committee when meeting representatives of senior management of grades H and above, including High and Table Officers, for the purpose of collective consultation and negotiation on general matters relating to salaries and terms and conditions of service, etc.;
- (g) To increase Judges' salaries if they follow the recommendations of the Top Review Board and are approved by the Lord Chancellor.
- (h) To increase the salary of the Coroner if it follows the recommendations of the Joint Negotiating Committee for Coroners.
- (i) To consider submissions of the Board or Boards of Governors relating to teaching staff, which, inter alia, may have to be finally submitted to the Court of Common Council.
- (j) To approve any increase in the salaries for teachers at the three City Schools if they are in excess of that recommended by the School Teachers' Review Body and any proposed changes to the basic salary structure or restructuring of the common pay spine for teachers.
- (k) To approve:-
 - (i) the learning and employee development policy, strategy and budget;
 - (ii) the Health and Safety and Occupational Health policies and strategies.
- (l) To be the service Committee for the following Departments:-
Town Clerk's (Policy and Democratic Services, including Corporate HR)
 Comptroller and City Solicitor's
- (m) To be responsible for the appointment of the Coroner (and see (h) above).
- (n) In accordance with the Scheme of Delegation, to receive details of:
 - i) redundancies and early retirements
 - ii) Professional Fees and Annual Subscriptions
 - iii) Market Forces Supplements
 - iv) Long Service Awards
 - v) payment to an officer of an honorarium, gratuity or payment for extra services
 - vi) the extension of service of an officer who has reached retirement age or for an extension of sick leave of an officer whether on full or half pay
- (o) To be responsible for the monitoring and control of overtime, sickness absence, changes to staffing resources, equal opportunities, job evaluation and the termination of employment.
- (p) To have oversight of the City of London Corporation's policies and practices in respect of equality and inclusion, including the implementation of the Equality Act 2010 and other relevant legislation.
- (q) **Dealing with requests for grants to support staff welfare initiatives from funds under the Committee's control.**

OPEN SPACES & CITY GARDENS COMMITTEE

1. **Constitution**
A Non-Ward Committee consisting of,
 - eight Members elected by the Court of Common Council, at least one of whom shall have fewer than five years' service on the Court at the time of their appointment
 - the following ex-officio Members:-
 - the Chairman and Deputy Chairman of the Epping Forest & Commons Committee
 - the Chairman and Deputy Chairman of the Hampstead Heath, Highgate Wood & Queen's Park Committee
2. **Quorum**
The quorum consists of any five Members.
3. **Membership 2016/17**
 - 4 (4) Robert Picton Seymour Howard, Alderman
 - 4 (4) Barbara Patricia Newman, C.B.E.
 - 6 (3) Ian David Luder J.P., Alderman
 - 3 (3) Graeme Martyn Smith
 - 6 (2) Wendy Mead, O.B.E.
 - 6 (2) Michael Welbank, M.B.E.

together with the ex-officio Members referred to in paragraph 1 above and two Members to be appointed this day.
4. **Terms of Reference**
To be responsible for:-
 - (a) **The allocation of grants in relation to Open Spaces taking account of any views or recommendations expressed by the Epping Forest and Commons Committee, West Ham Park Committee or Hampstead Heath, Highgate Wood and Queen's Park Committee as relevant;**
 - (b) **Open Spaces**
dealing with, or making recommendations to the Court of Common Council where appropriate, all matters relating to the strategic management (e.g. policy, financial and staffing) of the City of London Corporation's open spaces where such matters are not specifically the responsibility of another Committee; and
 - (c) the appointment of the Director of Open Spaces (in consultation with the Port Health and Environmental Services Committee);
 - (d) **City Open Spaces**
the management and day-to-day administration of the gardens, churchyards and open spaces in the City under the control of the Common Council, together with Bunhill Fields Burial Ground;
 - (e) arrangements for the planting and maintenance of trees and other plants and shrubs in open spaces and in footpaths adjacent to highways in the City;
 - (f) advising on applications for planning permission relating in whole or in part to the gardens, churchyards or open spaces in the City under the control of the Common Council; and
 - (g) the functions of the Common Council under the Local Government (Miscellaneous Provisions) Act 1976 to make safe by felling, or otherwise, dangerous trees in the City generally on receipt of notices served on the City of London Corporation in the circumstances set out in Section 23 of the Act and where trees are in danger of damaging property.

WEST HAM PARK COMMITTEE

1. **Constitution**

A Non-Ward Committee consisting of,

- eight Members elected by the Court of Common Council, at least one of whom shall have fewer than five years' service on the Court at the time of their appointment; the membership to be the same as the Open Spaces & City Gardens Committee.
- plus the following:-
 - four representatives nominated by the Heirs-at-Law of the late John Gurney
 - one representative nominated by the Parish of West Ham
 - two representatives nominated by the London Borough of Newham

2. **Quorum**

The quorum consists of any five Members.

3. **Membership 2016/17**

- 4 (4) Robert Picton Seymour Howard, Alderman
- 4 (4) Barbara Patricia Newman, C.B.E.
- 6 (3) Ian David Luder J.P., Alderman
- 3 (3) Graeme Martyn Smith
- 6 (2) Wendy Mead, O.B.E.
- 6 (2) Michael Welbank, M.B.E.

together with the ex-officio Members referred to in paragraph 1 above, two Members to be appointed this day and:-

Four representatives appointed by the heirs-at-law of the late John Gurney:-

- Catherine Bickmore
- Robert Cazenove (Heir-at-Law)
- Richard Gurney
- Justin Meath-Baker

One representative appointed by the incumbent or priest, for the time being, in charge of the present benefice of West Ham:-

- The Revd. Stennett Kirby

Two representatives appointed by the London Borough of Newham

- Councillor Joy Laguda, M.B.E.
- Councillor Bryan Collier, M.B.E.

4. **Terms of Reference**

To:-

- (a) have regard to the overall policy laid down by the Open Spaces & City Gardens Committee;
- (b) be responsible for the ownership and management of West Ham Park (registered charity no. 206948) in accordance with the terms of conveyance of the Park by John Gurney, Esq. to the City of London Corporation dated 20th July 1874 and in accordance with the Licence in Mortmain dated 22nd May 1874 and the management of a Nursery;
- (c) authorise the institution of any criminal or civil proceedings arising out of the exercise of its functions.
- (d) **express views or make recommendations to the Open Spaces and City Gardens Committee for that Committee's allocation of grants which relate to West Ham Park.**

EPPING FOREST & COMMONS COMMITTEE

1. **Constitution**
A Non-Ward Committee consisting of,
 - two Aldermen nominated by the Court of Aldermen
 - 8 Members elected by the Court of Common Council at least one of whom shall have fewer than five years' service on the Court at the time of their appointment
 - the Chairman and Deputy Chairman of the Open Spaces & City Gardens Committee (ex-officio)
 - plus, for the consideration of business relating to Epping Forest only, four Verderers elected or appointed pursuant to the Epping Forest Act 1878.

2. **Quorum**
The quorum consists of any five Members.
For the purpose of non-Epping Forest related business the quorum must consist of five Committee Members who must be Members of the Court of Common Council.

3. **Membership 2016/17**

ALDERMEN

9 Gordon Warwick Haines
2 Sir Paul Judge

COMMONERS

8 (4) Stanley Ginsburg J.P., Deputy
13 (4) Catherine McGuinness, Deputy
3 (3) Sylvia Doreen Moys
19 (3) Barbara Patricia Newman, C.B.E.
6 (2) Virginia Rounding
2 (2) Philip John Woodhouse

together with the ex-officio Members referred to in paragraph 1 above, two Members to be appointed this day and:-
Verderers pursuant to the provisions of the Epping Forest Act, 1878:-
 - Peter Adams, M.B.E.
 - Michael Chapman, D.L.
 - Richard Morris, O.B.E.
 - Dr. Joanna Thomas

4. **Terms of Reference**
To be responsible, having regard to the overall policy laid down by the Open Spaces & City Gardens Committee, for:-
 - (a) exercising of the powers and duties of the Court of Common Council as Conservators of Epping Forest (registered charity no. 232990) and the various additional lands which have been acquired to protect the Forest in accordance, where appropriate, with the Epping Forest Acts 1878 and 1880 (as amended) and all other relevant legislation.
 - (b) the ownership and management of the following open spaces in accordance with the provisions of the Corporation of London Open Spaces Act 1878:-
 - Coulsdon and other Commons (registered charity no. 232989), the other Commons being Kenley Common, Farthing Downs and Riddlesdown
 - West Wickham Common and Spring Park (registered charity no. 232988)
 - Ashtead Common (registered charity no. 1051510)
 - Burnham Beeches and Stoke Common (registered charity no. 232987)
 - (c) appointing such Consultative Committees as are considered necessary for the better performance of its duties including:-
 - Ashtead Consultative Committee
 - Burnham Beeches and Stoke Common Consultation Group
 - Epping Forest Joint Consultative Committee
 - West Wickham and Coulsdon Commons Consultative Committee
 - (d) expressing views or making recommendations to the Open Spaces and City Gardens Committee for that Committee's allocation of grants which relate to Epping Forest and Commons.

HAMPSTEAD HEATH, HIGHGATE WOOD & QUEEN'S PARK COMMITTEE

1. **Constitution**

A Non-Ward Committee appointed pursuant to the London Government Reorganisation (Hampstead Heath) Order 1989 consisting of not fewer than 18 Members in the following categories:-

- not fewer than 12 Members elected by the Court of Common Council, at least one of whom shall have fewer than five years' service on the Court at the time of their appointment
- the Chairman and Deputy Chairman of the Open Spaces & City Gardens Committee (ex-officio)
- plus, for the consideration of business relating to Hampstead Heath only, at least six representatives who must not be Members of the Court of Common Council or employees of the City of London Corporation and at least six of whom are to be appointed as follows:-
 - one after consultation with the London Borough of Barnet
 - one after consultation with the London Borough of Camden
 - one after consultation with the owners of the Kenwood lands
 - three after consultation with bodies representing local, ecological, environmental or sporting interests

The Chairman of the Committee shall be elected from the City Corporation Members.

2. **Quorum**

A. For Hampstead Heath business the quorum consists of seven Members, at least one of whom must be a non-Common Council Member.

B. For Highgate Wood and Queen's Park business the quorum consists of three Members.

3. **Membership 2016/17**

- 15 (4) John Alfred Barker, O.B.E., Deputy
- 11 (4) Jeremy Lewis Simons
- 4 (4) John Stuart Penton Lumley, Professor
- 2 (2) Keith David Forbes Bottomley *for three years*
- 4 (3) Karina Dostalova
- 6 (2) The Revd. Dr. Martin Dudley
- 6 (2) Clare James
- 2 (2) Dennis Cotgrove

Together with the ex-officio Members referred to in paragraph 1 above, four Members to be appointed this day and the following representatives from outside organisations:-

Heath and Hampstead Society	-	John Beyer
English Heritage	-	Philip Wright
Royal Society for the Protection of Birds	-	Martyn Foster
London Borough of Barnet	-	Councillor Melvin Cohen
London Borough of Camden	-	Councillor Sally Gimson
Ramblers' Association/Open Spaces Society	-	Maija Roberts

4. **Terms of Reference**

To be responsible, having regard to the overall policy laid down by the Open Spaces & City Gardens Committee, for:-

- (a) **expressing views or making recommendations to the Open Spaces and City Gardens Committee for that Committee's allocation of grants which relate to Hampstead Heath, Highgate Wood & Queen's Park.**

Hampstead Heath

- (b) devising and implementing the City of London Corporation's policies and programmes of work in relation to Hampstead Heath (registered charity no. 803392) (and, in fulfilling those purposes, to have regard to any representations made to it by the Hampstead Heath Consultative Committee) in accordance with the London Government Re-organisation (Hampstead Heath) Order 1989;
- (c) exercising all the City of London Corporation's powers and duties relating to Hampstead Heath, including those set out in Regulation 5 of the London Government Re-organisation (Hampstead Heath) Order 1989, or in any Act or Statutory Instrument consolidating, amending or replacing the same;

Highgate Wood & Queen's Park

- (d) devising and implementing the City of London Corporation's policies and programmes of work in relation to Highgate Wood and Queen's Park (registered charity no. 232986) (and, in fulfilling those purposes, to have regard to any representations made to it by the Highgate Wood Joint Consultative Committee and the Queen's Park Joint Consultative Group) in accordance with the provisions of the Highgate Wood and Kilburn Open Spaces Act 1886;

Consultative Committees

- (e) appointing such Consultative Committees as are considered necessary for the better performance of its duties including a,
- Hampstead Heath Consultative Committee
 - Highgate Wood Joint Consultative Committee
 - Queen's Park Joint Consultative Group

FREEDOM APPLICATIONS COMMITTEE

1. **Constitution**

A Non-Ward Committee consisting of:-

- two Aldermen nominated by the Court of Aldermen
- one Member of the Policy and Resources Committee, appointed by that Committee
- the following ex-officio Members:-
 - the Chief Commoner
 - The immediate past Chief Commoner until the election by Common Council of his or her successor
 - The Chief Commoner designate once elected by Common Council
 - the Chairman and a Deputy Chairman of the Policy & Resources Committee (or, in their absence, a nominated representative of each Member)

2. **Quorum**

The quorum consists of any three Members.

3. **Membership 2016/17**

Sir David Wootton, Alderman
Peter Lionel Raleigh Hewitt, Alderman

together with the Members referred to in paragraph 1 above.

4. **Terms of Reference**

- (a) To examine and report back on any applications for the Freedom referred to the Committee by the Court of Common Council.
- (b) To consider informally any non-livery nominations that may be referred to it, prior to their submission to the Court of Common Council.

BARBICAN RESIDENTIAL COMMITTEE

1. **Constitution**

A Non-Ward Committee consisting of,

- 11 Members who are non-residents of the Barbican Estate elected by the Court of Common Council, at least one of whom shall have fewer than five years' service on the Court at the time of their appointment
- three Members nominated by each of the following Wards:-
 - Aldersgate
 - Cripplegate Within
 - Cripplegate Without
- the Chairman or Deputy Chairman of the Community & Children's Services Committee (ex-officio)

The Chairman and Deputy Chairman of the Committee shall be elected from the Members who are non-residents of the Barbican Estate.

2. **Quorum**

The quorum consists of any four Members who are non-residents of the Barbican Estate.

3. **Membership 2016/17**

Non-Residents:-

- 4 (4) Alex Bain-Stewart, J.P.
- 4 (4) Christopher Paul Boden
- 17 (3) Stanley Ginsburg, J.P., Deputy
- 4 (3) Ann Holmes
- 6 (2) William Harry Dove, O.B.E., J.P., Deputy
- 5 (2) Jeremy Paul Mayhew
- 8 (2) Gareth Wynford Moore
- 2 (2) Christopher Punter

Residents:-

Nominations by the Wards of Aldersgate and Cripplegate (Within and Without), each for the appointment of three Members

Aldersgate

Randall Keith Anderson
John Stuart Penton Lumley, Professor
Joyce Carruthers Nash, O.B.E., Deputy

Cripplegate (Within)

David John Bradshaw
Vivienne Littlechild
Angela Mary Starling

Cripplegate (Without)

John Tomlinson, Deputy
Stephen Douglas Quilter
John Alfred Barker, O.B.E., Deputy

together with three Members to be appointed this day and the ex-officio Members referred to in paragraph 1 above.

4. **Terms of Reference**

To be responsible for:-

- (a) the management of all completed residential premises and ancillary accommodation on the Barbican Estate, eg. the commercial premises, launderette, car parks, baggage stores, etc. (and, in fulfilling those purposes, to have regard to any representations made to it by the Barbican Estate Residents' Consultation Committee);
- (b) the disposal of interests in the Barbican Estate pursuant to such policies as are from time to time laid down by the Court of Common Council.

BARBICAN CENTRE BOARD

1. **Constitution**

A Non-Ward Committee consisting of,

- eight Members elected by the Court of Common Council for three year terms, at least one of whom shall have fewer than five years' service on the Court at the time of their appointment.
- Up to seven non-Common Council representatives appointed by the Committee, of which at least two should be drawn from the arts world
- a representative of the Policy & Resources Committee
- a representative of the Finance Committee
- the Chairman of the Board of Governors of the Guildhall School of Music & Drama (ex-officio)
- the Chairman of the Barbican Centre Trust (ex-officio)
- the Chairman of the Culture, Heritage & Libraries Committee (ex-officio)

The Chairman of the Board shall be elected from the City Corporation Members.

There is a maximum continuous service limit of three terms of three years.

2. **Quorum**

The quorum consists of any five Members, provided Common Councilmen are in the majority.

3. **Membership 2016/17**

- | | | | |
|---|-----|--|--|
| 6 | (3) | Tom Hoffman | |
| 3 | (3) | Judith Lindsay Pleasance | |
| 6 | (3) | Dr Giles Robert Evelyn Shilson, Deputy | |
| 9 | (2) | Catherine McGuinness, Deputy | |
| 2 | (2) | Wendy Mead, O.B.E. | |
| 2 | (2) | Tom Sleigh | |

Together with two Members to be appointed this day and:-

Roly Keating)	
Sir Brian McMaster)	
Guy Nicholson)	
Keith Salway)	Up to seven non-Common Council
Trevor Phillips)	Members appointed by the Committee
Vacancy)	
Vacancy)	

And together with the ex-officio Members referred to in paragraph 1 above.

4. **Terms of Reference**

To be responsible for:-

- (a) the strategic direction, management, operation and maintenance of the Barbican Centre, having determined the general principles and financial targets within which the Centre will operate;
- (b) the appointment of the Managing Director of the Barbican Centre;
- (c) the Centre's contribution to the City of London Corporation's key policy priority, 'Increasing the impact of the City's cultural and heritage offer on the life of London and the nation', viz.:-
 - i) the provision of world-class arts and learning by the Centre for the education, enlightenment and entertainment of all who visit it; and
 - ii) the provision of access to arts and learning beyond the Centre;
- (d) the creation of enterprise and income-generating support for the Centre.

THE CITY BRIDGE TRUST COMMITTEE

1. **Constitution**

A Non-Ward Committee consisting of,

- two Aldermen nominated by the Court of Aldermen
- 12 Commoners elected by the Court of Common Council, at least one of whom shall have fewer than five years' service on the Court at the time of their appointment
- the Right Honourable the Lord Mayor (ex-officio)

2. **Quorum**

The quorum consists of any five Members.

3. **Membership 2016/17**

ALDERMEN

- 5 Alison Jane Gowman
- 2 Vincent Keaveny

COMMONERS

- 4 (4) Stuart John Fraser, C.B.E.
- 6 (4) Vivienne Littlechild J.P.
- 6 (4) Charles Edward Lord, O.B.E., J.P.
- 4 (3) Simon D'Olier Duckworth, O.B.E., D.L
- 6 (3) The Revd. Stephen Decatur Haines, Deputy, *for three years*
- 8 (3) Wendy Mead, O.B.E.
- 2 (2) Karina Dostalova
- 4 (2) Marianne Bernadette Fredericks
- 6 (2) Jeremy Paul Mayhew

together with the ex-officio Member referred to in paragraph 1 above and three Members to be appointed this day.

4. **Terms of Reference**

- (a) To determine all applications for grants pursuant to the Cy Pres Scheme for the administration of the Charity known as the Bridge House Estates, made by the Charity Commissioners on 9 February 1995 and brought into effect by the Charities (The Bridge House Estates) Order 1995, as respects the following purposes:-
- (i) in or towards the provision of transport and access to it for elderly or disabled people in the Greater London area; and,
 - (ii) for other charitable purposes for the general benefit of the inhabitants of Greater London;
- other than grants above a sum of £500,000 which decisions are reserved to the Court of Common Council upon this Committee's recommendation.
- (b) Subject to the terms of the Cy Pres Scheme and criteria as to the eligibility and treatment of applications specified from time to time by the Court of Common Council:-
- (i) to review the criteria referred to above and to make recommendations to the Court of Common Council for changes thereto;
 - (ii) to determine conditions and other requirements to be imposed in connection with grants that are approved;
 - (iii) in considering the application of surplus income in accordance with clause 2 of the said Scheme, the Trustee¹ shall consult with such person, bodies corporate, local authorities, government departments and agencies, charities, voluntary organisations and other bodies as the Trustee may think appropriate from time to time; and,
 - (iv) to review, as necessary, the amounts, nature and spread of grants approved or refused, and the operation of administrative arrangements for the Scheme.
- c) To be involved in the process for the appointment of the Chief Grants Officer, as appropriate.

¹ The City of London Corporation, acting through the Court of Common Council, is the sole Trustee of Bridge House Estates ('the Trustee').

STANDARDS COMMITTEE

1. **Constitution**

A Non-Ward Committee consisting of,

- one Alderman appointed by the Court of Aldermen
- seven Commoners elected by the Court of Common Council, at least one of whom shall have fewer than five years' service on the Court at the time of their appointment
- four representatives (with no voting rights) who must not be Members of the Court of Common Council or employees of the City of London Corporation

None of the appointed shall serve on the Committee for more than ~~two terms, a maximum of eight years in total.~~

N.B. Three independent persons are also appointed pursuant to the Localism Act 2011.

2. **Quorum**

The quorum consists of three Members, at least one of whom must be a Co-opted Member.

3. **Membership 2016/17**

ALDERMAN

- 1 Sir Alan Yarrow

COMMONERS

- 4 (4) Oliver Arthur Wynlayne Lodge, T.D
3 (3) Virginia Rounding
3 (3) Tom Sleigh
4 (2) Charles Edward Lord, O.B.E., J.P.

together with three Members to be appointed this day and four co-opted non-Common Council Members:-

Judith Barnes (*appointed for a four year term expiring in December 2017*)

Felicity Lusk (*appointed for a four year term expiring in December 2017*)

Mark Greenburgh (*appointed for a four year term expiring in December 2018*)

Dan Large (*appointed for a four year term expiring in December 2018*)

4. **Terms of Reference**

To be responsible for:-

- (a) promoting and maintaining high standards of conduct by Members and Co-opted Members of the City of London Corporation and to assist Members and Co-opted Members to observe the City of London Corporation's Code of Conduct;
- (b) preparing, keeping under review and monitoring the City of London Corporation's Member Code of Conduct and making recommendations to the Court of Common Council in respect of the adoption or revision, as appropriate, of such Code of Conduct;
- (c) keeping under review by way of an annual update by the Director of HR, the City of London Corporation's Employee Code of Conduct;
- (d) keeping under review and monitoring the Protocol on Member/Officer Relations;
- (e) advising and training Members and Co-opted Members on matters relating to the City of London Corporation's Code of Conduct;
- (f) dealing with any allegations of breach of the City of London Corporation's Code of Conduct in respect of Members and Co-opted Members, and in particular:
 - (i) to determine whether any allegation should be investigated by or on behalf of the Town Clerk or the Monitoring Officer and their findings reported to the Committee;
 - (ii) in relation to any allegation that it has decided to investigate, to determine whether there has been a breach of the Code of Conduct, taking into account the views of an Independent Person appointed under the Localism Act 2011;
 - (iii) where there has been a breach of the Code of Conduct, to determine the appropriate sanction, and where this involves removal of a Member or Co-opted Member from any committee or sub-committee, to make an appropriate recommendation to the relevant appointing body;
 - (iv) to determine any appeal from a Member or Co-opted Member in relation to a finding that they have breached the Code of Conduct and/or in relation to the sanction imposed; and
- (g) monitoring all complaints referred to it and to prepare an annual report on its activity for submission to the Court of Common Council.

LICENSING COMMITTEE

1. **Constitution**
A Non-Ward Committee consisting of 15 Members elected by the Court of Common Council, at least one of whom shall have fewer than five years' service on the Court at the time of their appointment.

2. **Quorum**
The quorum consists of any five Members.

3. **Membership 2016/17**

- 6 (4) Peter Gerard Dunphy
- 4 (4) Jamie Ingham Clark, Deputy
- 14 (4) Christopher Punter
- 3 (3) Christopher Michael Hayward
- 4 (3) Michael Hudson
- 4 (3) Graham David Packham
- 3 (3) Judith Lindsay Pleasance
- 12 (2) Alex Bain-Stewart J.P.
- 14 (2) Kevin Malcolm Everett, Deputy
- 6 (2) Sophie Anne Fernandes
- 6 (2) James Richard Tumbridge

together with four Members to be appointed this day.

4. **Terms of Reference**

To be responsible for:-

- (a) the City of London Corporation's licensing functions under the following legislation:-
- (i) Licensing Act 2003:-
 - (ii) Gambling Act 2005:-
 - (iii) Local Government (Miscellaneous Provisions) Act 1982, as amended by the Policing and Crime Act 2009:-
 - (a) the licensing of sexual entertainment venues
 - (b) action to prohibit the consumption of alcohol in designated public places as detailed in sections 12-16 of the Criminal Justice and Police Act 2001 and the Local Authorities (Alcohol Consumption in Designated Public Places) Regulations 2001
 - (c) the implementation of those sections of any Acts of Parliament and/or European Legislation which direct that the local authority take action in respect of those duties listed at (a) above, including the functions contained in Sections 2(1) and 2(2) of the Hypnotism Act 1952
 - (d) determining which of its functions and responsibilities may be delegated to enable the Director of Markets and Consumer Protection to act on its behalf.
- (b) The appointment of the Director of Markets and Consumer Protection (in consultation with the Port Health and Environmental Services Committee and the Markets Committee);
- (c) Making recommendations to the Court of Common Council regarding:-
- (i) the City Corporation's Statement of Licensing Policy; and
 - (ii) The Statement of Licensing Principles in respect of the Gambling Act 2005.

HEALTH & WELLBEING BOARD

1. **Constitution**

A Non-Ward Committee consisting of,

- three Members elected by the Court of Common Council (who shall not be members of the Health and Social Care Scrutiny Sub-Committee)
- the Chairman of the Policy and Resources Committee (or his/her representative)
- the Chairman of Community and Children's Services Committee (or his/her representative)
- the Chairman of the Port Health & Environmental Services Committee (or his/her representative)
- the Director of Public Health or his/her representative
- the Director of the Community and Children's Services Department
- a representative of Healthwatch appointed by that agency
- a representative of the Clinical Commissioning Group (CCG) appointed by that agency
- a representative of the SaferCity Partnership Steering Group
- the Environmental Health and Public Protection Director
- a representative of the City of London Police appointed by the Commissioner

2. **Quorum**

The quorum consists of five Members, at least three of whom must be Members of the Common Council or officers representing the City of London Corporation.

3. **Membership 2016/17**

- 3 (3) Joyce Carruthers Nash, O.B.E., Deputy
- 3 (1) Gareth Wynford Moore

Together with the Members referred to in paragraph 1 above and one Member to be appointed this day.

Co-opted Members

The Board may appoint up to two co-opted non-City Corporation representatives with experience relevant to the work of the Health and Wellbeing Board.

4. **Terms of Reference**

To be responsible for:-

- a) carrying out all duties conferred by the Health and Social Care Act 2012 ("the HSCA 2012") on a Health and Wellbeing Board for the City of London area, among which:-
 - i) to provide collective leadership for the general advancement of the health and wellbeing of the people within the City of London by promoting the integration of health and social care services; and
 - ii) to identify key priorities for health and local government commissioning, including the preparation of the Joint Strategic Needs Assessment and the production of a Joint Health and Wellbeing Strategy.

All of these duties should be carried out in accordance with the provisions of the HSCA 2012 concerning the requirement to consult the public and to have regard to guidance issued by the Secretary of State;

- b) mobilising, co-ordinating and sharing resources needed for the discharge of its statutory functions, from its membership and from others which may be bound by its decisions; and
- c) appointing such sub-committees as are considered necessary for the better performance of its duties.

5. **Substitutes for Statutory Members**

Other Statutory Members of the Board (other than Members of the Court of Common Council) may nominate a single named individual who will substitute for them and have the authority to make decisions in the event that they are unable to attend a meeting.

EDUCATION BOARD

1. **Constitution**

A Non-Ward Committee consisting of,

- 10 Members elected by the Court of Common Council, at least two of who shall have fewer than five years' service on the Court at the time of their appointment
- Up to four external representatives, appointed by the Education Board, with appropriate expertise in the field of education (i.e. non-Members of the Court of Common Council, who shall have voting rights)
- One member appointed by the Policy & Resources Committee
- One member appointed by the Community & Children's Services Committee

2. **Quorum**

The quorum consists of any five Common Council Members and one of the four external representatives, except for the appointment of external representatives, when the quorum consists of any five Common Council Members.

3. **Membership 2016/17**

- 2 (2) Henry Nicholas Almroth Colthurst, *for three years*
- 2 (2) The Lord Mountevans, *for three years*
- 2 (2) Virginia Rounding, *for three years*
- 2 (2) John Alfred Bennett, Deputy
- 2 (2) Catherine McGuinness, Deputy
- 2 (2) William Anthony Bowater Russell, Alderman
- 2 (2) Ian Christopher Norman Seaton

Together with four external representatives:-

David Taylor (*appointed for a one year term expiring April 2016*)

Roy Blackwell (*appointed for a two year term expiring April 2017*)

Helen Sanson (*appointed for a three year term expiring April 2018*)

Tim Campbell (*appointed for a four year term expiring April 2019*)

And together with three Members to be appointed this day, as well as the appointed Members referred to in paragraph 1 above.

4. **Terms of Reference**

- (a) To monitor and review the City of London Education Strategy, and to oversee its implementation in consultation with the appropriate City of London Committees; referring any proposed changes to the Court of Common Council for approval;
- (b) To oversee generally the City of London Corporation's education activities; consulting with those Committees where education responsibilities are expressly provided for within the terms of reference of those Committees and liaising with the City's affiliated schools and co-sponsors;
- (c) To be responsible for the oversight and monitoring of the City of London Corporation's sponsorship of its Academies, including the appointment of academy governors **and, where relevant Members, Directors and Trustees;**
- (d) **To take joint responsibility, with the Community and Children's Services Committee, for allocating grants from the Combined Education Charity and City Education Trust.**
- (e) **To constitute Sub-Committees in order to consider particular items of business within the terms of reference of the Board.**
- (f) To recommend to the Court of Common Council candidates for appointment as the City of London Corporation's representative on school governing bodies where nomination rights are granted and which do not fall within the remit of any other Committee;
- (g) To monitor the frameworks for effective accountability, challenge and support in the City Schools*;
- (h) To be responsible for the distribution of funds specifically allocated to it for education purposes, in accordance with the City of London Corporation's strategic policies;
- (i) Oversight of the City of London Corporation's education-business link activities.

*The expression "the City Schools" means those schools for which the City has direct responsibility, as proprietor, sponsor or local authority, namely: The Sir John Cass Foundation Primary School, The City Academy Hackney, the City of London Academies Southwark, the City of London Academy Islington, the City of London School, the City of London School for Girls, and the City of London Freeman's School.

LOCAL GOVERNMENT PENSIONS BOARD

1. **Constitution**

A Non-Ward Committee consisting of,

- Three Scheme Manager Representatives, of which;
 - Two will be Members of the Court of Common Council (who may not be Members of the Investment Committee, Financial Investment Board or Establishment Committee);
 - One will be an Officer of the Corporation, nominated by the Town Clerk and Chief Executive; and
- Three Scheme Member Representatives, selected by an appointment method determined by the Town Clerk and Chief Executive.

In addition, the Board has the power to appoint one co-opted member (with no voting rights) as an independent advisor to the Board, should the Board require further technical guidance.

2. **Quorum**

The quorum consists of any two Members, including one Scheme Manager Representative and one Scheme Member Representative.

3. **Membership 2016/17**

Three Scheme Manager Representatives

1 (1) Ian David Luder, J.P., Alderman

1 (1) James Richard Tumbridge

Jon Averbs, Port Health and Public Protection Director

Three Scheme Member Representatives

Christina McClellan (*appointed for a four year term expiring February 2020*)

Yvette Dunne (*appointed for a four year term expiring February 2020*)

One vacancy (*to be appointed*)

together with the co-opted Member referred to in paragraph 1 above.

4. **Terms of Reference**

In line with the requirements of the Public Services Pensions Act 2013 for the management of the City of London Corporation's Pension Scheme, to be responsible for assisting the Scheme Manager (the City of London Corporation) in the following matters:

- a) Securing compliance with the scheme regulations and other legislation relating to the governance and administration of the scheme and any statutory pension scheme that it is connected to;
- b) Securing compliance with requirements imposed in relation to the scheme and any connected scheme by the Pensions Regulator; and
- c) Other such matters as the scheme regulations may specify.

5. **Chairmanship**

Any Member of the Board will be eligible to be Chairman. However, to allow reporting to the Court of Common Council, either the Chairman or Deputy Chairman must be a Common Councillor.

HEALTH & SOCIAL CARE SCRUTINY COMMITTEE

1. **Constitution**

A non-Ward Committee consisting of,

- Any 6 Members appointed by the Court of Common Council
- 1 Co-opted Healthwatch representative.

The above shall not be Members of the Community & Children's Services Committee or the Health & Wellbeing Board.

2. **Quorum**

The quorum consists of any three Members. [N.B. - the co-opted Member does not count towards the quorum]

3. **Membership**

Six Members to be appointed this day, together with the co-opted Member referred to in paragraph 1 above.

4. **Terms of Reference**

To be responsible for:-

- (a) fulfilling the City's health and social care scrutiny role in keeping with the aims expounded in the Health and Social Care Act 2001 and Part 14 of the Local Government and Public Health Act 2007 (Patient and Public Involvement in Care and Social Care);
- (b) agreeing and implementing an annual work programme; and
- (c) receiving and taking account of the views of relevant stakeholders and service providers by inviting representations to be made at appropriate meetings.

Members' Supporting Statements

To be considered in conjunction with Items 12 (a), (b), (d), (f), (g), (l), (r), (s), (t), (w) and (y), as well as Item 13 (a).

Candidates were invited to provide information in support of their application to join the various bodies and the following were received:-

* Denotes a Member standing for re-appointment by the Court of Common Council.

^ Denotes a Member whose primary residence is in the City.

Item 12 (a) FIVE Members on the Policy and Resources Committee

***Simon D'Olier Duckworth, O.B.E., D.L.**

An Investment Fund Chairman elected to CoCo in 2000, I've focused on Policing, Finance and Investment, key areas of our responsibility. Joining P&R in 2008, I've wide experience of our Committees, Governing Bodies and after four years as Chairman of the Police Committee, continuing liaison with the Home Office and other Government Departments.

Chairman of Gresham, immediate past DG of the Irish Society, lead representative to the RFCA, I'm also Representative DL for Southwark and one of HM's Lieutenants for the City; appointments which enable me to contribute to the Committee, its strategy and relationships, and shape our City's future.

***Marianne Bernadette Fredericks**

I am seeking re-election to the P&R Committee, and would welcome your support once again. I've been a very active member in my first term including being a member of the Resource Allocation Sub-Committee.

Since being elected to the Court in 2008, I have been involved in a wide range of Corporation activities. I'm about to complete my term as Chairman of Licensing. I'm currently Deputy Chairman of the Planning and Transportation Committee and will seek election as Chairman this month. I'm also Chairman of the Streets and Walkways Sub-Committee. I'm an active member of a number of other committees.

***Catherine McGuinness, Deputy**

I seek re-election to the Committee and would welcome support.

- Deputy Chairman for past three years
- Broad and deep knowledge of CoLC activities, having served on several committees and chaired a number, often tackling difficult issues with multiple stakeholders
- Good relations with London and national politicians across the spectrum, particularly through cross-London work

- Close professional knowledge of financial sector, as former partner in City law firm now with an investment manager
- An ability to think strategically and work collaboratively, within CoLC and beyond, as demonstrated through our education strategy, and involvement with the cultural hub.

James Henry George Pollard, Deputy

As I step down from chairing the Police Committee after 4 years, and as an ex-officio member of P&R, I would like to stand for the committee in my own right. I believe that I can contribute to the work of the committee and that the experience I have from chairing the Police Committee, and other committees on which I serve, will stand me in good stead.

Virginia Rounding

I have been on the Court for just over five years, and in that time have become very involved in various aspects of the CoLC's work – particularly, housing, education and Open Spaces. I am currently Chair of Governors of our co-sponsored Academy in Hackney, Chairman of the Hampstead Heath Management Committee, and Chairman of the Housing Management and Almshouses Sub-Committee. I am standing for the P&R Committee because I would like to help ensure that these important areas of the CoLC's activities, across London and wider, are fully recognised and valued in our policy decisions and planning for the future.

***Dr Giles Robert Evelyn Shilson, Deputy**

I have served one term on P&R. In each year, I have been (re-)elected by the Committee to its key subcommittee (Resource Allocation Subcommittee), which I take (rightly or wrongly) as a sign that my strategic and managerial experience and skills are considered to be a useful asset. Among other things, I am currently Deputy Chairman of the Barbican Centre Board, the City of London School and the Gresham Committee (City Side). I have built up good working relationships with colleagues and officers, and believe that I would have much to offer the Court by my continued membership of P&R.

***Jeremy Lewis Simons**

Since election in 2004, I have been active on many committees, so have a good understanding of the breadth of City activities. I have been Chairman of the Hampstead Heath and Streets and Walkways committees and completed a year as Deputy Chairman of Port Health Committee. My international experience includes Director and Chairman of the Board Finance Committee of a Washington based corporation and chairing an Inter-governmental Organisation in Paris. I prepare thoroughly for meetings and contribute to debate. I am a member of the Cultural Hub Working Party. I am trustee of seven charities, operating both locally and nationally.

Tom Sleigh

I have 16 years of experience in both the public and private sectors, including retail banking, and now run a FinTech company in The City.

I have served on a P&R subcommittee for the last three years and have demonstrated the strong commitment and engagement to now join the main Policy

committee. Wider committee experience includes Planning, Barbican Centre, and Deputy Chairman of PIB.

I understand the critical role of income generation and commercial growth in delivering The City's extensive programme in challenging financial times. I'm a collegiate, pragmatic team-player and will continue to strongly articulate The City's case to different audiences.

Patrick Thomas Streeter

Dear Fellow Common Councillor,

May I set out some reasons why I think it might be worthwhile for me to serve on the Policy and Resources Committee?

- I have twelve years of experience as a Councillor or Common Councillor, including three on a Policy and Resources Committee.
- I question issues in a measured, responsible and reasoned way.
- I am non-elitist and remain in touch with the ordinary City worker and his or her concerns.
- I also study and am familiar with the 'big picture' issues that confront the Corporation.

Yours

Patrick Streeter
CC Bishopsgate

James Richard Tumbridge

With 7 years on the Court many of you have served with me on committees and will know that I am diligent in reading the papers and in scrutinising. I also hope you will have seen my desire to be supportive of members and getting things done. I want to raise the concerns of all members, and help us in our policy engagement. For the past 12 years I have been an advisor to ministers, MPs and MEPs, and I know I can contribute to our engagement effectively. I hope you will support me.

Item 12 (b) ONE Member on the Hospitality Working Party

***William Barrie Fraser, O.B.E., Deputy**

Having served as Chief Commoner, Chairman of several Corporation Committees and as Master of my Livery Company I have been involved in many high profile hospitality events.

I am now seeking re-election to continue my involvement in this important area of City hospitality which has strong implications in terms of Public Relations and Finance

Ann Marjorie Francesca Pembroke

The range of hospitality given by the City of London Corporation, from entertaining Heads of State to preparing a programme for a school or military visit, requires skill, insight and imagination.

To promote goodwill, knowledge and what the City is best at, a range of financial services and entrepreneurship to enhance the relationship, is the privilege of this Committee. By joining the Committee I can build on my own innovations into City Hospitality, which include introducing the floral flags adorning the Great Hall balconies at banquets and displays from our archival records of visiting guests, all enhancing the occasions.

Item 12 (d) THREE Members on the Investment Committee

Nicholas Michael Bensted-Smith, J.P.

I should very much like to be elected the Investment Committee. For the last two years I have been appointed to this committee by Policy and Resources. I am currently Deputy Chairman of the Financial Investment Board and a member of the Social Investment Board. My entire working life has been focussed on the investment world and I am keen to continue to use this accumulated knowledge and experience for the benefit of the City.

Keith David Forbes Bottomley

I am a Chartered Banker and versatile business professional with senior level experience in M&A, separation and integration, restructuring and complex business change within the financial services industry.

The performance of the City Corporation's investments is of vital importance in the funding of many areas of our work and out-reach, valued by communities across London.

I was co-opted to the Property Investment Board in 2015 and would therefore value the opportunity to play my part in this wider area of the Corporation's activity as a member of the Investment Committee.

***Tom Hoffman**

I have been a Member of the Investment Committee and of the Financial Investment Board since their inception, and am willing to continue to serve on these bodies.

Ann Holmes

I became a member of the Investment Committee and Property Investment Board, when a vacancy arose, during the past year. I have a decades long interest in property investment, and housing and would very much like to continue as a member. I am currently Deputy Chairman of both the Barbican Residential Committee and the Housing Management and Almshouses Sub Committee. I think that, at a time the City is seeking to make a major contribution to solving London's housing problems, it is useful to have members who serve on both its property investment and residential development and management bodies.

***Michael Hudson**

Having been a member of Investment and PIB for four years, I've gained a clear understanding of the Corporation's property portfolio and the issues facing it. I am a solicitor in private practice and understand investment risks, how markets work and

factors affecting interest rates. I'm a trustee of several trusts and have experience of investing others' money and accounting for the decisions taken.

It is essential our assets - crucial in balancing our finances - continue to work for us, particularly in these times of very low interest rates. I believe I can continue to make an effective contribution and ask for Members' support.

***Clare James**

An actuary by profession, I've spent the last 22 years working in pensions consultancy. I provide investment advice to trustee clients on investment strategies they should adopt to meet their objectives, taking into account risk appetite. This involves setting the investment strategy, deciding on appropriate asset classes to invest in, fund manager selection, and governance.

I've served on the investment committee since its inception and would appreciate the opportunity to continue doing so. A significant proportion of investments overseen by the committee relate to the LGPS, where I can add particular insight / expertise to assist the decision making process.

Item 12 (f) THREE Members on the Audit and Risk Management Committee

Randall Keith Anderson

In my career as a lawyer I am often called upon to identify and advise on how to mitigate risk. I also have experience on the audit and risk committee at Varndean Sixth Form college. I have been chairman of that committee for the past three years. We have held a successful selection process for our auditor and have managed significant changes in the way internal audit is addressed in the sector.

Keith David Forbes Bottomley

I have served on a number of Risk and Conduct Risk executive level committees during the last 10 years within the financial services industry. My experience covers the broad range of operational, conduct, market and reputational risk.

My experience is informed strongly by the rigours of a regulated industry. As a Chartered Banker I have wide finance based experience and am fully conversant with the oversight and challenge roles central to Audit and Risk Committees.

In the last 5 years I also have executive committee level experience of major change and organisation transformation risk assessment.

***Nigel Kenneth Challis**

Present member and Deputy Chairman of Audit & Risk Committee. A Chartered Accountant (with practising certificate) based in Castle Baynard Ward with Crowe Clark Whitehill following a career with KPMG (when I was a Member of the Corporation's Audit Panel). Presently a member of the Audit Committee of the Diocese of London and of the Audit Committee of the City Academy, Hackney. Whilst with KPMG I was head of audit regulation, ethics and independence, and of FSA compliance. Presently a member of Oxford University Council's Conflicts

Committee. Both past and present external appointments provide a breadth of understanding and experience.

Henry Nicholas Almroth Colthurst

I have served on the committee for one year as a nominee of the Policy & Resources committee. The year has proved interesting and rewarding. As a representative of the Risk industry I believe that I have played my part to ensure that its deliberations and recommendations have a practical impact. I would much like to serve again.

Alderman Peter Estlin

I am currently an independent member of HM Treasury Audit Committee as well as having served on the Audit Committee of Barclays plc for several years. As a qualified accountant, having been a partner in PwC, as well as a senior finance professional for two decades, I shall seek to bring these skills and knowledge to the benefit of the committee. I also have a good working understanding of current risk management practices, in particular operational risk.

Gregory Percy Jones, Q.C.

I have experience at the bar at critically examining accounts particularly in my compensation law practice. I have successfully completed the bar's forensic accountancy course. As a school governor I serve on the finance committee regulating the multi million pound budgets of three schools.

Mark Raymond Peter Henry Delano Wheatley

I am keen to support the work of the Audit & Risk Committee, being enthused by the breadth of engagement it has across matters as diverse as cyber security and road safety, covering many topics of great moment and vitality. Along with colleagues, I would like to help ensure that our services continue to be appraised diligently and provided well for all of our electors and other stakeholders. If elected, I promise to provide a constructively critical contribution to the work of this vital Committee and support to the best of my ability.

Item 12 (g) THREE Members on the Police Committee

Simon D'Olier Duckworth, O.B.E., D.L.

First elected in 2002, I've led 'Best Value' Reviews of Asset Management and Counter-Terrorism, was Chairman 2008-12 and currently chair the Economic Crime Board. Involved at a national level since 2006, I served on the Police Reform and Strategic Policing Committees, the Olympic Security Board and chaired the National Olympics Security Oversight Group 2009-12.

I helped design the National Crime Agency, served on the Economic Crime Co-Ordination Board (Home Office) and became a Director of the Serious Fraud Office in 2011. With the national policing landscape changing, I'm uniquely placed to uphold the City's responsibility and role as Lead Force for Economic Crime.

Emma Edhem

I will seek to employ my experience to serve the Police Committee to the best of my endeavours. My experience ranges from policy formation to budgeting, combined

with 23 years of direct dealing with police operations. The extent of knowledge and understanding I have gained on matters of policing has afforded me a wide ranging appreciation of costs and reducing criminal activity. I am currently on a working group within the Corporation's Police helping to re-write the UK policy on asset recovery, recognising the great need to bring back the billions of pounds we lose each year through criminal activity.

Christopher Michael Hayward

I am a former member of the Dorset Police Authority and in my role as Deputy Leader of Hertfordshire County Council I worked closely with the Chief Constable of Hertfordshire before the introduction of Police and Crime Commissioners. I therefore have a broad understanding of operational policing but more particularly with the strategic and budgetary policies that members are responsible for. I am determined that the City of London should retain its own police force at all costs and that we should resource it to fully protect our City businesses and residents.

James Richard Tumbridge

I ask to help serve our police, using my experience as a Police Tribunal Chairman for the Eastern Region and building on my service on the Police Professional Standards and Integrity Sub. As a lawyer deal with the police across a range of issues both here and overseas, bringing insight into data protection issues and intellectual property (IP) related crime as these are core to my professional practice, areas of concern to our police as the UK lead on IP crime. I'm confident I would be a positive contributor to the committee's work and hope you agree and support me.

Item 12 (I) THREE Members on the Gresham (City Side) Committee

John Alfred Bennett, Deputy

During my year as Chief Commoner I had the opportunity to attend meetings of the Gresham Committee and was struck by its involvement in education. As a member of the Education Board, current Chairman of the Guildhall School, and a past Chairman of the Freeman's School I am very heavily involved in the City's education offer and am passionate about developing and improving it. Joining the Gresham Committee would increase my involvement and ensure my experience is used to the fullest. I have been a member of the Gresham Society for a number of years.

***Tom Hoffman**

The Gresham Committee is responsible for ensuring that Gresham College is adequately funded and attracts professors of the highest calibre to deliver free lectures to Londoners.

I have a long-standing involvement in adult and higher education having served on the governing councils of the University of Exeter, Birkbeck University of London, and the GSMD.

I have been a Member of the Gresham Committee since 2005 and have throughout been totally engaged, serving as Chairman 2011-2014, and as a Member of Gresham College Council since 2009. I would be very glad to be re-elected for another term on the Gresham Committee.

***Brian Nicholas Harris, Deputy**

I've served on Gresham for eight years and believe my property background and experience has been beneficial in the management of the Royal Exchange and other property interests. Property will remain a significant feature on agendas and I'd welcome the opportunity to continue to monitor consultants' advice and participate in the decision-making process. Gresham in its charitable and educational roles has been hugely successful during recent years and it's been a privilege to have been involved in this unique and immensely valued City Institution. I believe I've made worthwhile contributions to a wide range of issues and would continue to if re-elected.

Charles Edward Lord, O.B.E., J.P.

Since 1991, Gresham College has been in my ward of Farringdon Without, continuing its 420-year tradition of educating and inspiring Londoners. My early career was as a development professional in the higher education sector and I remain an ardent advocate for the transmission of knowledge and understanding. I would like to bring my experience and passion to the work of the Gresham Committee, helping ensure that the philosophy espoused in Thomas Gresham's will is delivered by the Corporation and its partner, the Mercers' Company, in a twenty-first century context.

Jeremy Paul Mayhew

Every year, Gresham's world-class professors deliver 160 lectures; Gresham's historic mission is aligned perfectly to the contemporary belief in "continuing education". Education is one my main interests - I have served: on the ESRC's Evaluation Committee; as Chairman, City's Education Committee; Governor, City Literary Institute and London Metropolitan University; and am, currently, a GSMD Governor. Gresham deploys digital technologies to increase its reach; making the best use of new technologies will remain a strategic challenge. Strengthening links between the College and other City institutions will be important, e.g., thinking how it could contribute to and benefit from the Cultural Hub.

Item 12 (r) TWO Members on the Barbican Centre Board

Anne Helen Fairweather

I am delighted to be serving on the Culture, Heritage and Libraries Committee. I have a keen interest in the arts and would bring my stakeholder engagement skills, along with personal contacts across London's Boroughs, to work with community organisations to bring in new audience groups to the Barbican. In my professional life my team sits within the wider Marketing team and we are considering how to build our brand potential across all means of communication. I would draw upon this experience in my work on the Board.

Vivienne Littlechild, J.P.

I was previously a full member of the board, and now attend ex officio as Chairman of Culture, Heritage & Libraries. As I attend as many meetings as possible, including Away Days generally held on a Friday, I would welcome your support to once again be a full member. I also attend their finance board and previously served on the Audit & Risk Management. I have assisted in fund raising and legacy giving and

arranged for the first major legacy that has assisted with progressing this project. I would appreciate your support in continuing to contribute to Barbican Centre.

Charles Edward Lord, O.B.E., J.P.

The Barbican Centre is one of the jewels in the City of London Corporation's crown. The largest multi-arts centre in Europe, it brings joy to millions of people from London and beyond. And yet it faces enormous challenges, not least in finding external funding for its ongoing programme as well as the ambitious vision for the Centre for Music. I hope that my professional experience as a major gift fundraiser and now as a non-executive director could add a fresh perspective to the Board and help it support and challenge Sir Nicholas Kenyon and his team in delivering their plans.

James Henry George Pollard, Deputy

I have long recognised and valued the exceptional cultural contribution that the Barbican centre makes to London and the nation, and would like to be elected to this committee so I can contribute to its future. The centre is excellent in many ways and with the development on the cultural hub, the access that Crossrail will bring and the importance of outreach to the surrounding communities - particularly through the Centre's creative learning work - it will remain and become a greater asset for us all.

John George Stewart Scott, J.P.

Financial austerity and world class cultural centres are not the easiest of companions. If the cultural hub is to develop its true potential we need to keep our nerve and ensure that global excellence, which does not come cheap, is not sacrificed on the altar of short term economies which future generations would live to regret. I would welcome your support to enable me to return to the Barbican Centre Board and do my bit to promote such a core element of the Corporation's contribution to London and to the nation.

Jeremy Lewis Simons

Last year I completed a three year term on the Barbican Board. I have a deep appreciation of the arts and their importance to society. I currently serve on the Guildhall School Board and the Cultural Hub Working Party. The Barbican Centre is central to the cultural life of London and beyond, undertaking invaluable learning and outreach work to young people, enriching lives and widening perspectives. I believe I have both the skills and experience to assist the Board as it faces the challenge of balancing its budget whilst developing the cultural hub and progressing the proposed Centre for Music.

***John Tomlinson, Deputy**

My main aim as Chairman of the Barbican Centre Board over the past two years has been to help ensure, by close personal involvement, that the Centre's present level of outstanding achievement continues in the future despite major new challenges:

- £3m reduction in City subsidy
- removal of guaranteed minimum funding of capital expenditure
- impact of proposals for the Cultural Hub and Centre for Music on the Barbican's scope and context
- clearer recognition of diversity issues in line with changing practice in the Arts.

Good progress has been made, but the tasks continue and I would love to continue to contribute.

Item 12 (s) THREE Members on The City Bridge Trust

***William Harry Dove, OBE, JP, Deputy**

Having served for 12 years on CBT I am now the senior Member. I have served as Chairman and have undertaken countless visits to projects. As a Charity Fund funder and fund-raiser for more than 50 years I would like to offer this experience and expertise for a further term.

Anne Helen Fairweather

Over many years I have built up contacts with Councillors who are involved in their communities across London - working with disadvantaged groups from a wide variety of backgrounds. Now that I am serving on the Corporation I am keen to contribute to broadening the scope of our work across London. The City Bridge Trust is a great example of how the Corporation contributes to the life of all Londoners and I am putting myself forward to contribute to this work.

***Stanley Ginsburg, J.P., Deputy**

Despite being one of the more senior members of Common Council being first elected in 1990, I am fairly new to this Committee. What I can offer is my many years of experience in Corporation matters, not only as a past Chairman of many Committees but one who will always question what I believe needs questioning. As the sole aim of this Committee is charity for Londoners and having been involved with charitable organisations all my working life, I would very much like to remain part of this Committee and feel I will be an asset if re-elected.

***Ian Christopher Norman Seaton**

I am standing for re-election to the City Bridge Trust. CBT is now the largest single donor in London and has gained over the past 20 years a wealth of experience and success. The prospective expansion of its activities is especially important at this time of reducing provision from other sources which is unlikely to return in the foreseeable future. I support the existing strategy. Looking forward I wish to see a greater promotion of its role and success enhancing thereby the reputation and standing of the Corporation in this activity and generally. I would also like to facilitate closer links with the charitable activities of the Livery companies for mutual benefit.

Item 12 (t) THREE Members on the Standards Committee

***Nigel Kenneth Challis**

Standards Committee Member for three years. Chartered Accountant, formerly with KPMG where I was head of ethics and independence, FSA compliance, Data Protection and Anti Money Laundering. Member, Oxford University Council's Conflicts Committee. Previously longstanding director of the Chartered Institute of Securities and Investment and member of its Ethics and Integrity committee. Alternative Dispute Resolution panellist for Compliance matters for over a decade. Throughout my career in auditing/corporate finance I've sought to uphold standards

of integrity. Being a governor of CoLSG and the City Academy Hackney (and its disciplinary panels), provides insight into educational needs in Standards and integrity.

***Michael Hudson**

I seek re-election to the Standards Committee. During my time on this Committee the rules and guidelines have been revised, after consultation with the whole Court.

I am a solicitor in private practice in the City concentrating on corporate work and I understand corporate governance and the need to maintain high standards in order to preserve the City's good reputation.

I believe I can continue to make a useful and effective contribution to the work of the Committee and I ask for members' support for my re-election.

Jamie Ingham Clark, Deputy

My working life has been based around the assurance processes needed in a business and I have reflected this in my short time on the Court by serving on the Audit and Risk Committee. I see the skills required by the Standards Committee to be complimentary, especially being able to set practicable and understandable rules and procedures, so that all members are able to understand and abide by them, whilst providing a clear assurance process which gives the City we serve the confidence that we seek to maintain the high standards expected of our membership.

***Alistair John Naisbitt King, Deputy**

Ward of Queenhithe - first elected to Common Council 1999, Deputy since 2006.

I have served on the Standards Committee for two years. During this service, I have brought the benefits of my:

- Solid legal background, having qualified as a solicitor in the City (in 1995) and practiced as a solicitor in the City with Messrs Baker & McKenzie.
- Current commercial and City Financial knowledge through my Chairmanship of my own Fund Management Firm, based in the City. I also live in my Ward.

I care passionately about the work of the Standards Committee.

Item 12 (w) THREE Members on the Education Board

Randall Keith Anderson

I have substantial experience as a Governor in a broad range of education institutions. I was a parent governor at the City of London Academy (Southwark) and am currently a governor at Varndean Sixth Form College and the City of London School for Girls. I believe this breadth of experience would allow me to contribute significantly to the Education Board.

Ann Holmes

Throughout my adult life I have been involved in the design and delivery of educational activities. I have:

- undertaken outreach work with under-fives and their parents.
- taught at primary, further and higher education levels.
- designed and run many customised training courses and events, including ones concerning job seeking skills.
- chaired primary and secondary school governing bodies.

I am currently a:

- Governor of the City Primary Academy, Islington, the City of London School for Girls and the Freeman's School. I am a former Governor of the City Academy, Southwark and the Southwark Multi Academy Trust.

***Peter Estlin, Alderman**

Continuing to develop the Corporation's agenda in the area of Education to Employment is the third leg of the Education Board's priorities. Having started to shape this agenda, I would very much like to help continue the Board's work in this area. This will involve working with businesses, education business partners and not for profit organisations across the City in delivering outcomes for young people, particularly those from less fortunate areas of London, giving them a chance, while also leveraging their talents.

***Stuart John Fraser, C.B.E.**

Apart from the experience gained from the past three years as Chairman of the Governors of the City of London Freeman's School I have no formal qualifications in education. However I believe Boards should be comprised of members with a mixture of experiences both academic and practical. Although the Board is more concerned with the Academies there is huge potential to share experiences and learn from each other - including the three City schools. We also need to build a talent bank of people with relevant skills which can be drawn upon when needed to fill places on Governing Boards.

Philip John Woodhouse

I have represented the CCSC for two years on the Education Board. I hopefully helped in a small way. Experienced in both academy and private sector as a Governor in Hackney of Mossbourne and three private schools one being Freemans school. Started a mentoring program at my Livery Company for three academies, highlighting the opportunities the City can help develop for schools. This helped engage our Freeman in areas most had not realised so worthwhile. We have a huge opportunity to develop schools, apprenticeships and life changing opportunities for our young. Please support me as I believe I can help.

Item 12 (y) FOUR Members on the Livery Committee

***John Alfred Barker, OBE, Deputy**

I am a Past Prime Warden of The Worshipful Company of Basketmakers, serving in 2011. I had already made many livery contacts as a result of being Chief Commoner 2008-2009. I am a committee member of The Diamonds Past Masters Association. I live in the City and it would appear that I am well-known in the livery circuit as well as in other City social gatherings.

***William Barrie Fraser, O.B.E., Deputy**

As the Immediate Past Chairman of the Livery Committee I am seeking re-election to serve out my unexpired term.

I am a Liveryman of The Gardener's Company (Master 2006) and of the Musicians Company. I am also a Past President of The City Livery Club.

The work of the Committee centres around ensuring good communications between Mansion House, Guildhall and the Livery and organising Common Hall for the election of the Lord Mayor and the Sheriffs. The Committee have been effective in developing this work in recent years and I seek re-election to continue helping in this work.

Christopher Michael Hayward

I have been a passionately committed Liveryman for over twenty years and I am a recent Past Master of the Worshipful Company of Pattenmakers. I am also in the process of applying for membership of the Worshipful Company of Parish Clerks being myself the Parish Clerk for St Bartholomew by the Exchange. I have also served on the Livery Schools Working Party and am a member of four Ward Clubs. I believe that the Livery movement is a fundamentally important part of the Civic Corporation and if elected would want to work to strengthen that bond and vitally important partnership.

***Wendy Mead, O.B.E.**

A Glover since 2000, I recently completed six years as a Court Assistant. I am also a Liveryman of The Pattenmakers.

After a rare contested Election, I served as Livery Sheriff in 2011/12, a year forging strong links with the diverse richness of Livery Companies, which I've maintained through three years' service on the Livery Committee plus many Livery and City club events. My commitment to promoting ever closer links between the Livery and City of London Corporation includes arranging social events for small groups of new Liverymen relating to the wide portfolio of City Corporation interests.

Dhruv Patel

About a year ago I was admitted as a Liveryman of the Clothworkers' Company. This was a great privilege as it's very unusual for individuals without a family connection to be admitted to the Company. My admission to the Livery came about because of my work on the Corporation and I would like to serve on the Livery Committee to contribute and help further strengthen the relationship between the City Corporation and the Livery movement. I hope my age and background will be a useful asset to the Committee perhaps enabling me to give a distinct perspective on the work undertaken.

Judith Lindsay Pleasance

Past Clerk to two Companies and Liveryman of three, my entry in the new White Book says: "Judith loves the City Livery Companies' great history and their modern relevance today." The Livery Committee is a conduit between the Livery and Corporation - and to the wider world. The Livery does an immense amount of good work, particularly in education and training. So many good things happen through

the Livery - and through the Corporation - in the City. I very much want to help ensure the synergy between the Livery and Corporation continues to flourish and that the good news is spread.

Item 13 (a) THREE Members on the Markets Committee

John Alfred Barker, O.B.E., Deputy

I have a liking for markets and the individuals they produce. My experience in that area was the London Stock Exchange before the soulless Trading Floors were created. A market, be it stocks and shares, fish or vegetables, creates a bond between those engaged, a trust and face to face contact. The City would be much poorer without these types.

Ann Holmes

I have served on the Markets Committee during two of the past three years, and would like the opportunity to serve for a third. Our markets comprise a major city asset and there are clearly many possible ways in which they might develop, over the longer term. As well as attending to their efficient running, in the present, I enjoy considering long term strategies which synergise the interests of market proprietors, staff and customers with those of the Corporation.

ITEM 17(A)

Report – Hospitality Working Party of the Policy and Resources Committee

Applications for the Use of Guildhall

To be presented on Thursday, 21st April 2016

To the Right Honourable The Lord Mayor, Aldermen and Commons of the City of London in Common Council assembled.

Applications for the Use of Guildhall

<u>Name</u>	<u>Date</u>	<u>Function</u>
Banks Sadler Ltd	26 May 2016	Graduation
Life's Kitchen	1 July 2016	Dinner
Creative Head	05 September 2016	Dinner
Save the Children	22 November 2016	Dinner
City Championships	26 January 2017	Dinner
Land Aid	1 March 2017	Dinner
British Council for Offices	10 May 2017	Dinner
The Worshipful Company of Butchers	19 May 2017	Dinner

All of which we submit to the judgement of this Honourable Court.

DATED this 16th day of March 2016.

SIGNED on behalf of the Working Party.

William Harry Dove, OBE, JP, Deputy
Chief Commoner and Chairman, Hospitality Working Party

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ITEM 17(B)

Report – Hospitality Working Party of the Policy and Resources Committee

Applications for Hospitality

To be presented on Thursday, 21st April 2016

To the Right Honourable The Lord Mayor, Aldermen and Commons of the City of London in Common Council assembled.

London Road Safety Council Reception

In January 2017 the London Road Safety Council will be holding a conference in the Livery Hall to mark their centenary. The Council develops road safety resources and promotes strategies to keep all users safe on London roads. The Lord Mayor is the patron of the Council and the City of London Corporation plays an active role in its activities.

We therefore recommend that hospitality be granted for an early evening reception following the conference and that arrangements be made under the auspices of the Planning and Transportation Committee; the costs to be met from City's Cash and within the approved parameters.

This would be a Committee event.

All of which we submit to the judgement of this Honourable Court.

DATED this 16th day of March 2016.

SIGNED on behalf of the Working Party.

William Harry Dove, OBE, JP, Deputy
Chief Commoner and Chairman, Hospitality Working Party

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Report – Streets and Walkways Sub-Committee of the Planning & Transportation Committee

North-South Cycle Superhighway – Proposed Temporary Experimental Traffic Orders – Tudor Street

To be presented on Thursday, 21st April 2016

*To the Right Honourable The Lord Mayor, Aldermen and Commons
of the City of London in Common Council assembled.*

SUMMARY

On 22 February 2016, your Streets and Walkways Sub-Committee agreed to the making of experimental Traffic Orders under section 9 of the Road Traffic Regulation Act 1984 to facilitate the introduction of Transport for London's North-South Cycle Superhighway. The Cycle Superhighway is being introduced on the west side of New Bridge Street and the proposed experimental Traffic Orders provide for Tudor Street at its junction with New Bridge Street to be closed to motor vehicles, Bridewell Place to be returned to two way traffic, and contra flow cycling removed from Kingscote Street and Watergate. There are further changes proposed in relation to parking provision, loading restrictions and waiting restrictions and these are dealt with in more detail in the main report.

Your Planning and Transportation Committee duly noted the proceedings of the meeting of the Streets and Walkways Sub-Committee at which these decisions were made.

Prior to the Streets and Walkways Sub-Committee considering the matter, the City Corporation conducted Traffic Order public consultations in September and December 2015.

As a result of those consultations, ten formal objections were received particularly from those living and working in the Temple and these are dealt with more fully in the main report. The City Corporation, together with representatives from TfL, held a meeting with the objectors and respondents to the consultations to discuss their concerns and to see if it was possible to address them. Unfortunately, under TfL's proposals, it was not possible to resolve them although a better understanding of the concerns of those living and working in the Temple area was achieved.

The original recommendation of the Director of the Built Environment to the Streets and Walkways Sub-Committee was for the making of permanent Traffic Orders. Your Streets and Walkways Sub-Committee did, however, take into account the objections received together with representations made at its meeting by Members of the affected Wards and concluded that it would be more appropriate to agree to the Orders on an experimental basis of up to 18 months duration, in order to assess their impact and effectiveness.

The use of experimental Traffic Orders allows for a period of observation and comment before a scheme may be made permanent. It also allows for modifications to be made to a scheme in the light of operational experience and even for its removal more quickly should it be deemed necessary.

Subsequently, the provisions of Standing Order No.9(4) were invoked. This involved 20 Members of the Court of Common Council requesting that the decision of the Streets and Walkways Sub-Committee be referred to the Court and meant that no action could be taken to implement the Sub-Committee's decision until such time as the Court had considered the matter. A copy of the written request is attached at Appendix 9.

Recommendations

It is recommended that the Court of Common Council approves:

1. the making of experimental Traffic Orders under section 9 of the Road Traffic Regulation Act 1984, so that Tudor Street at its junction with New Bridge Street is closed to motor vehicles, Bridewell Place is returned to two way traffic and contra flow cycling is removed from Kingscote Street and Watergate.
2. the making of experimental Traffic Orders under section 9 of the Road Traffic Regulation Act 1984 in relation to loading and waiting restrictions and provision of parking spaces, so as to implement the mitigation measures as detailed in Appendix 6.
3. the objectors and Transport for London being informed of your decision accordingly.
4. officers obtaining a written undertaking from Transport for London to monitor and fund, if necessary, further mitigation measures in the Tudor Street and Temple area.

MAIN REPORT

Background

1. Transport for London is introducing two major cycle routes in London as part of the Mayor's Vision for Cycling. The Cycle Superhighways run East-West and North-South. The North-South Cycle Superhighway runs from Elephant & Castle to King's Cross, passing through the City of London via Farringdon Street and New Bridge Street. These streets are part of the Transport for London Road Network (TLRN) within the City of London.
2. A public consultation was carried out between 3 September 2014 and 9 November 2014 by TfL on the full length of the proposed route. TfL state that a consultation leaflet was delivered to all properties along the route and to properties within 500m from the route prior to the start of the consultation. In February 2015 the TfL Board considered the results of the consultation – 90% of responses were in favour – and therefore decided to proceed to construction.
3. In February 2015, Members accepted the Mayor of London's proposal for Cycle Superhighways within the City of London and agreed for officers to work with

TfL to facilitate its introduction using the powers and authority available to the City of London Corporation.

4. Although the Cycle Superhighway runs along the TLRN, the associated measures to facilitate its introduction and operation are required in the side streets where the City Corporation is the traffic/highway authority. The main proposal consequent to the Cycle Superhighway is the closure of Tudor Street at its junction with New Bridge Street, while the remainder of the measures set out in this report are to assist traffic to use the alternative access and egress routes following this closure. Please see Appendices 3 and 5 for these proposals.
5. The Streets and Walkways Sub-Committee considered a report on the objections to the introduction of the measures to facilitate the Cycle Superhighway at its meeting on 11 January 2016. The Sub-Committee agreed to arrange a meeting with the objectors and respondents to the two consultations. This meeting was held on 28 January 2016 and enabled discussion of the issues following presentations from Transport for London and from the City of London Corporation.
6. As a result of the discussions, Transport for London agreed to provide some additional information on the proposals; to review the design of the junction of Carmelite Street with Victoria Embankment with a view to allowing traffic to turn eastbound onto the Embankment; to clarify the consultations that were carried out by TfL for the introduction of the Cycle Superhighway; and to give a commitment to continue to monitor the Temple area after the introduction of the proposed measures and to take any action to alleviate any problems that might arise. A letter to the committee chairman on these topics is included as Appendix 7.

Objections

7. The Traffic Order consultations (using press and street notices, and additionally frontager letters for the second consultation) for these associated measures were carried out by the City Corporation from 8 to 29 September 2015 and from 10 December 2015 to 6 January 2016. As a result of this, ten objections were received. These are summarised below but are appended in Appendix 1.
8. A further 3 objections were sent directly to the Chairman of the Streets and Walkways Sub-Committee and tabled at the meeting on 22 February. These are appended in Appendix 8.

The Honourable Society of the Inner Temple

9. The Society objects to two elements of the proposals – the no motor vehicles restriction at the junction of Tudor Street with New Bridge Street and the restoration of two-way working in Bridewell Place.

“Tudor Street is the only access route for vehicles visiting the Temple. The Temple is occupied by the Honourable Society of Inner Temple and the Honourable Society of Middle Temple, and houses a large number of Barristers’ Chambers employing in excess of 2500 people across both sites. Tudor Gate at

the western end of Tudor Street is the only vehicular access point to the Temple.”

“The resident businesses receive numerous deliveries throughout the day in vehicles of various sizes. The Inn’s themselves undertake annual preventative maintenance requiring scaffolding which can only be delivered by articulated lorry. The proposed closure of the junction of Tudor Street with New Bridge Street – and the proposal of using the narrow, right-angled Bridewell Place as an alternative – will cause great difficulty for the larger vehicles sending them into the oncoming carriageway in order to negotiate the turn.”

“This will result in real difficulties for the running of the Temple as a thriving and world class employment centre for the legal profession. The creation of a traffic light controlled junction at the Tudor Street and New Bridge Street intersection allowing exit to northbound and southbound carriageways, and the closure of the junction of Bridewell Place with New Bridge Street would seem to be a more sensible alternative, and avoid large vehicles having to negotiate the right angled turn within Bridewell Place.”

The Honourable Society of the Middle Temple

10. The Society supports the objections raised by the Inner Temple.

“It should also be noted that Tudor Street provides the only viable means of access for firefighting tenders and as such the proposal to restore two-way traffic flow to Bridewell Place, with its restricted turning capacity, could have a detrimental effect in an emergency.”

“The proposal put forward by Richard Snowdon to install traffic lights at the intersection of Tudor Street and New Bridge Street presents the logical solution and we hope that this is adopted so as to preserve the current access arrangements into the Temple”

Licensed Taxi Drivers Association

11. The LTDA objects to the proposals to prohibit motor vehicles entering or leaving Tudor Street at its junction with New Bridge Street and to restore two-way working for vehicles in Bridewell Place.

“This is on the grounds that Bridewell Place is too narrow to safely accommodate two way traffic, particularly as vehicles would have to negotiate a tight right angled turn in doing so. The street is busy with traffic much of which is made up by vehicles servicing premises within the Temple. The traffic includes some large articulated vehicles. In our view it would be very much preferable to construct a safe signalised junction at Tudor Street with New Bridge Street to avoid traffic having to use the less suitable Bridewell Place.”

Jasper Warwick

12. Mr Warwick “believes that the closure of Tudor Street and New Bridge Street will lead to chaos for deliveries to the Temple. Retaining Tudor Street junction and expanding it for north and south traffic would make sense.”

Wendy Mead OBE, Farringdon Without Ward Member

13. The Ward Member believes that her constituents of the Inns of Court of Inner and Middle Temple will be detrimentally affected by the closure of Tudor Street.

“The barrier controlled main entrance to the Temple complex is at the western end of Tudor Street and is used by large scale delivery vehicles. The Bridewell Place alternative given in the consultation document is woefully inadequate, being too narrow for the proposed two-way traffic stream, even with some pavement reduction, and the acute right-angled bend will create, at the very least, altercations and at worst, head-on collisions.”

Charles Samek

14. Mr Samek believes “The proposed changes are completely unworkable and would cause traffic to pass down streets which are wholly unsuited to the flow proposed. Moreover, the changes are unnecessary for the safe and proper functioning of the highway and would cause tremendous inconvenience to road users and result in much heavier traffic congestion down Fleet Street and result in unnecessarily longer journeys with the attendant increase in emissions.”

Geoffrey Hamer

15. Mr Hamer finds the proposals unacceptable.
“While I appreciate that your policy is exclusively for the benefit of cyclists, they represent only a small fraction of road users in the Tudor Street area and, accordingly, there must be consideration shown to others, particularly pedestrians and motorists, i.e., the majority of users. Clearly, the closure of the New Bridge Street / Tudor Street entrance-exit and the Temple Avenue / Embankment exit to motor vehicles will contribute to grid-lock in the area. Further, the entire area to the south of Fleet Street is totally devoid of pedestrian crossings! So much for pedestrian safety! Furthermore, in recent years both Bouverie Street and Carmelite Street (from Tudor Street to Fleet Street) have been made one way streets for motor vehicles, but two way for bicycles, thereby giving cyclists priority over all other road users, particularly pedestrians, at the corners on Tudor Street. This regularly places pedestrians in danger from cyclists exercising their right to ride against the traffic flow/direction.

Hence, I suggest that pedestrian crossings be established on all corners in the area, including the entrances to both Cycle Super Highways and that these crossings be traffic light controlled and with indication that crossing rules also apply to cyclists.”

Desiree Artesi

16. Ms Artesi is concerned that although the removal of obstructive parking and deliveries does assist traffic flow, the proposals will make deliveries to the residents in the Inner Temple impossible. Bouverie Street has been advocated as an alternative route but this is narrow and often further constricted by parking for the Polish Embassy, disabled parking and cycle hire. No proposals have been received which shows any proposed alteration to these constrictions.

Richard Humphreys, Temple Residents Association

17. Mr Humphrey's responded on behalf of the Temple Residents Association committee.

Bouverie Street – “The proposal is inadequate. The northern end of Bouverie Street is not addressed at all. There, the usable carriageway is very narrow in width because of a disabled parking bay (east side) and a dedicated cycleway on the western side; moreover, a little further south on the eastern side there are approximately 30 “Boris” bicycle hire stands in the carriageway and immediately opposite a very narrow section of footway on the western side (alongside the entire length of no 8 Bouverie Street). Immediately to the south of this section of Bouverie Street is the Polish Embassy where vehicles will necessarily need/seek to wait.

Bouverie Street is not, therefore, presently a suitable route to accommodate safely or otherwise satisfactorily a substantial increase in vehicular movement, especially delivery vehicles; and the proposed measures are insufficient.

Perversely, measures to improve the cyclist's journey seem to be at the expense of introducing dangers for other road users.

Although the closure of the New Bridge Street/Tudor Street is taken as a given in this consultation exercise, the proposed measures (above and below) call into serious question the wisdom of this measure. (It is not clear why cyclist is not to be accommodated in the central section of New Bridge Street, allowing delivery vehicles to turn into and out of side roads? – all traffic including cyclists will in any event have to stop at the Ludgate Circus traffic lights.) The whole scheme appears to be an expensive, ill-thought-through, proposal.”

Bridewell Place – “The above proposals do not appear to make it possible for 2 vehicles to pass each other where traffic using the east-west arm of Bridewell Place turns into (and across the notional centreline of) the north-south arm.

Given that this is proposed to be a main route to/from Tudor Street, it is astonishing that 2-way traffic, particularly delivery vehicles, can be contemplated.”

“The consultation letter dated 10th December suggests that, in addition to Bridewell Place and Bouverie Street, the other ‘entry’ point will be Dorset Rise/Salisbury Court. This road again is totally unsuitable: beginning at its north end with Fleet Street, it is narrow because of a dedicated cycle lane and has a shared level with the adjoining pavements. This is hardly appropriate for turning delivery vehicles. A short way down the street there is a dedicated bay on the eastern side for doctors’ parking, making vehicular traffic even by a single car impossible (other than by mounting the pavement on the western side) and in any event the cycle lane must be used; moreover along the whole length of the street there are only single yellow lines on either side. After the square there are dedicated parking bays on the western side of the street followed by dedicated motorcycle bays for approximately 12 motor cycles. It appears that none of these restrictions will be altered or removed by the proposed changes.”

Gregory Jones, Farringdon Without Ward Member

18. Agrees with the comments submitted by his fellow Ward Member (Wendy Mead).

Transport for London's design rationale

19. The objections received were all in response to the proposal to close Tudor Street to motor vehicles at its junction with New Bridge Street. Tudor Street is currently the main access to the area that is bounded by Fleet Street, New Bridge Street, Victoria Embankment and the Temple. Northbound and southbound traffic on New Bridge Street can enter Tudor Street, but egress from Tudor Street into New Bridge Street is restricted to northbound only while southbound vehicles can use Bridewell Place. Watergate provides an alternative northbound exit.
20. In order to keep Tudor Street open it would require the introduction of a signal controlled junction to prevent conflict with the expected high flow of cyclists in the cycle track. There are three main reasons why this location is not considered suitable for a signalised junction.
- i. The junction would be too close to the major junction at Blackfriars. When northbound traffic is held by the signals at Tudor Street, queuing vehicles would reach back into the Blackfriars junction and block traffic on the east – west route.
 - ii. The Tudor Street junction would require a separate lane on New Bridge Street for vehicles turning left into Tudor Street. There is insufficient space on the carriageway for a left turn lane to be introduced as the carriageway is too narrow and is further impacted by the need to retain the bus stop between the Tudor Street and Watergate junctions.
 - iii. The above mentioned bus stop can't be relocated as the carriageway north of Tudor Street is not wide enough to accommodate a wide island (for bus patrons waiting/alighting) between the carriageway and the cycle track while still allowing northbound traffic to pass a stationary bus. The bus stop is part of a busy interchange between underground, rail services and bus services at Blackfriars. Its removal is therefore not an acceptable option for TfL. A detailed rationale is provided by TfL in Appendix 2.

Traffic movements

21. As part of the assessments, TfL has carried out a survey to establish the level and type of traffic using Tudor Street. The survey used video cameras to record traffic in Tudor Street at the junction with New Bridge Street for 24 hours. This showed that the majority of traffic used Tudor Street to enter the area (4359 vehicles) but only a quarter (986 vehicles) used it to egress. The reason for this significant difference is likely to be down to the fact that Tudor Street is the only access route along the southern and eastern side of the area whilst there are three different egress routes, one of which leads directly onto Victoria Embankment. Tudor Street is also the easiest access route as this is fairly wide and straight, making it simpler to negotiate and less likely to encounter obstructions (as opposed to the other routes). Appendix 3 illustrates the existing access & egress routes.

22. The survey also identified that the vast majority of vehicles (5102 vehicles or 95%) using the area are the smaller vehicle types (from pedal cycles to light goods vehicles and mini-buses). The larger vehicles using the route included 224 (or 4%) medium sized goods vehicles and 18 (1%) heavy goods vehicles. A breakdown of the vehicle composition is provided in Appendix 4.
23. The proposed closure of Tudor Street will therefore displace traffic to use alternative routes. Vehicles travelling northbound along New Bridge Street will be able to use Bridewell Place (as it will become two-way) but vehicles travelling southbound will be required to enter Fleet Street and access the area either via Bouverie Street or Salisbury Court / Dorset Rise. The access routes from Fleet Street remain unchanged by the proposals.
24. Vehicles that currently exit the area via the Tudor Street / New Bridge Street junction can still travel both north and southbound within the proposed changes as follows: southbound traffic will continue to use Bridewell Place (although there will be traffic entering as well) and northbound traffic will be required to use Kingscote Street and Watergate, which is an existing route. Appendix 5 illustrates the amended access and egress routes.
25. It should also be noted that the East-West Cycle Superhighway intends to close Temple Avenue at Victoria Embankment but open Carmelite Street as the alternative exit route. The Victoria Embankment slip road will become two-way as part of the project and retain the option to turn either way as that currently exists from Temple Avenue. The only difference is that traffic wishing to proceed eastbound on Victoria Embankment will not be as direct and will need to proceed through Blackfriars to Puddle Dock before joining the route. The Traffic Order consultation for this took place from 28 April 2015 to 19 May 2015. No objections or comments were received from this and, therefore, this closure and associated measures will be delivered under delegated authority.
26. To ensure that adequate access & egress is still available following the closures of Tudor Street and Temple Avenue, vehicle swept path analysis of a range of standard vehicles have been modelled. This has shown that, with the further mitigation measures as set out at Appendix 6, all vehicles would still be able to access and egress the area. However, the junctions along Tudor Street remain tight for the largest of the vehicles (12m rigids and 16.5m articulated HGV's). Although, in the survey, only 8 (0.1%) of these vehicles were recorded entering the area from Tudor Street and none used it to egress. It should also be noted that vehicles exceeding 12 metres in length are not permitted to access this area unless they are serving a property. This has been in place for many years to safeguard the area from HGV's using the area as a through route.

The mitigation measures

27. To maintain adequate movement, access and egress for the occupiers of the area, mitigation measures are considered necessary. These are summarised below but are further illustrated on the plan in Appendix 6.
 - Additional “at any time” waiting & loading restrictions in a number of streets and junctions. These have been kept to the minimum to ensure that some space is still available for local occupiers to service.

- Relocate existing parking places and the taxi rank. There are no reductions in these provisions.
- Alterations to kerblines, footways and associated street furniture at junctions.
- Alteration to the police check point island.

Based on the above mitigation measures being agreed and implemented the Streets and Walkways Sub-Committee consider that the objections received to date, and set out at Appendix 1, are adequately addressed.

28. In addition to the mitigation measures, officers are continuing to work with TfL to agree:-
- a regime which will allow Bridewell Place to be used as a diversionary route if there is a planned event, closure or emergency situation along Fleet Street.
 - a commuted maintenance payment from TfL to cover any increase in maintenance liabilities. The extra vehicles negotiating the tight junctions and other locations may lead to instances of vehicles mounting and damaging footways and other associated street furniture.

Conclusion

29. The objections from the Inner and Middle Temples stated that Tudor Street is the only access route to the Temple and that closing the junction would be detrimental to the running of the Temple. The traffic survey showed that the majority of traffic used Tudor Street as an access route, egress is much less. We have been advised that much of the vehicular traffic entering the Temples leaves to the west via Middle Temple Lane to Victoria Embankment. Other access routes (Bouverie Street and Salisbury Court) into Tudor Street already exist and are unchanged as a result of the Cycle Superhighways. Tudor Street may currently be the preferred route but closing the junction with New Bridge Street would not prevent access or egress for the Temple.
30. The alternative access routes to Tudor Street were modelled to ensure that HGVs could still enter or leave the area if the closure was implemented. The modelling indicated that access to the Temple was possible for all vehicles capable of entering through the Temple Gate as well as larger vehicles even if they can't get through. The Gate is a listed building with signed vehicle limits on width of 2.4m and height of 3.4m.
31. The objectors have concerns regarding the volume of traffic using Tudor Street and that the alternative routes are not suitable to accommodate this volume. The traffic count showed that the ratio of vehicles entering Tudor Street to those using it as an exit is over 4 to 1. For taxis this ratio raises to over 6 to 1 which suggest that it is used more as a through route to avoid the Ludgate Circus junction than it is used for access into the area. The Sub-Committee was advised that the proposed changes may potentially deter this from happening and therefore provide additional benefits associated with a reduction of traffic.
32. There were concerns from the objectors that Bridewell Place was not a suitable alternative access route as it was narrower than Tudor Street, had right-angle turns and considered this to be more dangerous. Mitigation measures have

been proposed to assist traffic to flow while still retaining some parking and provisions for deliveries. A realignment of the footway to the north of Bridewell Place is also proposed to increase pedestrian safety and convenience. In addition, a safety assessment of the measures has also been carried out to ensure the measures are safe. With these mitigation measures, this alternative access is considered appropriate.

33. The request from the objectors for Tudor Street to remain open and the junction to be converted to a signal controlled junction with New Bridge Street is not possible for TfL. The reasons have been covered in paragraph 20.
34. Whilst the Streets and Walkways Sub-Committee was advised that, with the mitigation measures detailed in this report, appropriate and safe access and egress could be maintained following the closures of Tudor Street and Temple Avenue, it nevertheless took into account the various objections received. At its meeting when the matter was considered, several Members from the affected Wards were present and were given the opportunity to address the Sub-Committee and, on behalf of their electorate, they too expressed concern over the proposals.
35. The original recommendations by the Director of the Built Environment were for the proposed Traffic Orders to be made on a permanent basis. However, the Sub-Committee, taking into account the objections received and the views of the Ward Members, concluded that the new arrangements should be introduced experimentally for a period of up to 18 months, thus enabling their impact and effectiveness to be assessed and reviewed.
36. The use of experimental Traffic Orders allows for a period of observation and comment before a scheme may be made permanent. It also allows for modifications to be made to a scheme in the light of operational experience and even for its removal more quickly should it be deemed necessary.
37. Subsequently, the provisions of Standing Order No.9 (4) were invoked. This involved 20 Members of the Court of Common Council requesting that the decision of the Streets and Walkways Sub-Committee be referred to the Court and meant that no action could be taken to implement the Sub-Committee's decision until such time as the Court had considered the matter.

Appendices

1. Objections received
2. TfL full design rationale for Tudor Street closure
3. Plan of existing access & egress routes
4. Vehicle composition at Tudor Street junction with New Bridge Street
5. Plan of amended access and egress routes
6. Plans of mitigation measures
7. Letter from Transport for London
8. Late objections received on 22 February 2016 and tabled at Streets and Walkways Sub-Committee

9. Copy of request to refer the decision to the Court of the Common Council

All of which we submit to the judgement of this Honourable Court.

DATED this 14th day of March 2016.

SIGNED on behalf of the Committee.

Michael Welbank, M.B.E
Chairman, Planning and Transportation Committee

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Appendix 1



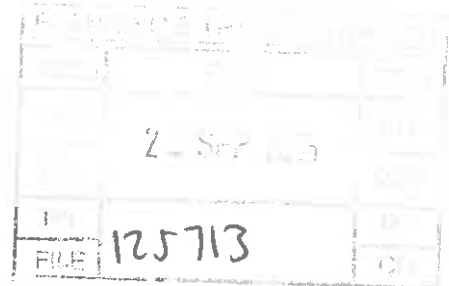
THE HONOURABLE SOCIETY OF THE INNER TEMPLE

DIRECTOR OF PROPERTIES: R.J. SNOWDON FRICS

SURVEYOR'S OFFICE, THIRD FLOOR, 6 KING'S BENCH WALK, INNER TEMPLE, LONDON EC4Y 7DR

Carolyn Dwyer
Director of the Built Environment
Guildhall,
London,
EC2P 2EJ

17 September 2015



Dear Madam,

Associated Proposals – North South Superhighway - Ref: DBE/CT/PA.

We have picked up the details from the City of London website, dated 7 September 2015, for the proposals associated with the creation of the north/south cycle superhighway on behalf of Transport for London, which proposes to make orders under section 6 of the Road Traffic Regulation Act 1984.

Transport for London proposes to introduce a north-to-south cycle superhighway in the City of London. Of the proposals listed to facilitate the operation of that superhighway we have strong objections to the following -

Inter alia, it is proposed to:

1. Prohibit motor vehicles entering or leaving Tudor Street at its junction with New Bridge Street.
- 2.
3. Restore two-way working for vehicles in Bridewell Place.
- 4.
- 5.
- 6.

The reasons for the objection are as follows:

1. Prohibit motor vehicles entering or leaving Tudor Street at its junction with New Bridge Street

Tudor Street is the **only** access route for vehicles visiting the Temple. The Temple is occupied by the Honourable Society of Inner Temple and the Honourable Society of Middle Temple, and houses a large number of Barristers' Chambers employing in excess of 2,500 people across both sites. It is stressed again that Tudor Gate, at the western end of Tudor Street, is the **only** vehicular access point to the Temple.




The resident businesses receive numerous deliveries throughout the day, in vehicles of various sizes. The Inns themselves, as part of the requirement to preserve and maintain the fabric of the buildings (mainly listed and all within a Conservation Area) undertake annual preventative maintenance requiring scaffolding, which can only be delivered by articulated lorry. The proposed closure of the junction of Tudor Street with New Bridge Street – and the proposal of using the narrow, right-angled Bridewell Place as an alternative - will cause great difficulty for the larger vehicles sending them into the oncoming carriageway in order to negotiate the turn. This will result in real difficulties for the running of the Temple as a thriving and world class employment centre for the legal profession. The creation of a traffic light controlled junction at the Tudor Street and New Bridge Street intersection, allowing exit to northbound and southbound carriageways, and the closure of the junction of Bridewell Place with New Bridge Street would seem to be a more sensible alternative, and avoid large vehicles having to negotiate the right angled turn within Bridewell Place.

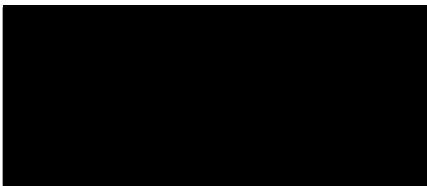
3. Restore two-way working for vehicles in Bridewell Place.

As above, the utilisation of a narrow, right angled turn carriageway will place undue restrictions on the vehicles visiting the Temple from New Bridge Street.

These proposals could do untold damage to the daily life of the Temple, which the City of London appears to hold in high regard. It is urged that this is rethought in line with the suggestion above, so that this does not happen.

I would be grateful to be kept informed on any proposals relating to the City of London's consideration of this matter by email to 

Yours sincerely,



Lightfoot, Gerry

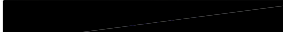
From: Lightfoot, Gerry
Sent: 17 December 2015 16:53
To: Lightfoot, Gerry
Subject: FW: PRO FW: City of London Enquiry COL:04354175

-----Original Message-----

From: donotreply@cityoflondon.gov.uk [<mailto:donotreply@cityoflondon.gov.uk>]
Sent: 06 October 2015 15:11
To: PRO Queue
Subject: City of London Enquiry

Dear Contact Centre,

A new enquiry has been received on 15:10:23 06 Oct 2015, details are below:

Customer's Name: Mr Richard Massett
Customer's Email: 

Subject: Associated Proposals - North South Cycle Superhighway - Ref: DBE/CT/PA Nature of enquiry:

Dear Sir

We would like to register an objection to the proposals to Prohibit motor vehicles entering or leaving Tudor Street at its junction with New Bridge Street and to Restore two way working for vehicles in Bridewell Place.

This is on the grounds that Bridewell Place is too narrow to safely accommodate two way traffic particularly as vehicles would have to negotiate a tight right angled turn in doing so. The street is busy with traffic much of which is made up by vehicles servicing premises within the Temple. The traffic includes some large articulated vehicles. In our view it would be very much preferable to construct a safe signalised junction at Tudor Street with New Bridge Street to avoid traffic having to use the less suitable Bridewell Place.

Yours Faithfully

This representation is made on behalf of the Licensed Taxi Drivers Association.

Form Reference: GE73109

Please action.

Thank you

Lightfoot, Gerry

From: PLN - City Transportation
Sent: 18 December 2015 10:42
To: Lightfoot, Gerry
Subject: FW: ref DBE/CT/NS CSH 2: North-South Cycle Superhighway Consultation

This was sent to the citytransportation@cityoflondon.gov.uk email address

From: Jasper Warwick [REDACTED]
Sent: 17 December 2015 23:54
To: PLN - City Transportation
Subject: ref DBE/CT/NS CSH 2: North-South Cycle Superhighway Consultation

I wish to object to the closure of the junction of Tudor Street and New Bridge Street. It will lead to chaos for deliveries to the Temple. It would make far more sense to retain the Tudor street junction and expand it so that traffic can exit and entre from both the north and south.

I will refrain from pointing out that millions of pounds have been spend only two years ago redesigning the junction opposite Blackfriars which if this new work is to be carried out will be completely wasted.

Jasper Warwick





Gerry Lightfoot, Traffic Order Officer

Department of the Built Environment

City of London Corporation

**Objections to the Proposals to close Tudor Street as part of the new
Cycle Super Highway on New Bridge Street EC4**

I am writing to object on behalf of my constituents in the Inns of Court of Inner and Middle Temple who will be detrimentally affected by the current proposals to close Tudor Street into and out of New Bridge Street.

The barrier controlled main entrance to the Temple complex is at the western end of Tudor Street and is used by large scale delivery vehicles. The Bridewell Place alternative given in the consultation document is woefully inadequate, being too narrow for the proposed two-way traffic stream, even with some pavement reduction, and the acute right-angled bend will create, at the very least, altercations and at worst, head-on collisions.

That Tudor Street is to be closed off to facilitate the creation of a narrow island bus stop has been described as 'insane' and I tend to agree. To place alighting or waiting bus passengers between two fast moving cycle lanes on the one hand and one of the most congested routes through the City on the other, would be extremely dangerous especially as little provision is being made for bus passengers to cross the cycle lanes. Moreover the width of the proposed bus stop island will soon prove insufficient for the many workers alighting or more particularly waiting for a bus. The Chairman of Planning and Transportation has been working hard to improve road safety to bring down the incidence of road death and serious injury. I feel this proposal will be a serious set-back to his endeavours.

As Chairman of Port Health and Environmental Services, I am responsible for air quality and the position of this bus stop flies in the face of all we are doing to protect the residents and workforce from the unhealthy and life threatening effects of pollution and poor air quality by advising at all times to walk as far from the kerb as possible and to take quiet routes.

I urge you to take account of the strong feeling against this proposal and find a compromise that will be more satisfactory to residents and workers in the Temple but more importantly will not put lives at risk.

Yours sincerely

A solid black rectangular box used to redact the signature of Wendy Mead.

Wendy Mead OBE CC

Chairman, Port Health and Environmental Services Committee

Lightfoot, Gerry

From: Lightfoot, Gerry
Sent: 07 January 2016 14:22
To: Lightfoot, Gerry
Subject: FW: 'North-South Cycle Superhighway

From: Charles Samek [REDACTED]
Sent: 17 December 2015 15:40
To: PLN - City Transportation
Subject: 'North-South Cycle Superhighway

Dear Sir / Madam,

I wish to **object** most strongly to the proposed road changes as outlined in your letter of 10/12/15 to Mr R Snowdon. The proposed changes are completely unworkable and would cause traffic to pass down streets which are wholly unsuited to the flow proposed.

Moreover, the changes are unnecessary for the safe and proper functioning of the highway and would cause tremendous inconvenience to road users and result in much heavier traffic congestion down Fleet Street and result in unnecessarily longer journeys with the attendant increase in omissions.

Yours sincerely,

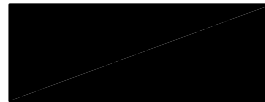
Charles Samek Q.C.

This message has been scanned for malware by Websense. www.websense.com

Lightfoot, Gerry

From: Lightfoot, Gerry
Sent: 07 January 2016 14:24
To: Lightfoot, Gerry
Subject: FW: 'North - South Cycle Superhighway'

From: Geoffrey Hamer [REDACTED]
Sent: 01 January 2016 18:31
To: PLN - City Transportation
Subject: Re: 'North - South Cycle Superhighway'



1st January, 2016.

Your ref. DBE/CT/NS CSH 2

Dear Mr Simmons,

Thank you for your consultation letter of the 10th December, 2015, concerning your proposals for adversely affecting traffic flow in the Tudor Street area. As a resident and council tax payer, I have examined your proposals and find them largely unacceptable. For example, if there is to be no access for motor vehicles from New Bridge Street into Tudor Street, the carriageway island in Tudor Street no longer serves any useful purpose!

While I appreciate that your policy is exclusively for the benefit of cyclists, they represent only a small fraction of road users in the Tudor Street area and, accordingly, there must be consideration shown to others, particularly pedestrians and motorists, i.e., the majority of users. Clearly, the closure of the New Bridge Street / Tudor Street entrance-exit and the Temple Avenue / Embankment exit to motor vehicles will contribute to grid-lock in the area. Further, the entire area to the south of Fleet Street is totally devoid of pedestrian crossings! So much for pedestrian safety! Furthermore, in recent years both Bouverie Street and Carmelite Street (from Tudor Street to Fleet Street) have been made one way streets for motor vehicles, but two way for bicycles, thereby giving cyclists priority over all other road users, particularly pedestrians, at the corners on Tudor Street. This regularly places pedestrians in danger from cyclists exercising their right to ride against the traffic flow/direction.

Hence, I suggest that pedestrian crossings be established on all corners in the area, including the entrances to both Cycle Super Highways and that these crossings be traffic light controlled and with indication that crossing rules also apply to cyclists.

I trust that my comments will assist you in your deliberations and I look forward to a satisfactory outcome with respect to your consultation.

Yours sincerely,

Geoffrey Hamer, Ph.D., C.Eng.

Lightfoot, Gerry

From: PLN - City Transportation
Sent: 04 January 2016 14:53
To: Lightfoot, Gerry
Subject: FW: North South Cycle SuperHighway

Importance: High

From: Desiree Artesi [REDACTED]
Sent: 04 January 2016 14:42
To: PLN - City Transportation
[REDACTED]
Subject: North South Cycle SuperHighway
Importance: High

Statement of Objections and Grounds

Dear Carolyn Dwyer,
Director of the Built Environment,

I am a resident and practising barrister of the Inner Temple. I write further to the letter/email dated 10 December 2015 from Steve Pesland (Transport and Public Realm Director), and Iain Simmons (Deputy Director – Built Environment) respectively, regarding the proposed changes in respect of which the Statement of Reasons are:

“The introduction of the additional waiting and loading restrictions will assist traffic flow in the streets and at the junctions by preventing obstructive deliveries and parking.

The amendments to the parking places will assist goods vehicles to negotiate certain turns within the area while remaining fully on the carriageway.”

Whilst it is right that the removal of obstructive parking and deliveries does assist traffic flow, I am concerned that the proposals as they stand will in fact have the effect of making deliveries to residents in the Inner Temple impossible. In particular,

“the replacement eastern access route would be via Bridewell Place. This is a narrow street, with a right-angled turn, which they would make a two-way street. This would involve larger vehicles having to negotiate three right-angled turns from New Bridge Street into Tudor Street and involve the crossing of the carriageway into Tudor Street. This is considered wholly unsuitable. Additionally, the Corporation of London advocate Bouverie Street as an alternative access route from the north. This is also narrow, and often further constricted by parking for the Polish Embassy, a disabled parking space and the cycle hire stands. No proposals have been received which shows any proposed alteration to these constrictions.”

Could you kindly consider how you could perhaps address this oversight? I am sure that a transport assessment and travel plan in keeping with Core Strategy CS16 would reflect this.

Kind regards,

citytransportation@cityoflondon.gov.uk

'North-South Cycle Superhighway'.

To the Director of the Built Environment - Reference DBE/CT/TMO-GL

I am a resident in the Inner Temple and work in Salisbury Court.

I am Chair of the Temple Residents Association. By reason of the very short period of consultation (the consultation letter was dated 10th December 2015 and requires a response by 6th January, notwithstanding the Christmas and New Year period) there has not yet been an opportunity for the TRA Committee to consider the proposals.

The vehicular access for both Inner and Middle Temples is via Tudor Street. This includes a substantial number of delivery vehicles for business and residential use and daily refuse collection by a number of vehicles. The Inns accommodate several thousand barristers and over 100 residential flats, as well as being the headquarters of the aforementioned Inns of Court (administrative offices, dining halls, meeting rooms, 2 substantial libraries, gardens where large-scale functions are often held, the Temple Church).

It is understood that the present proposals flow from an intention to close off the current access/egress from New Bridge Street into/from Tudor Street to accommodate the north-south cycle superhighway

I object to the following proposals (I refer to the numbered paragraphs in the Notice) in particular (but not only):

"3. It is proposed in:

(a) **Bouverie Street** to introduce 'at any time' waiting and loading restrictions extending from the junction with Tudor Street 2.7 metres on the east side and 15.4 metres on the west side."

The proposal is inadequate. The northern end of Bouverie Street is not addressed at all. There, the usable carriageway is very narrow in width because of a disabled parking bay (east side) and a dedicated cycleway on the western side; moreover, a little further south on the eastern side there are approximately 30 "Boris" bicycle hire stands in the carriageway and immediately opposite a very narrow section of footway on the western side (alongside the entire length of no 8 Bouverie Street). Immediately to the south of this section of Bouverie Street is the Polish Embassy where vehicles will necessarily need/seek to wait.

Bouverie Street is not, therefore, presently a suitable route to accommodate safely or otherwise satisfactorily a substantial increase in vehicular movement, especially delivery vehicles; and the proposed measures are insufficient.

Perversely, measures to improve the cyclist's journey seem to be at the expense of introducing dangers for other road users.

Although the closure of the New Bridge Street/Tudor Street is taken as a given in this consultation exercise, the proposed measures (above and below) call into serious question the wisdom of this measure. (It is not clear why cyclist is not to be accommodated in the central section of New Bridge Street, allowing delivery vehicles

to turn into and out of side roads? – all traffic including cyclists will in any event have to stop at the Ludgate Circus traffic lights.) The whole scheme appears to be an expensive, ill-thought-through, proposal.

“3. (b) Bridewell Place:-

- (i) to introduce ‘at any time’ loading restrictions throughout the east-west arm; and
- (ii) in the north-south arm:-
 - (A) to remove the P&D parking place with two parking bays and the disabled persons parking place on the east side outside ‘Bridewell Gate’ No. 9 and No. 12;
 - (B) to relocate the P&D parking place with three parking bays from the east side outside ‘Bridewell Gate’ No. 9 to the west side at the rear of the ‘Premier Inn’ hotel, Nos. 1-2 Dorset Rise;
 - (C) to introduce ‘at any time’ waiting and loading restrictions on the east side;
 - (D) to introduce ‘at any time’ waiting restrictions on the remaining lengths of kerblines on the west side, north and south of the parking place in (B) above;
 - (E) to introduce ‘at any time’ loading restrictions on the west side between the parking place and the junction with Tudor Street; and from the northern extremity to a point 15 metres north of the parking place.”

The above proposals do not appear to make it possible for 2 vehicles to pass each other where traffic using the east-west arm of Bridewell Place turns into (and across the notional centreline of) the north-south arm.

Given that this is proposed to be a main route to/from Tudor Street, it is astonishing that 2-way traffic, particularly delivery vehicles, can be contemplated.

The consultation letter dated 10th December suggests that, in addition to Bridewell Place and Bouverie Street, the other ‘entry’ point will be Dorset Rise/Salisbury Court. This road again is totally unsuitable: beginning at its north end with Fleet Street, it is narrow because of a dedicated cycle lane and has a shared level with the adjoining pavements. This is hardly appropriate for turning delivery vehicles. A short way down the street there is a dedicated bay on the eastern side for doctors’ parking, making vehicular traffic even by a single car impossible (other than by mounting the pavement on the western side) and in any event the cycle lane must be used; moreover along the whole length of the street there are only single yellow lines on either side. After the square there are dedicated parking bays on the western side of the street followed by dedicated motorcycle bays for approximately 12 motor cycles. It appears that none of these restrictions will be altered or removed by the proposed changes.

Richard Humphreys

6th January 2016

Gerry Lightfoot, Traffic Order Officer

Department of the Built Environment

City of London Corporation

**Objections to the Proposals to close Tudor Street as part of the new
Cycle Super Highway on New Bridge Street EC4**

I am writing to object on behalf of my constituents in the Inns of Court of Inner and Middle Temple who will be detrimentally affected by the current proposals to close Tudor Street into and out of New Bridge Street. I should add that I am a tenant at Francis Taylor Building and therefore likely to be directly affected.

I have read the letter dated 22 December 2015 submitted by my fellow ward councillor Mary Mead OBE (attached to this email) I agree entirely with it and adopt the representations she makes *mutatis mutandis*.

I add that I anticipate that many of the barristers may not have appreciated the nature of the proposal particularly since the consultation coincided with the Christmas vacation. I would ask that consideration be given to a more effective consultation process be undertaken.

Yours sincerely,

Gregory Jones QC, CC

(Farringdon Without)

Appendix 2

Transport for London's full design rationale

The objections received were all in response to the proposal to close Tudor Street to motor vehicles at its junction with New Bridge Street. Tudor Street is the main access to the streets that are bounded by Fleet Street, New Bridge Street, Victoria Embankment and the Temple. Northbound and southbound traffic on New Bridge Street can enter Tudor Street, but egress is restricted and vehicles are only able to go northbound on New Bridge Street.

The volume of traffic that turns left into Tudor Street from New Bridge Street during the peak hour would require traffic signals to be introduced to control traffic crossing the cycle track to prevent conflict with the expected high flow of cyclists in the track and also with pedestrians crossing Tudor Street. A design that did not include this would not be safe and would not be considered.

In order to introduce traffic signals for this movement, the left turn into Tudor Street would need to run separately phased from cyclists on the track, who would run with north and southbound traffic. This would require an additional lane for the left turning traffic to be held in. The width of the road at this point on New Bridge Street is too narrow to accommodate the basic requirements of a signalised junction. A layout that does not meet the basic requirements would not be safe to introduce.

The constraints with meeting the requirements for a signalised junction are:-

- a. The width of the carriageway is too narrow to accommodate a traffic island to separately signal the left turn from the ahead movement. A separating island between the lanes would be required to make it clear that you could only turn left from the nearside lane;
- b. The width of the carriageway is too narrow to accommodate a left turn flare to store vehicles waiting to turn left;
- c. There is insufficient length of carriageway to store the predicted flow of vehicles continuing northbound on New Bridge Street behind those turning left without causing blocking back at the Blackfriars Junction. The proximity to the Blackfriars Junction is just 50m. According to the traffic flows, during the peak hour there are likely to be six vehicles waiting at the left turn stop line during each signal cycle time;
- d. The location of the northbound bus stop servicing Blackfriars Station further limits the space to store vehicles waiting to turn left. The bus stop is 35m long (in order to allow two buses to pull up to the kerb-line and be fully wheelchair accessible) and its position in the 50m gap between the junctions would limit the length of the left turn flare to 6m (approximately one car / small van);
- e. Relocating the bus stop north of the Tudor Street junction is not an option as the width of the carriageway is even less and removal of the stop would not be supported on the grounds of high passenger demand (over 400 passengers in the peak hour);
- f. The footways cannot be reduced in width to create more carriageway space as the pedestrian flows are high and levels of service would be reduced; and

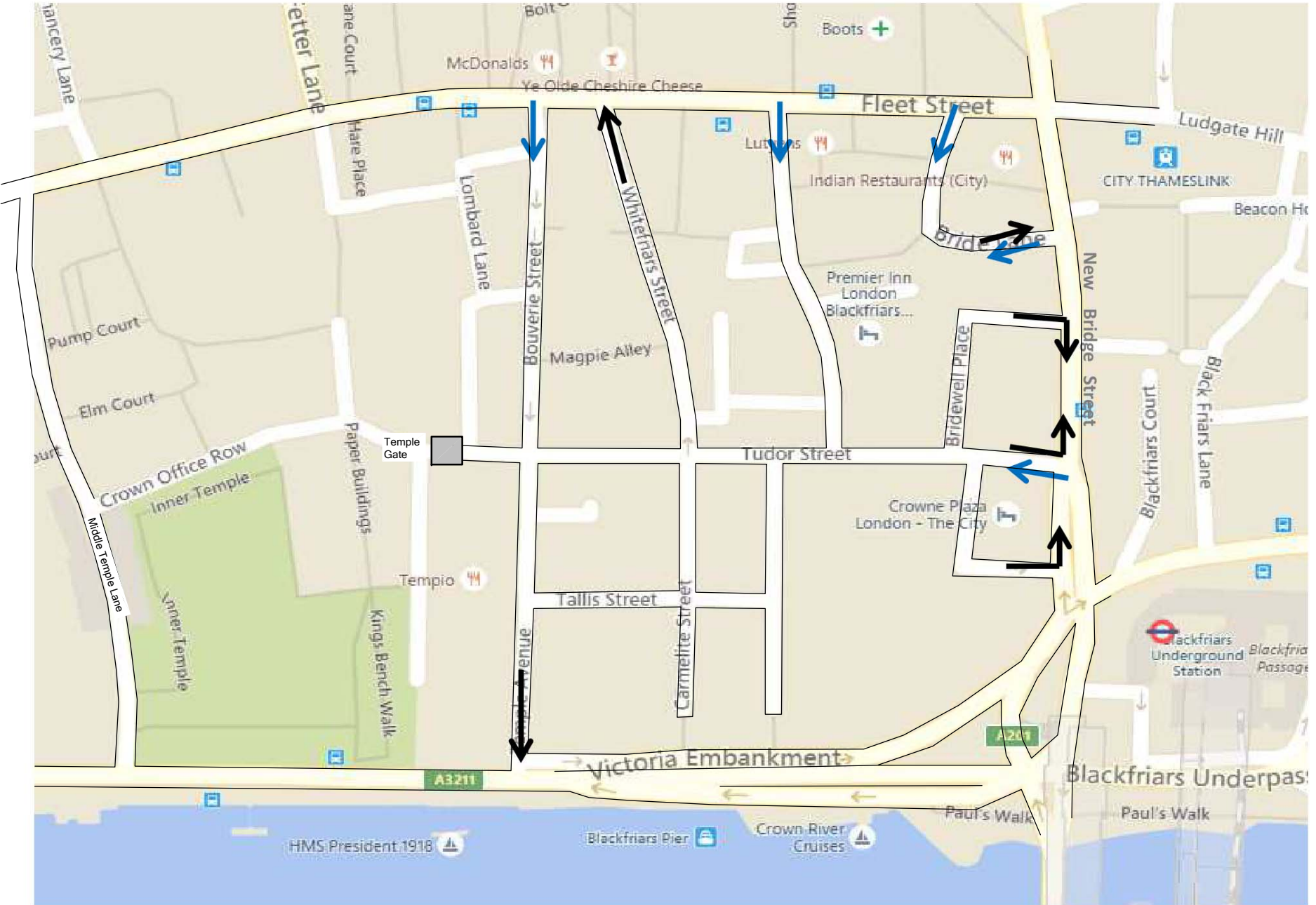
g. The cycle track has already been reduced in width from 4m to 3m for this section and reducing it further would fall below the minimum levels of service, particularly given the expected high flows of cyclists through this section.

The signal junction would need to run with 3 or 4 stages to accommodate the required movements. This could not be coordinated with Blackfriars Junction signals as there is always a stream of traffic feeding north onto New Bridge Street. The introduction of a signal controlled junction at Tudor Street that cannot store the expected vehicle demand would lead to the risk that pedestrian crossings at Blackfriars Junction would become blocked.

The introduction of traffic signals at the Tudor Street junction as opposed to the proposed signals at the Bridewell Place junction would still not permit southbound traffic to turn into Tudor Street. The carriageway width does not allow a right turn lane to be introduced and allowing this movement within the north-south traffic stage would result in vehicles waiting to turn blocking the southbound flow. If the cycles are not able to run with the north-south traffic then they would be subject to being held for too long at the signals.

The proposed traffic pattern for Bridewell Place is for north-south ahead only traffic to flow along with the cycle track and pedestrians to cross Bridewell Place. The second stage is for traffic to turn left to enter Bridewell Place in addition to the northbound and southbound traffic while the cyclists and pedestrians are held. The final stage allows vehicles to turn right to exit Bridewell Place and pedestrians to cross New Bridge Street on the north side of the junction while all other movements are held.

Appendix 3 – Existing access & egress routes

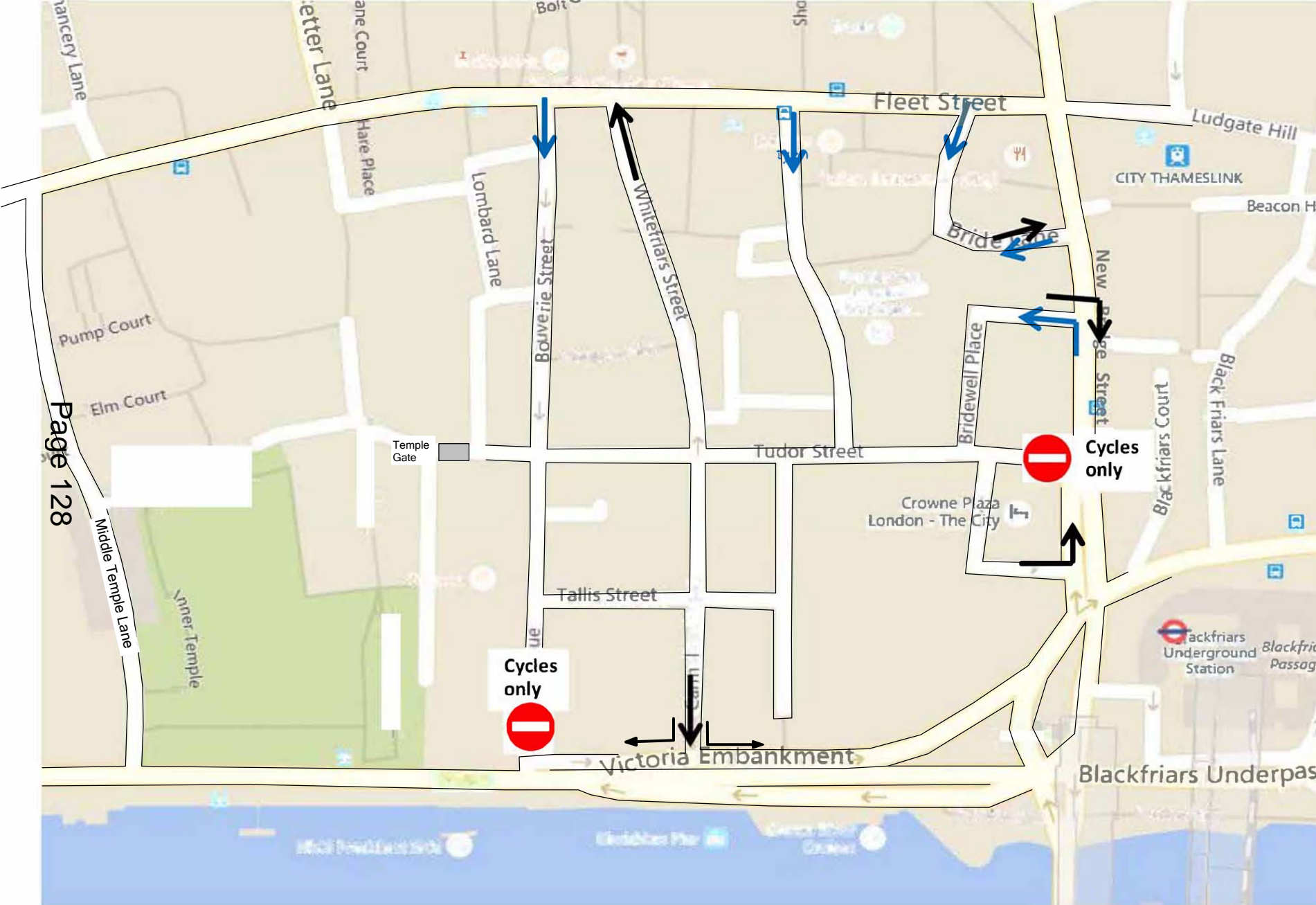


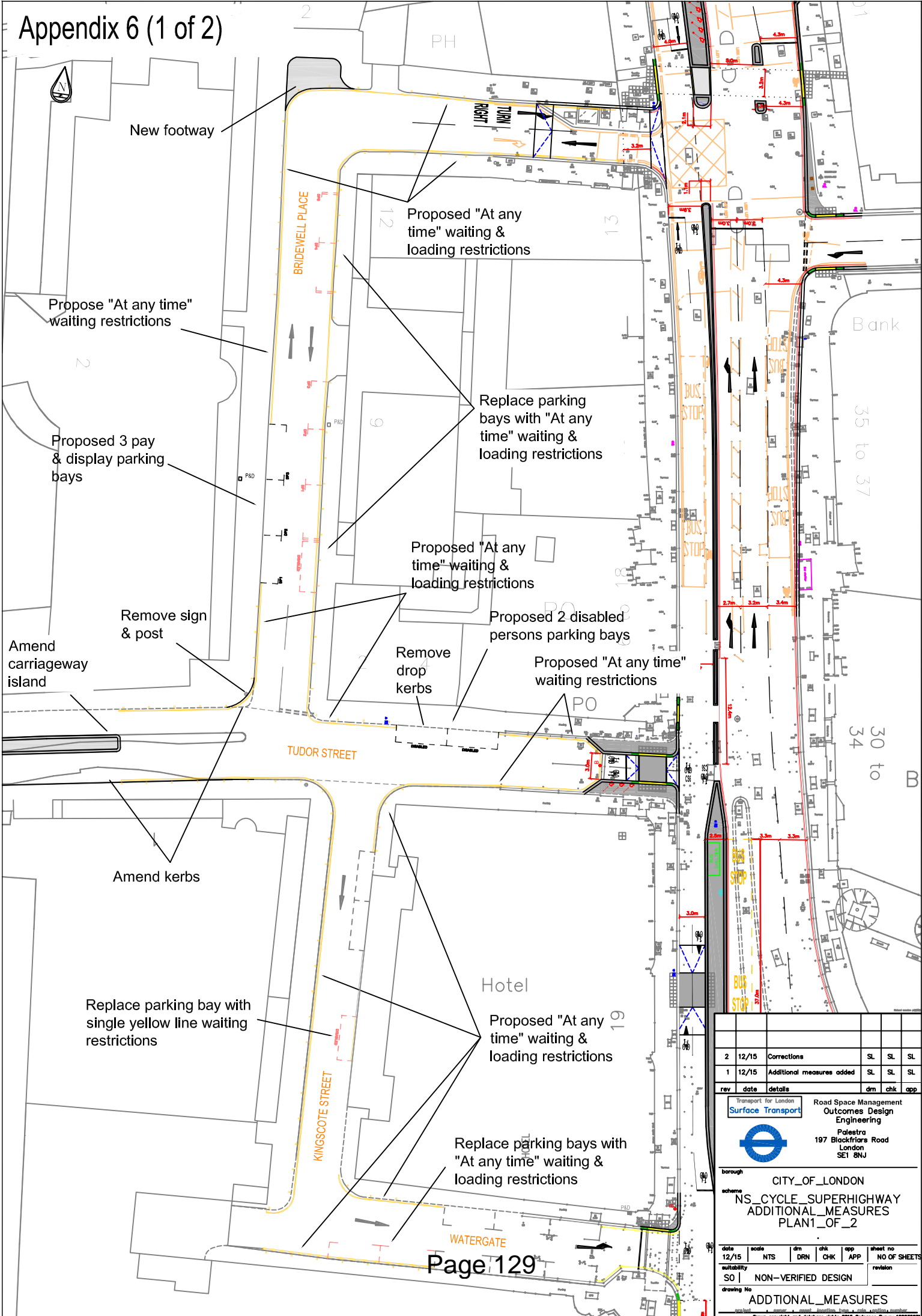
Appendix 4

24 hour vehicle composition at Tudor Street (junction with New Bridge Street)

Vehicle types	Access		Egress	
	No. of	%	No. of	%
Pedal cycles	374	9	177	18
Motor cycles	371	9	84	9
Cars	1429	33	305	31
Taxis	1376	32	212	22
Light Goods vehicles	609	14	157	16
Mini buses	7	0	1	0
Buses	1	0	0	0
Medium Goods vehicles	184	4	50	5
Heavy Goods vehicles	8	0	0	0
Total	4359	100	986	100

Appendix 5 – Amended access & egress routes





2	12/15	Corrections	SL	SL	SL
1	12/15	Additional measures added	SL	SL	SL
rev	date	details	dm	chk	app

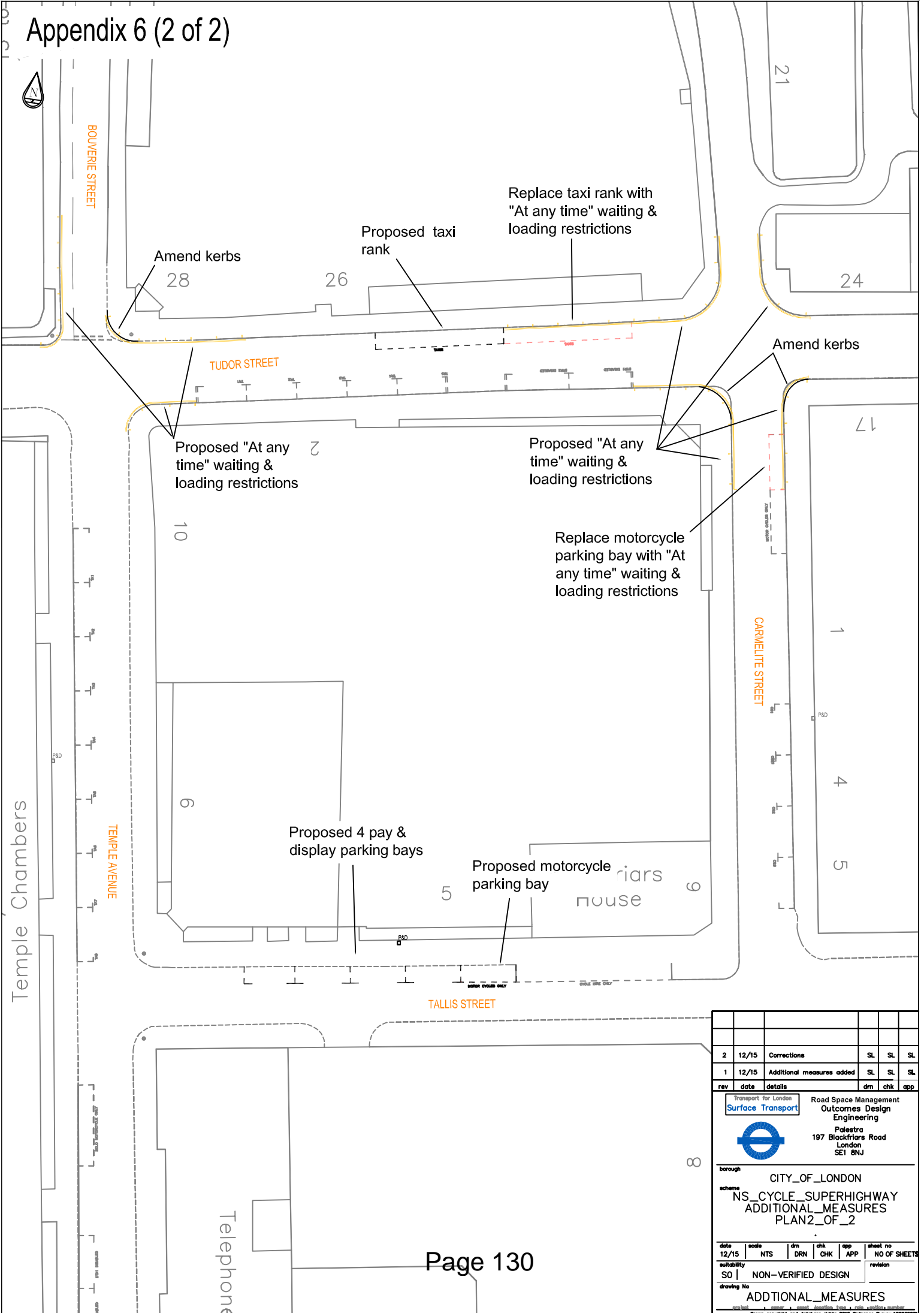
Transport for London
Surface Transport

Road Space Management
 Outcomes Design
 Engineering
 Paolstra
 197 Blackfriars Road
 London
 SE1 8NU


borough CITY_OF_LONDON
 scheme NS_CYCLE_SUPERHIGHWAY
 ADDITIONAL_MEASURES
 PLAN1_OF_2

date	scale	dm	chk	app	sheet no
12/15	NTS	DRN	CHK	APP	NO OF SHEETS
author	NON-VERIFIED DESIGN				revision
drawing No	ADDITIONAL_MEASURES				

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2	12/15	Corrections	SL	SL	SL
1	12/15	Additional measures added	SL	SL	SL
rev	date	details	dm	chk	app


 Transport for London
 Road Space Management
 Outcomes Design
 Engineering
 Palestra
 197 Blackfriars Road
 London
 SE1 8NU

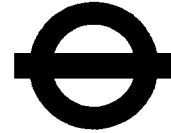
borough CITY_OF_LONDON
 scheme NS_CYCLE_SUPERHIGHWAY
 ADDITIONAL_MEASURES
 PLAN2_OF_2

date	scale	dm	chk	app	sheet no
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author	NON-VERIFIED DESIGN				revision
drawing No	ADDITIONAL_MEASURES				

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Appendix 7

Transport for London



Councillor Marianne Fredericks
Chairman of Streets and Walkways Sub Committee
City of London Cooperation
Members' Post Room
PO Box 270
Guildhall
London EC2P 2EJ

Transport for London
Road Space Management

Nigel Hardy
Head of Project Sponsorship
Transport for London
3rd floor - Palestra
197 Blackfriars Road
London, SE1 8NJ

Phone 020 3054 0385
Nigel.Hardy2@tfl.gov.uk

05 February 2016

Dear Cllr Fredericks

Traffic Management Order for closure of Tudor Street

Thank you for giving up your time to chair the meeting on 28 January. I feel it was a good opportunity to further engage with local stakeholders in the City of London to discuss the proposed Traffic Management Order to close Tudor Street to motor traffic as part of the North-South Cycle Superhighway.

As you know we have been working closely with City of London officers to develop the Cycle Superhighway, and the proposals for Tudor Street in particular. I explained at the meeting that we are fully confident in the designs that have been developed and the consultation that has taken place. Nonetheless, I promised to reiterate some of the key points to you in writing, which you will find enclosed.

I trust this provides the reassurance you asked for. As I confirmed at the meeting, whilst we have full confidence in the design proposals, we will monitor the closure of Tudor Street following implementation and if it is deemed that the current proposals are not operating as expected, changes will be made.

Finally I would like to pass on my thanks to the City of London officers involved in this process and the collaborative approach taken. I look forward to this continuing.

Yours sincerely

Nigel Hardy/
Head of Project Sponsorship

Public Consultation

The North-South (CSNS) and East-West Cycle (CSEW) Superhighway consultations ran from 3 September to 9 November 2014. We received 6,309 direct responses to the CSNS consultation alone of which 86% indicated full support and 3% partial support.

We undertook wide-ranging activity to raise awareness of the consultation, including:

- Leaflets to 230,000 addresses in postcodes within a 0.5 mile radius of the route
- Emails to over 2 million registered transport users on the TfL database (including Bus users, registered Oyster users, Congestion Charge payers, Barclays Cycle Hire members)
- Emails to over 700 stakeholder organisations
- Meetings with over 100 stakeholders prior to and during the consultation including meeting those on the proposed route
- Press releases and social media
- Press adverts and online including Google text ads, Facebook banners, postcode-targeted MMS messaging and face-to-face leafleting to promote consultation drop-in events.

The full detail of the proposals – including the closure of Tudor Street to motor traffic – was available on the TfL website. Paper copies of the consultation information were also available on request, along with large format displays at various public events which took place throughout the consultation. Paper response forms were available at public events, where members of the project design teams were present to discuss the proposals with visitors and answer questions.

During the consultation, the project team also undertook a ‘door-knocking’ exercise visiting every frontage along the route to explain the proposals and discuss their loading and servicing requirements.

Traffic Management Order consultation process

As part of the City of London (CoL) and TfL’s statutory duty to advertise changes to Traffic Management Orders, the Orders for the banning of turns from New Bridge Street to Tudor Street were advertised by TfL between 23 June and 14 July 2015 and the banning of turns from Tudor Street on to New Bridge Street by CoL between 7 September and 9 October 2015. These consultations followed standard procedures based upon best practice.

The notices of intent were advertised in the local press (London Gazette and City AM) and notices were put up on lamp columns in the vicinity of Tudor Street i.e. at Blackfriars Junction, Ludgate Circus, New Bridge Street and within the Temple area.

Carmelite Street

As part of the CSEW proposals, Carmelite Street will be opened up to motor traffic and enable vehicles to turn right onto Victoria Embankment and turn left on to the Blackfriars Junction slip road and access Upper Thames Street via Queen Victoria Street and Puddle Dock. At the meeting on 28 January, it was asked whether it would be possible for vehicles to turn out of Carmelite Street and then left directly on to Victoria Embankment and through Blackfriars Underpass.

Given the presence of the retaining wall between the slip road and underpass, and therefore acute angle of the junction, it would not be possible for vehicles to safely turn left from the slip road towards Blackfriars underpass. We explored whether a direct link from Carmelite Street to Blackfriars Underpass could be created by removing a section of the retaining wall, however vehicles would need to cross two traffic lanes and a cycle track, which would not be safe without signalling this movement. Owing to constraints of the road space within the Blackfriars Underpass, the necessarily signal infrastructure cannot be safely accommodated to achieve this.

Blackfriars station bus stop

The CSNS proposals include the relocation of the northbound bus stop on New Bridge Street to the south of Tudor Street, closer to Blackfriars station. At this location, there is enough width for cyclists to safely bypass the bus stop as well as to accommodate a 2.5m wide island for bus passengers and space for northbound traffic to pass a stopped bus.

We have established the requirement for a 2.5m wide island by working closely with accessibility groups regarding the design of bus stop bypasses to ensure they are fully accessible. This width enables a ramp to be deployed and a wheelchair user to disembark safely on to the island. The width also takes into account bus passenger data to ensure there is adequate space for waiting and alighting bus passengers.

Given the physical constraints of the road layout in this area, it is not possible to maintain the bus stop in its current location or to relocate the stop further north or south as there is insufficient road space. Nor would it be viable to remove it as this stop serves Blackfriars station.

Dear Ms Fredericks,

Thank you very much for your email of 20th February. As requested, I now put our representation in writing.

Since the public meeting on 28th January 2016 the Inns have taken advice from respected transport consultants (Vectos). The Inns are advised that, on any view, real improvements could and should be made to the scheme to the benefit of the Inns, without materially delaying the making and implementation of the order; in particular, and on any view, that egress should be allowed from the proposed Temple Avenue signalised junction not only for bicycles but, when and only when needed, also heavy goods vehicles (hgv's) (only). The City's 24 hour snapshot survey identified 8 hgv movements using the existing Tudor Street junction with New Bridge Street.

Importantly, the ability for hgv's to use the Temple Avenue would mean that deliveries from hgv's/pantechincons/coaches can off-load at the Tudor Street gate main entrance, without thereafter having to reverse down Tudor Street to the Carmelite Street junction. Whilst TfL say that they will monitor the scheme, it is already obvious that reversing will need to take place if the scheme were to proceed - and this is obviously very undesirable. It should not be 'designed in' to the scheme from the outset.

The Inns note that, by your officers' own admission in the report to committee, manoeuvres for hgv's, whether rigid vehicles or articulated vehicles, at the junctions on Tudor Street will be "tight" – i.e. they assume complete accuracy by the driver in the manoeuvre (at any and all times of the day). Moreover, the officers' report implicitly admits that there is likely to be damage to pavements and street furniture from these manoeuvres if the orders are made and implemented since officers seek compensation for physical damage from TfL. The report makes no reference either to, or assessment of, the increased risks to pedestrians from these "tight" manoeuvres.

Furthermore, based on the evidence that we have been sent by TfL, which is as yet incomplete, these judgements have been made on the basis of swept paths from vehicles that are not as large or unwieldy as those that currently visit Inner and Middle Temples and will be expected to in the future. The consequence of such larger vehicles trying to pass through some of the "tight" turns as described by TfL for smaller vehicles, may result in greater damage, greater risk to personal safety and potentially blocked highways. We are urgently seeking clarification and further evidence from TfL, but until such time as this has been received we judge that there is severe risk to reasonable access.

The Inns believe it to be a reasonable request therefore that a few weeks be given for discussion and amendment to the traffic regulation proposed. Vectos believe that their proposals are achievable without material detriment in terms of delay or otherwise. They have closely studied the plans in the vicinity of the proposed Temple Avenue signalised junction.

The last thing either the City, the Inns or TfL would wish is for this matter to have to be taken to the High Court, with, on any view, all the delay and expense that will inevitably entail.

The Inns, however, take this matter, upon which neither they, nor we believe Freshfields solicitors, Jones Day solicitors nor JP Morgan (investment managers), were ever consulted, very seriously; and I am sure that you will understand that the Inns must, and do, reserve their right to go to the High Court pursuant to the 1984 Act if this matter cannot be satisfactorily and sensibly resolved.

We therefore respectfully request that there be no resolution to make the order at the committee meeting on Monday 22nd but that the resolution be that the matter be deferred until the next committee meeting.

Your sincerely,

Richard Snowdon

Dear Marianne,

Many thanks for sending me the link RE: North-South Consultation Stonecutter Street to King's Cross . I think the approach to the second phase of the consultation supports the view that the first phase could be done in another way.

I know that you have had representations from the Richard Snowdon FRICS, Director of Properties & Surveyor for Inner Temple which I have read and I only set it below it for the benefit of the other planning committee members who may not have seen it .

It seems to me that the Inns have taken a very positive stance given the potential adverse effects the current proposals would have to the inns and the tenant. The Inns's transport experts have advised that real improvements could and should be made to the scheme to the benefit of the Inns, without delaying unduly the making and implementation of the order; in particular, that egress should be allowed from the proposed Temple Avenue signalised junction not only for bicycles but, when and only when needed, also heavy goods vehicles (hgvs) (only). This would avoid the need for HGVs etc to reverse down Tudor Street

I also note that the expert consultants have also identified gaps in the evidence based used by TFL.

I would ask the sub committee to agree to the Inns request to defer approving the resolution until these issues have been resolved.

The Temple is a vital part of the City and I know the committee values its contribution. I respectfully urge that no decision be taken without full consideration of the relevant evidence.

Yours ever

Greg

Common Councilman (Farringdon Without)

Gregory Jones QC

Also called to the bars of Northern Ireland and the Republic of Ireland

Transport for London (TfL) Cycle Superhighway Proposals

Briefing Note on the effect on the Temple and the Whitefriars Conservation Area

A: Introduction

1. This Briefing Note sets out the grave concerns of Inner and Middle Temples concerning the proposed changes to the local road network to accommodate the TfL Cycle Superhighways (CS). While the Inns pragmatically recognise that this project in principle cannot be halted or delayed, they wish to draw attention to the more deleterious effects of the proposals, and to suggest alternatives which should commend themselves to Councillors, without adverse consequences for TfL.
2. Section B of this Note sets out the relevant background; Section C describes the current local road access provision for the Inns; Section D summarises what is proposed; Section E draws attention to the significant defects associated with those proposals; Section F provides a workable alternative; and Section G contains a summary of the position as we see it.
3. This Note is written by the Directors of Estates of the two Inns, and has the full support of the Treasurers of the Inns and their members. It is intended that it be supported in the very near future by a report from the Inns' highways consultant, and by Leading Counsel specialising in highways law.

B: Background

4. The Temple comprises a large community of mainly barrister tenants and residents who lease premises owned by two of the four Inns of Court; The Honourable Society of the Inner Temple (IT), and the Honourable Society of the Middle Temple (MT).

5. Collectively, the occupying chambers employ approximately 2,500 people, while the two Inns additionally house approximately 200 residents.
6. The North/South and East/West TfL Cycle Superhighways (NSCS and EWCS) intersect at the northern end of Blackfriars Bridge.
7. Various aspects in the design of both CSs involve the alteration of the main road network and TfL now seek additional measures from the City of London (CoL) which proposes to make orders relating to the minor road network under section 6 of the Road Traffic Regulation Act 1984.

Both IT and MT have formally objected to the creation of the orders as they consider the proposals to be ill conceived, piecemeal, mutually detrimental and create a risk to business. There seems to us to be every indication that, absent firm handling by the CoL, these proposals will simply be implemented without proper consideration by TfL of the vast and long term detriment to the Inns.

C: Current access provision

8. Vehicular access to the Temple is solely through Tudor Gate at the western end of Tudor Street.
9. Vehicular egress from the site is via Embankment Gate, at the southern end of Middle Temple Lane, between 8am and 2pm on Monday to Friday only, and via Tudor Gate outside these times.
10. Tudor Street currently provides a straight and relatively commodious access road from New Bridge Street to the Temple. It allows straightforward access and egress for cars driven by those with employment or residence in the Inns, and all the variety of vehicles that service those purposes, ranging from vans to large lorries. Some of the latter may be unable to pass through Tudor Gate, but they can at least park in Tudor Street, from where goods and

materials can be craned or delivered into the Temple. This ability is particularly critical in the case of Inner Temple, which is about to embark upon a £20m redevelopment lasting two years, which will necessitate thousands of delivery journeys.

D: Tfl's Proposed Changes

11. Reference is made to the before/after diagrams at pages 189 and 190 of Appendix 1.
12. The proposals involve, first, the closure of the junction of New Bridge Street and Tudor Street, and its replacement with access/egress via Bridewell Place to the north of the proposed junction closure, and egress via Kingscote Street and Watergate to the south.
13. Bridewell Place would become two-way. Both it and the Kingscote St/Watergate roads are currently one-way streets only.
14. TfL allege that they consulted in writing with all residents and businesses within 500m of the Tudor Street/New Bridge Street junction. They did not. Both MT and IT were unaware of the proposal until a member of staff noticed a lamppost sign which prompted the written objection from both. Additionally, on enquiry, neither Freshfields solicitors, nor Jones Day solicitors – both major local occupiers – were aware of the proposals.

E: The damaging effects of the proposed changes

15. The suggested alternative routes to the Temple from New Bridge Street are narrow, and contain blind, right-angled bends within them.
16. The proposed retention of parking bays in Bridewell Place will exacerbate congestion.
17. The current ability for southbound traffic to turn right into Tudor Street from New Bridge Street will be removed entirely under the proposals, thereby forcing such traffic to turn onto Fleet Street at Ludgate Circus and access the Temple via the unsatisfactorily narrow Bouverie Street.

18. Bouverie Street contains numerous obstructions; a diplomatic parking bay for the Embassy of Poland, a cycle hire station, a disabled parking bay and frequent vehicles loading/unloading, thereby restricting suitability for larger vehicles. There is no CoL proposal to remove these obstructions.
19. Bouverie Street also contains a contra-flow cycle lane, forcing cyclists into the path of oncoming vehicles in an already narrow road (as does Whitefriars Street to the east).
20. TfL has failed to identify that vehicles larger than can be accommodated through Tudor Gate serve the Temple. They park in Tudor Street and offload through Tudor Gate.
21. TfL has also failed to identify that a large proportion of traffic entering the Temple exits via the Embankment Gate from Middle Temple Lane. Closure of this route would exacerbate congestion in the Whitefriars area.
22. Residents who employ a removal contractor may suffer as a result of pantechinons being unable to access the area. This size of vehicle has not been taken into account by TfL.
23. Significant filming takes place in the Temple. Film support vehicles often park in Tudor Street and are of a size not taken into account by TfL.
24. The closure of the southern end of Temple Avenue was proposed during the consultation period for the EWCS which closed before the NWCS proposals were published. This would provide a logical egress east/westbound to the Embankment. This mismatch of consultation periods denied local residents and business the ability to see the whole range of potential changes, and comment accordingly. As a consequence, no consultation has been permitted on the scheme as a whole, and it is clear that no consideration has been given to the effect of the proposals in their entirety. This is an unacceptable failure under the relevant provisions and has the result that the businesses and residents affected have been denied a fair and proper opportunity to comment on the scheme as a whole.

25. The replacement of this egress point with Carmelite Street denies eastbound traffic direct access to the Embankment. Traffic is forced through an already busy Blackfriars junction and thence via Puddle Dock to the eastbound Lower Thames Street around a very tight bend.
26. By the CoL's own admission, larger vehicles will have to mount pavements in order to negotiate the proposed turns under the changes proposed. As paragraph 19 of the committee papers (attached as Appendix 1) states, it is seeking –
“a commuted maintenance payment from TfL to cover the potential increase in maintenance liabilities. The extra vehicles negotiating the tight junctions and other locations will invariably lead to vehicles mounting and damaging footways and other associated street furniture.”
27. The proposed new bus stop on the northbound side of New Bridge Street will be an island, without a safe means of access for pedestrians. They will have to cross the NSCS which is expected to be busy with cyclists as TfL state, the “expected high flow of cyclists in the track”.
28. Under the proposed changes, Bridewell Place contains three parking bays on the western side of the north/south limb. Traffic wishing to leave the area from Tudor Street will back up if faced with oncoming traffic if vehicles are parked in these bays.
29. The proposed new disabled bays to the east of the Bridewell Place/Tudor Street junction will be in a dead end to vehicular traffic, with no easy turning ability. Manoeuvring in this area will be difficult and in conflict with the retention of cycle-only access through the New Bridge Street/Tudor Street junction.
30. Both the new proposed access/egress points from Tudor Street (Bridewell Place and Watergate) will be traffic light controlled, thereby introducing a further set of traffic lights in New Bridge Street.
31. TfL state that the removal of both, and the introduction of a new traffic light controlled junction at Tudor Street will increase congestion and cause backing up into the Blackfriars junction.

F: Suggested alternative measures

32. Close Bridewell Place and Watergate to all traffic and retain Tudor Street junction under traffic light control. This replaces two junctions crossing the NSCS with one.
33. Incorporate CCTV monitored yellow box restrictions to avoid traffic blocking junctions.

34. Retain the bus stop in its current position to the north of the Tudor Street junction. Cycles held at traffic lights will then allow safe passage for pedestrians to access the island bus stop.
35. Remove the parking and other obstructions from Bouverie Street, together with the contra-flow cycle lane in it and Whitefriars Street, leaving Bouverie Street fully southbound, and Whitefriars Street fully northbound.
36. Retain egress to the Embankment, both eastbound and westbound, via Temple Avenue, thereby allowing eastbound traffic direct access, and alleviating unnecessary pressure on the Blackfriars junction. If traffic was to be two-way in Temple Avenue, this would further alleviate traffic pressures on the Blackfriars junction.

G: Summary

37. The introduction of the proposed measures is ill-thought and does not interrelate or integrate with the measures proposed under the EWCS plans. It has failed wholly to consider the position if traffic is not able to exit on to the Embankment via Middle Temple Lane, which may be a consequence of the construction of the proposed Garden Bridge. This will have major implications on the eastern roads outside Tudor Gate which TfL has failed to recognise. There is no tangible evidence that TfL wishes to engage in any way with the long term and serious consequences of its proposed changes.
38. Adoption of the measures proposed would have a detrimental and commercial damaging effect on the ability of local businesses to receive deliveries by larger vehicle, thereby damaging business and increasing cost. This would result in more frequent deliveries by smaller vehicle thereby increasing traffic and emissions.
39. Residents would be detrimentally affected by the inability of large removal vehicles to access the area.
40. Pedestrians would be at risk as large vehicles try to negotiate tight turns and are forced to mount pavements.
41. CoL's street maintenance cost would therefore increase as pavements have to be repaired or replaced.
42. TfL's consultation and analysis is flawed, and does not take account of the full range of vehicles that need to access the area, or the dispersal of traffic through the Temple.

February 2016.

CITY OF LONDON CORPORATION
COURT OF COMMON COUNCIL

TO: THE TOWN CLERK AND CHIEF EXECUTIVE

We, the Members named below, pursuant to Standing Order 9 (4), requisition that the following committee decision

The resolution of the Streets & Walkways Sub-Committee held on 22 February 2016 to make experimental Traffic Orders for a period not exceeding 18 months under section 9 of the Road Traffic Regulation Act 1984, so that Tudor Street at its junction with New Bridge Street is closed to motor vehicles, Bridewell Place is returned to two way traffic and contra flow cycling is removed from Kingscote Street and Watergate, and related matters

be referred to the next meeting of the Court of Common Council for consideration and that no further action be taken to implement the resolution pending that meeting of the Court.

Alderman Julian Malins QC

Alderman Ian Luder CBE

George Abrahams

Christopher Boden

Deputy John Absalom

Nigel Challis

Deputy Alex Deane

Emma Edhem

Gregory Jones QC

Michael Hudson

Greg Lawrence

Deputy Catherine McGuinness

Edward Lord OBE JP

Henrika Priest

Paul Martinelli

Wendy Mead OBE

Keith Bottomley

Emma Price

Tom Sleigh

Adam Richardson

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Report – Port Health and Environmental Services Committee

Animal Reception Centre – Heathrow Airport: Annual Review of Charges

To be presented on Thursday, 21st April 2016

*To the Right Honourable The Lord Mayor, Aldermen and Commons
of the City of London in Common Council assembled.*

SUMMARY AND REPORT

1. This report seeks approval of the increase to be applied to the Schedule in respect of services provided at the Heathrow Animal Reception Centre (HARC), for the forthcoming financial year 2016/17. The Schedule is attached at Appendix A to this report.
2. Subject to these Byelaws being made, the Comptroller and City Solicitor would be instructed to seal them accordingly.

RECOMMENDATION

3. We **recommend** that the Byelaws contained at Appendix A to this report be made and the Comptroller and City Solicitor be instructed to seal the Byelaws accordingly.

All of which we submit to the judgement of this Honourable Court.

DATED this 8th day of March 2016

SIGNED on behalf of the Committee.

Wendy Mead, OBE
Chairman, Port Health and Environmental Services Committee

**ADDITIONAL BYELAWS RELATING TO THE
HEATHROW ANIMAL RECEPTION CENTRE**

BYELAWS made by the Mayor and Commonalty and Citizens of the City of London acting by the Mayor, Alderman and Commons of the said City in Common Council assembled in pursuance of Sections 42 and 43 of the Markets and Fairs Clauses Act 1847 as applied by Section 54 of the Animal Health Act 1981 with respect to the Heathrow Animal Reception Centre, London.

In these Byelaws unless the context otherwise requires “the Principal Byelaws” means the byelaws made by the Mayor and Commonalty and Citizens of the City of London acting by the Mayor, Alderman and Commons of the said City in Common Council assembled on 1 July 1976 and confirmed by the Minister of Agriculture, Fisheries and Food on 12 November 1976.

From the date of coming into operation of the Byelaws the Additional Byelaws made by the Mayor and Commonalty and Citizens of the City of London acting by the Mayor, Aldermen and Commons of the said City in Common Council assembled on 5 March 2015 (and sealed on 9 March 2015) shall be repealed and the following Schedule shall be substituted for the Schedule to the Principal Byelaws.

SCHEDULE

PART I

(2015 charges quoted in brackets)

Minimum charge for any one consignment £168 (£165)

ANIMALS CHARGE PER CONSIGNMENT

- | | | |
|--------------------|--------------------------------|--|
| 1. Mammals | £168 (£165) for up to 24 hours | £53 (£52) per day or part thereof after 24 hours |
| 2. Reptiles | £168 (£165) for up to 24 hours | £200 (£190) per day or part thereof after 24 hours |

Transit commercial reptile consignments should be booked through to have a maximum stay at Heathrow of 24 hours. Any transit commercial reptile consignments that stay more than 24 hours and require transferring from their containers will incur the additional special handling charge detailed below.

Additional special handling for any consignment	£200 (£190) minimum per consignment	£59 (£58) per day or part thereof after 24 hours
---	-------------------------------------	--

3. Birds £59 (£58) per box per day £168 (£165) minimum charge

Transit commercial bird consignments should be booked through to have a maximum stay at Heathrow of 36 hours. Any transit commercial bird consignments that stay more than 36 hours will be charged at £37 (£35) per box per day, or part thereof.

Pet birds £40 per bird for up to 24 hours.

Bird Quarantine £330 - £1135 (£360-£1135) plus laboratory testing fees.
Fees are dependent on size of consignment and housing requirements.

Faecal Sampling and Bird Autopsy costs as per current Animal & Plant Health Agency rates. Larger consignments to be negotiated see Part 2, Section 6

4. Fish/Aquatic £1.80 (£1.75) per box £30 (£30) minimum charge
**Invertebrates/Semen/
Fish and Bird Eggs**

5. Cats and Dogs under the Pet Travel Scheme

PETS originating in the E.U. (including those countries listed in Annex 2 of part 1 to Commission Implementing Regulation (EU) 577/2013) will be charged a handling fee of £40 (£40) per animal in addition to the collection charge of £77 (£75) (see Part 2 section 5).

PETS originating outside the E.U. will be charged normal rates as in 1 above for the first animal, i.e. £168 (£165) and, where the consignment consists of more than one animal, a handling fee of £40 (£40) per animal thereafter.

PETS checked at aircraft (Assistance Dogs) £200 (£200) plus 1 hour collection charge £154 (£154) = £354 (£354) and, where the consignment consists of more than one animal, a checking fee of £40 (£40) per animal thereafter.

A surcharge of £600 will be added to the above for any transit consignment that has landed without an “OK to forward” from the on-going airline.

6. Security

A charge of £18 (£18) will be made in respect of any consignment which requires security screening prior to leaving the ARC.

7. Not on Board

Requests for collection of animals from aircraft which are subsequently not found on board will be charged at normal collection charge (see Part 2, Section 5).

Hillingdon London Borough Agency fee

To carry out all animal welfare inspections at export accommodation within Heathrow Airport - £10,600 per annum.

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ITEM 20

Report – Community and Children’s Services Committee

Amendment to Standing Orders – Chairman and Deputy Chairman of Community and Children’s Services Committee

To be presented on Thursday, 21st April 2016

To the Right Honourable The Lord Mayor, Aldermen and Commons of the City of London in Common Council assembled.

SUMMARY

This report on behalf of the Community and Children’s Services Committee sets out the case to amend both Standing Orders and the Terms of Reference of the Committee such that Standing Orders 29(3) and 30(4a), which currently prohibits a resident or tenant of any property owned or managed by the City of London Corporation to serve as Chairman or Deputy Chairman of the Community and Children’s Services Committee, be amended along with the accompanying references in the Committee’s Terms of Reference. This will enable a resident or a tenant of a property owned or managed by the City of London Corporation to serve as the Chairman and Deputy Chairman of the Grand Committee.

It should be noted that consideration of this report by the Court of Common Council is subject to deliberations by the Policy and Resources Committee at its meeting on 14 April 2016, whose decision will be reported verbally to the Court.

RECOMMENDATION

The Community and Children’s Services Committee is recommending that the Policy and Resources Committee and Court of Common Council approve the amendment of Standing Orders 29(3) and 30(4a) and the Community and Children’s Services Committee’s Terms of Reference accordingly.

MAIN REPORT

Background

1. At its meeting on 8 April 2016, the Community and Children’s Services Committee were advised by the Town Clerk that the Deputy Chairman of the Committee had stepped down from the position, having become aware of the provisions of Standing Order 29(3). This Standing Order requires that *“no resident or tenant of a property owned by the City of London Corporation should serve as Chairman of the service Committee”* (with Standing Order 30(4a) specifying the same restriction in respect of the Deputy Chairman).
2. Members of the Committee discussed the relevance of applying these Standing Orders to the position of Deputy Chairman of the Grand Committee. Members of the Community and Children’s Services Committee agreed that they were

relevant only in relation to the positions of Chairman and Deputy Chairman of the Housing Management and Almshouses Sub Committee, as this Sub Committee was responsible for the regular operational administration of housing matters. For the purposes of clarity the Community and Children's Services Committee delegate the responsibility for discharging the City of London Corporation's function in respect of the management of its existing social housing stock to the Housing Management and Almshouses Sub Committee, with the Grand Committee retaining responsibility over policies affecting the City's Strategic Housing responsibilities.

3. Members of the Committee agreed that there were sufficient safeguards in place to ensure that Members made decisions in the interest of the public by declaring any interests that they had under the Code of Conduct, and not participating where so required, which applied to all elected Members of the Court of Common Council. The Committee also agreed that the current provisions meant that Members with relevant knowledge were currently being precluded from a position which could potentially benefit from their experience and understanding.
4. The Community and Children's Services Committee was therefore in agreement that these Standing Orders should not apply to the position of Chairman or Deputy Chairman of the Community and Children's Services Committee, where the views of residents and tenants of properties owned by the City Corporation are very relevant and as important as the views of non-resident Members.
5. Members of the Committee unanimously agreed that a report should be submitted to the Policy and Resources Committee and subsequently the Court of Common Council requesting the amendment of Standing Orders 29(3) and 30(4a) in respect of the Community and Children's Services Committee.

Options

6. Approval the proposal to amend Standing Orders 29(3) and 30(4a) to not apply to the Community and Children's Services Committee and therefore amending the Terms of Reference of the Committee, thereby allowing residents and tenants of properties to serve as Chairman or Deputy Chairman of the Community and Children's Services Committee; or
7. Reject the proposal and therefore continue to prohibit residents and tenants of properties to serve as Chairman or Deputy Chairman of the Community and Children's Services Committee.

Legal Implications

8. Although there is no express statutory provision which imposes such a prohibition, the Court of Common Council may have been influenced by the provisions of Section 618 Housing Act 1985 when it decided during the 2007 Governance Review to introduce the prohibition contained in Standing Orders 29 and 30. Section 618 provides:-

- “(i) The Common Council of the City of London may appoint a committee, consisting of so many persons as they think fit, for any purposes of this Act or the Housing Associations Act 1985 which in their opinion may be better regulated and managed by means of a committee.
- (ii) A committee so appointed —
- (a) shall consist as to a majority of its members of the Common Council, and
- (b) shall not be authorised to borrow money or to make a rate, and shall be subject to any regulations and restrictions which may be imposed by the Common Council.
- (iii) A person is not, by reason only of the fact that he occupies a house at a rental from the Common Council, disqualified from being elected or being a member of that Council or any committee of that Council; but no person shall vote as a member of that Council, or any such committee, on a resolution or question which is proposed or arises in pursuance of this Act or the Housing Associations Act 1985 and relates to land in which he is beneficially interested.
9. In addition all members have an obligation not to participate (i.e. not speak or vote) in a committee decision in which they have a disclosable pecuniary interest as defined by regulations made under the Localism Act 2011 without a dispensation from the Standards Committee. Failure to comply with this obligation is a criminal offence. Furthermore, members with non-pecuniary interests in a decision are required under the Corporation’s Code of Conduct to refrain from participation where the Principles of Public life would so require.
10. Finally, it should be noted that City Corporation Chairmen are accorded status and respect and may be considered to have “soft power”. However, from a strictly legal perspective they do not wield executive power and their principle legal powers are the ordering and conduct of meetings and exercising of a casting vote in the event of a tied vote.
11. Therefore, there is no legal requirement for such a provision to be applied in respect of the Community and Children’s Services Committee.

Conclusion

12. Subject to the concurrence of the Policy and Resources Committee, the Court of Common Council is asked to approve the amendments to the Committee’s Terms of Reference and to Standing Orders, such that individuals who are a resident or tenant of a property owned by the City of London Corporation are no longer precluded from serving as Chairman or Deputy Chairman of the Community and Children’s Services Committee.

DATED this 8th April 2016.

SIGNED on behalf of the Committee.

Dhruv Patel
Chairman, Community and Children’s Services Committee

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Report – Guildhall Improvement Committee

Conclusion of Project

To be presented on Thursday, 21st April 2016

*To the Right Honourable The Lord Mayor, Aldermen and Commons
of the City of London in Common Council assembled.*

SUMMARY

By the year 2000 it was increasingly clear that much of the Guildhall Complex was in need of renewal and renovation to make its buildings fit for purpose in the coming decades. The Court of Common Council established the Guildhall Improvement Committee to oversee the Guildhall Improvement Project, a programme of works that was designed to renovate and reconstruct elements of the Complex, and create both a modern working environment for staff and a welcoming institution for members of the public. In May 2015 a final settlement account for works to the North Wing – that was beneficial to the City - was agreed between the City of London Corporation and its project contractor, Lend Lease. The final payment on that account was made in January 2016, drawing the project to a close. Members are therefore asked to discharge the Guildhall Improvement Committee of its duties. The report also summarises main items of work undertaken to the Guildhall Complex during the life of the project.

RECOMMENDATION

Members are asked to note the report, including the fact that the settlement for the project has been reached; and in light of the completion of the project, discharge the Guildhall Improvement Committee of its duties.

MAIN REPORT

Background

1. Over recent years the Guildhall Complex has been subject to major and lengthy refurbishment works referred to as the Guildhall Improvement Project overseen by your Guildhall Improvement Committee. These works involved reconstruction, renovation and renewal of much of the North Wing and its piazza, the Old Library and the former Guildhall Museum (now the Livery Hall), and to a lesser extent the West Wing, including its committee rooms and reception. A booklet detailing the extent of those works was published in 2013 and circulated to Members of the Court at the time. Further copies of this booklet are available from the Town Clerk's Department on request.
2. During the course of the project, your Guildhall Improvement Committee was advised of additional construction costs. These were due to higher than anticipated tender prices for piazza landscaping; glass lifts and the fit-out of lavatories in the Old Library; and additional repairs to the stonework of the Old Library. Throughout the project, expenditure was governed by committee approvals, including an inflation adjustment allowance, which were provided in

October 2004 and April 2006. In April 2008 the Court of Common Council authorised your Guildhall Improvement Committee to approve any additional expenditure on the project that it felt necessary to bring it to a satisfactory conclusion. Committee and Court of Common Council approvals equated to a total of £113.9m during the course of the project and expenditure to date has come in under budget, totalling £112.6m.

3. Since that time project procedures and financial regulations have changed, resulting in there being no formal requirement for the Guildhall Improvement Committee to report back to the Court of Common Council upon the conclusion of the project. However, given the longevity and significance of the project the Committee wishes to provide members with formal notification to that effect, and request that the Committee be discharged.

Current position

4. In January 2016 the settlement and final payment to Lend Lease for works to the North Wing was approved under urgency procedure by the Town Clerk, in consultation with the Chairman and Deputy Chairman of the Guildhall Improvement Committee. Urgency procedure was utilised to allow the City of London Corporation to honour its obligation to pay all invoices within 30 days of receipt. The final budget for the North Wing project element stood at £74,400,410 (not including fees) and, mindful of the scale and complexity of the project, your Guildhall Improvement Committee considered this sum to represent a satisfactory settlement.
5. This final account payment signals the conclusion of the Guildhall Improvement Project and therefore the Court of Common Council is asked to discharge the Guildhall Improvement Committee of its duties.

Guildhall Improvement Project – Summary of Works

6. In light of the longevity and significance of the Guildhall Improvement Project, your Guildhall Improvement Committee wishes to provide Members of the Court with a summary of works conducted since the project began in 2002. Much of this detail is available from the aforementioned booklet *The Guildhall Improvement Project* (City of London Corporation: 2013) available from the Town Clerk's Department on request.
7. The Guildhall Improvement Project has been underpinned throughout by the aim to deliver both physical improvements to the Guildhall Complex – making its building more accessible and easier to navigate, more efficient in the way in which they are used, and more sustainable – and through those physical improvements make a statement regarding the type of organisation the City of London Corporation aspires to be: modern, dynamic, open and accessible.
8. This increase in efficiency in the way Guildhall can be utilised as a venue has allowed more events to be held within the Guildhall Complex, often concurrently. In 2004/5 a total of 365 events were held in Guildhall, a number that increased to 482 by the end of the project in 2015/16. Revenue over that same period has increased from £714,000 to £1.9m per annum.

9. **West Wing Entrance, West Wing Upper Floors and Coach House.** By the year 2000 it was clear that the West Wing, completed in 1974 to the designs of Sir Giles Gilbert Scott and his son Richard, was in need of general refurbishment, including new heating, lighting, furnishing and decoration. The first element of the Guildhall Improvement Project to begin in 2002 was work to the West Wing reception, designed to provide a new and more visible entrance, with an extended glazed lobby with associated waiting area and meeting room, with discreet security features.
10. Work on the upper floors of the West Wing was completed by 2005 in advance of the main contract for the North Wing, to allow office space in the West Wing to be utilised by officers whilst work was carried out in the North Wing. Work included installation of open plan working spaces for staff, modernised committee rooms and improved accommodation and dining facilities for Members.
11. Each year the Lord Mayor's State Coach is now moved from its display area at the Museum of London to Guildhall, in preparation for its use as part of the Lord Mayor's Show. Prior to 2002 the Coach was stored at Whitbread's brewery in Chiswell Street but following the brewery's sale, alternative accommodation was required. The Guildhall Improvement Project provided an opportunity to modify the southernmost archway of the West Wing to provide a secure glazed area where the Coach can be viewed by the public ahead of the annual Lord Mayor's Show.
12. **Old Library and Guildhall Museum (Livery Hall).** The Old Library and, in its basement, Guildhall Museum were built between 1868-72 by the City Architect Horace Jones. The whole structure is Grade II* listed and in a conservation area. The main library was moved to the West Wing in 1974, with the Old Library, former Librarian's Office and Print Room becoming events spaces or, in the case of the Librarian's Office, the Chief Commoner's Parlour. The Guildhall Improvement Project carried out repairs to the Old Library roof, replaced roof lighting, and cleaned, repointed and replaced stonework on the building exterior. The interior of the Old Library was redecorated, new carpets laid, and improved public address (PA) systems installed to create an enhanced events space.
13. The late Guildhall Museum was located in what is now the Livery Hall up until the outbreak of the Second World War. Its contents were subsequently moved to safety away from enemy bombing and never returned, later being transferred to the Museum of London. Instead in the post-war period the space came to be used for storage and service ducts for the wider Guildhall Complex. The Guildhall Improvement Project oversaw reinstating this area as an events space to complement the Old Library. Its services were upgraded, a new kitchen and servery constructed, and associated lifts, cloakrooms and entrances installed. The space was renamed the Livery Hall to reinforce the City of London Corporation's connection with the Livery, and to re-establish the link with a former Livery Hall that was situated in the North Wing. The Livery Hall opened in 2008.

14. **East Ambulatory and South Ambulatory Staircase.** The Guildhall Improvement Project set about creating a step-free link to the Old Library, Livery Hall and Crypts. This involved the demolition of a series of 20th century extensions and the construction of a two-level ambulatory passing the east end of the Great Hall. The ambulatory's top-lit design allows more daylight into the Old Library and Livery Hall, and opens up views of the east wall of the Great Hall. The existing South Ambulatory staircase is a reconstructed narrower staircase that has allowed the installation of a glazed lift to permit step-free access to the Print Room and Old Library.
15. **West and North Ambulatories.** The South ambulatory constructed in the 1970s provided a covered route for visitors accessing the Great Hall at its western end, via a short flight of steps. The Guildhall Improvement Project demolished these steps to provide instead a gentle ramp with an associated glazed roof that opened up a vista of the Great Hall's west frontage. Fire resistant screens were installed in the North ambulatory to create an accessible circular route around the whole exterior of the Great Hall.
16. **Basinghall Street Entrance.** The current Basinghall Street entrance formed the original main entrance for the former Guildhall Library and Guildhall Museum. For many years it had been sealed off and unused and the space turned over to the City's Road Safety Centre. Under the Guildhall Improvement Project this entrance has now been restored, and its stonework cleaned. Its staircase is decorated with three seventeenth century figures from the former Guildhall Chapel. The Basinghall Street entrance makes it possible to hold multiple corporate events within the Guildhall Complex with each set of guests using separate entrances.
17. **North Wing and Piazza.** The North Wing and its piazza were the main focus of the Guildhall Improvement Project. The North Wing (formerly the North Block) was constructed in 1955-58 to a 1930s design by Sir Giles Gilbert Scott. By 2000 it was clear that the building and its interior were in need of modernisation. The building was segregated from its neighbouring piazza on a raised platform, accessible only by steps and with no central entrance. The interior of the building contained small and impractical offices approached by dark, narrow central corridors. Overall, space was not used efficiently and was not welcoming to either staff or visitors.
18. Works to the North Wing began in 2006. To improve access the adjoining piazza was lowered, and new central doors inserted into the building's frontage. The two upper floors of the building were removed and a new sixth floor constructed with a glazed central section flanked by brick – this floor provides new office accommodation. The seventh floor is set back to further reduce its visibility from ground level and houses plant.
19. One aim of the refurbishment of the North Block was to create more desk space without extending the building upwards thus increasing its bulk and height, or downwards thus disturbing archaeology. To solve this, the south elevation of the North Block overlooking the Great Hall was removed, and a glass façade installed two metres further south than the former south elevation. The extra

space provided for sixty extra desks. The glass façade also incorporates three glass lifts and provides for excellent views of the Courtyard Garden and the north elevation of the Great Hall. The Courtyard Garden was formerly cluttered with several items of plant which are now located on the roof of the North Wing.

20. **The Courtyard Garden and Lady Mayoress's Corridor.** The installation of a Courtyard Garden with associated planting, seating and water features was further complemented by the demolition of the former Press Gallery Corridor leading into the Great Hall. The Press Gallery is now accessed across a roof area laid out with paving, gravel and sedum. The Lady Mayoress's Corridor has been retained and overall work to this area has led to hugely improved views of the Great Hall.
21. **North Wing Reception Area and Ground Floor.** The glazed south elevation of the North Wing provides a transparent entrance lobby with daylight entering from both sides. Overall the reception area has been designed with public use in mind, with its meeting rooms accessible without the need to enter the secure area of the Guildhall Complex. A dedicated reception for members of the public enquiring about planning applications or for contractors working on the City's highways has been installed. A dedicated reception for all other business provides a central facility to direct visitors to their required part of the complex – formerly, each department had its own reception desk which often led to confusion and to unauthorised persons travelling between different floors of the former North Block.
22. **North Wing Offices.** As has been noted, one of the drivers underpinning the Guildhall Improvement Project was the desire to create modern office space for City Corporation staff. Internal brick and block walls, lift shafts, services and flooring were removed. Small ill-lit offices were replaced with open plan working spaces that shared common services. The new layout also permitted the lower ground floor to be used for a modernised restaurant (The Gild) and a gym studio and changing rooms. The Chamberlain's Court Room was moved to more accessible rooms on the ground floor.
23. **North Wing Basement and Boilers.** One crucial element of the project was the replacement of the boilers in the sub-basement. The original boilers dated from the 1950s and were at the end of their useful life. Three new Cochran Clansman industrial boilers capable of providing 9 megawatts of heat were craned into position during works to the outside piazza. The new boilers provide back-up capacity to the Citigen Combined Heat and Power system at Smithfield and a secure independent supply to both Guildhall and Wood Street Police Station. They also have the ability to supply the Barbican Centre and Smithfield Market.

Conclusion

24. The Guildhall Improvement Project has been a longstanding programme of refurbishment and renovation to the Guildhall Complex to ensure its buildings are fit for purpose in the coming decades. The project has now been concluded and the Court of Common Council is asked to discharge the Guildhall Improvement Committee of its duties.

All of which we submit to the judgement of this Honourable Court.

DATED this 5th day of April 2016.

SIGNED on behalf of the Committee.

Sir Michael Snyder
Chairman, Guildhall Improvement Committee

Report – Education Board

Education Strategy 2016-2019

To be presented on Thursday, 21st April 2016

*To the Right Honourable The Lord Mayor, Aldermen and
Commons of the City of London in Common Council
assembled.*

SUMMARY

This report outlines the background to the City of London Corporation's proposed Education Strategy 2016-2019. It describes the process through which the strategy has been developed by the Education Board before providing the strategy's vision statement. The report then briefly describes the three strategic objectives within the strategy, namely the aim to ensure that the City's cultural and historical resources enrich the learning experience of London's learners; that all City of London Corporation education providers are deemed 'outstanding'; and that young Londoners in the City's schools and academies and beyond have access to the information and advice they need to help them progress into fulfilling careers.

RECOMMENDATION

Members are asked to approve the enclosed City of London Corporation Education Strategy 2016-2019.

MAIN REPORT

Background

1. On 24 October 2013 the Court of Common Council endorsed the City of London Corporation Education Strategy 2013 – 2015 and on 1 May 2014 approved the establishment of an Education Board to oversee its implementation.
2. Following the agreement of a framework for the next iteration of the Education Strategy at the Education Board's meeting in October 2015, a draft Education Strategy for 2016 – 2019 was developed and considered by the Education Board at its meeting on 3 December 2015. In February 2016, Officers held a workshop for Members of the Education Board and consultation sessions for Members of the Court of Common Council and have updated the draft Education Strategy 2016 – 2019 to incorporate feedback recorded at these meetings.

Current position

3. The draft Education Strategy 2016 – 2019 contains a refreshed vision for the City of London Corporation's education 'offer', namely

The City of London Corporation (the City Corporation) is committed to providing access to world-class education and learning opportunities. It will optimise the educational opportunities that its cultural, heritage and environmental assets offer. In particular, the City Corporation will provide educational experiences that reflect the common characteristics for which it is world-renowned, combining creativity, innovation and enterprise alongside tradition and continuity. It will also connect City opportunities and the talent of Londoners to reinforce City competitiveness and support London's communities.

Furthermore, the City Corporation's schools will provide educational experiences that enrich and inspire. The City Corporation will also be responsive to and influence the changing education landscape, welcoming appropriate opportunities to expand its education portfolio and extend educational opportunities.

4. The draft Education Strategy 2016 – 2019 also sets out three strategic objectives, each with prioritised actions that will be delivered under the strategy. This is followed by a detailed chapter on each objective which provides additional information on context, prioritised actions, and success criteria. The strategy is included as an appendix and the three objectives are outlined below.
5. The strategy aims to **ensure that the City of London Corporation's outstanding cultural and historical resources enrich the creative experience of London's learners**. It will do this through promoting access to the City Corporation's cultural venues through a school visits fund; promoting greater joint working between the City Corporation's cultural venues; establishing a City of London Cultural Education Partnership, and promoting the national science, technology, engineering and mathematics (STEM) agenda.
6. It also aims to **ensure that all existing City of London Corporation education providers are deemed 'outstanding' within three years of joining the City of London Corporation's education portfolio**. This will be achieved in part through the implementation of an agreed governance and accountability framework and encouraging school clustering arrangements based on geographical location.
7. The strategy also seeks to **ensure that young Londoner's in the City's schools and academies and beyond have access to the information, advice and experiences that will help them progress into fulfilling careers**. This will be achieved through promoting work-related learning and work interactions, access to quality and reliable careers advice, and using destination data to improve outcomes for young people.

Conclusion

8. Your Education Board is confident that the refreshed Education Strategy 2016-19 provides the requisite framework for the oversight and development of the City of London Corporation's education 'offer' over the next three years, including the continuing work undertaken by the City Corporation to build relationships with the Livery and City businesses. It is therefore submitted to the Court of Common Council for approval.

All of which we submit to the judgement of this Honourable Court.

DATED this 3rd day of March 2016.

SIGNED on behalf of the Board.

Catherine McGuinness, Deputy
Chairman, Education Board

CITY OF LONDON CORPORATION EDUCATION STRATEGY

2016–2019

Executive summary

Our Education Vision

The City of London Corporation (the City Corporation) is committed to providing access to world-class education and learning opportunities. It will optimise the educational opportunities that its cultural, heritage and environmental assets offer. In particular, the City Corporation will provide educational experiences that reflect the common characteristics for which it is world-renowned, combining creativity, innovation and enterprise alongside tradition and continuity. It will also connect City opportunities and the talent of Londoners to reinforce City competitiveness and support London's communities.

Furthermore, the City Corporation's schools will provide educational experiences that enrich and inspire. The City Corporation will also be responsive to and influence the changing education landscape, welcoming appropriate opportunities to expand its education portfolio and extend educational opportunities.

Strategic Objectives

1. We will ensure that the City Corporation's outstanding cultural and historical resources enrich the creative experience of London's learners.

Prioritised Actions:

- a) Maximise access to the City Corporation's cultural venues by London's pupils through a school visits fund.
- b) Provide further opportunities for the City Corporation's cultural venues to work together to offer innovative learning programmes and resources that benefit learners across London and beyond.
- c) Establish a City of London Cultural Education Partnership.
- d) Promote the national science, technology, engineering and mathematics (STEM) education agenda through working in partnership across our venues.

- 2. We will ensure that all existing education providers are deemed ‘outstanding’ within three years and that there is continued development of excellent further, adult and higher education opportunities. Any new school, academy or other providers will be expected to be judged ‘outstanding’ within three years of joining the City Corporation’s education portfolio.**

Prioritised Actions:

- a) Implement an agreed governance and accountability framework.
- b) Implement systems and structures that enable the City schools to become world-class in education.
- c) Organise school clustering arrangements by geographical location.
- d) Work with the Guildhall School of Music & Drama and other higher education providers to secure excellent provision and pathways for students at the City schools.

- 3. We will ensure that young Londoners in the City’s schools and beyond have access to the information, advice and experiences that will help them progress into fulfilling careers.**

Prioritised Actions:

- a) Work-related learning and work interactions.
- b) Access to quality and reliable careers advice.
- c) Using destination data to improve outcomes for young people.

Strategic Objective 1

We will ensure that the City Corporation's outstanding cultural and historical resources enrich the creative experience of London's learners.

Supporting the City Corporation's education vision

The City of London is unique in being home to such a wide range of high-quality cultural venues within such a small and historically significant geographical area. This provides a powerful opportunity to make a real impact on the lives of learners, not only those living in or visiting the City, but also people across London and beyond through outreach programmes, online resources and our inspiring green spaces. By maximising access to our cultural venues and bringing together their internationally important collections and expertise, we can help create engaged, active and creative citizens of the future who wish to make London a better place to live.

Context

The City Corporation supports 19 diverse cultural venues, including the Museum of London, Barbican, Guildhall Art Gallery, Guildhall School of Music & Drama, the Monument, London Metropolitan Archives, and five public libraries, including three of regional importance. Beyond the City, it also supports other inspiring destinations for learning such as Tower Bridge, Keats House, Hampstead Heath and Epping Forest. Collectively, our venues represent a remarkable educational resource that can enrich the learning of children and adults, whether in families, early years settings, schools, universities or colleges.

In 2014/15 the venues' educational programmes engaged more than 10,000 children aged under five, 60,000 people in family groups, 170,000 school pupils, 23,500 adult learners and 2,300 higher education students. Together, the venues: provide safe, supportive environments for families and intergenerational groups to learn together; contribute to attainment and creativity across the full spectrum of the National Curriculum at all key stages; and equip young people with the motivation, skills, knowledge and confidence to move into further study or employment.

Through the City Corporation's Learning and Engagement Forum, its cultural venues and partners are now working together to develop a number of educational initiatives that are helping to lay the foundation for even closer collaboration in the future. This collaborative approach has already led to meaningful activity which no one organisation could have

developed alone, and is an active demonstration of the rich potential of the proposed Cultural Hub to make a major contribution to cultural education in London and nationally.

Prioritised Actions

a) Maximise access to the City Corporation's cultural venues by London's pupils through a school visits fund.

Schools, especially those in disadvantaged areas and the outer boroughs, face a number of financial barriers to visiting the cultural venues supported by the City Corporation, including the cost of transport, staff cover and admission/session fees. Established in November 2015, our school visits fund (www.cityschoolvisitsfund.org.uk) offers schools with at least 30% of students in receipt of Pupil Premium, who have not visited their chosen venue in the last three years, with grants of up to £300 to help with the cost of visiting any of our venues. The fund is managed by the Museum of London.

Success Criteria

- i. At least 100 schools per year use the fund.
- ii. 100% of schools using the school visits fund have not visited their chosen venue in the last three years.
- iii. 75% of teachers say that they are likely to take a group to the venue again.

b) Provide further opportunities for the City Corporation's cultural venues to work together to offer innovative learning programmes and resources that benefit learners across London and beyond.

The Learning and Engagement Forum will continue to initiate and lead a number of learning projects by building on collaborations in 2015 such as:

- Young City Poets – a project in partnership with, and funded by, the National Literacy Trust to develop learning resources and teacher training programmes inspired by our cultural venues to develop literacy skills in primary and secondary schools. We hope that this will become a model for other cultural venues throughout London.
- City Stories – a day of creative activities for the City Corporation's sponsored/co-sponsored academies in Hackney, Islington and Southwark, delivered by a range of venues at the Museum of London and Barbican, engaging pupils who rarely or never visit the City to learn from its rich heritage.

- Celebrating the City Festival – a weekend of inspiring poetry, craft, music, drama, storytelling and other activities for children and families, at the Museum of London, delivered by the London Symphony Orchestra, Barbican, Barbican Library, Tower Bridge, London Metropolitan Archives, the City of London’s Open Spaces Department, and other venues.

Particular priorities are:

- Hard Education – a programme of in-school performances and workshops, teacher training and online resources, led by the London Metropolitan Archives, Museum of London and Barbican, to help secondary schools tackle challenging issues such as homophobia, sexism and substance abuse.
- A new interactive website for schools and the general public to mark the 350th anniversary, in 2016, of the Great Fire of London of 1666 that will draw on the Museum of London and London Metropolitan Archives’ remarkable collections relating to this iconic City of London event. The launch of this website will also complement and help enhance the major Great Fire of London event organised by the creative company Artichoke in September 2016, bringing new audiences and visitors to the City for the first time.
- The Shakespeare Weekender – a multi-activity, two-day, family event at the Barbican in March 2016, curated and delivered in partnership with the Museum of London and the Royal Shakespeare Company.
- A major headteachers’ event at the Barbican and Museum of London in 2016 to celebrate the work the City Corporation is doing to support education across London, promote a City of London Cultural Education Partnership, and launch the Great Fire website.
- An initiative engaging young people with the variety of STEM subjects and careers across our venues, led by the City of London’s Open Spaces Department and Tower Bridge, in celebration of British Science Week in March 2016.

Success Criteria

- i. 90% of participating teachers and pupils report that the Hard Education programme had a positive impact on their school and on attitudes and behaviours.
- ii. The new Great Fire website becomes the recognised ‘go to’ website for the subject and receives at least two million page views in the first year after launch.

- iii. The profile of our learning work is raised through the headteachers' event, resulting in increased participation at City cultural venues.
- iv. 25% of people attending the Celebrating the City Festival and Shakespeare Weekender events are first-time visitors to the host venues.
- v. The City Corporation's investment in learning initiatives enables at least the same level of funding to be secured from other sources.

c) Establish a City of London Cultural Education Partnership.

Collectively, our venues represent the full scope of cultural education and are ideally placed to deliver Darren Henley's vision as set out in his 2013 report, *Cultural Education: A summary of programmes and opportunities*:

'...all children can and should benefit from receiving a wide-ranging, adventurous and creative cultural education. For many young people, cultural activities form a vital part of their everyday lives. These activities are academically, physically and socially enriching, whether they take place in-school or out-of-school.'

The report of the Warwick Commission on the future of cultural value, *Enriching Britain: Culture, Creativity and Growth* (2015), also highlights the success of the creative and cultural industries sector in creating jobs, economic investment and profile.

In October 2015, Arts Council England launched its Cultural Education Challenge and announced the creation of 150 cultural education partnerships across the country. These bring local authorities, schools, universities and cultural venues together to facilitate cultural learning. Together with the work that is taking place to realise the vision of the City to become a Cultural Hub, makes it an ideal time to work with Arts Council England and A New Direction, the bridge organisation for London, to formally establish a City of London Cultural Education Partnership.

Success Criteria

- i. A City of London Cultural Education Partnership, including the City schools, is established by 2018.
- ii. This Partnership is seen as a key strand of the Cultural Hub.
- iii. The City of London Cultural Education Partnership achieves national recognition as a model partnership of museums, public libraries, archives, cinemas, galleries, performing arts venues, historic buildings, green spaces, conservatoires and local

authorities working together to provide access to high-quality cultural experiences for learners through a single destination.

- iv. The creation of the Partnership results in the City Corporation's education work benefitting a greater number and diversity of learners across London.

d) Promote the national STEM education agenda through working in partnership across our venues.

- Investigate opportunities to support and enhance STEM education for schools in London at our wide range of cultural venues, celebrating the breadth of education and stimulus provided.
- Support the British Science Association's British Science Week activities by providing a range of learning opportunities across our venues.
- Promote the contribution that our cultural venues make to STEM education, to schools and the public.
- Actively encourage and support girls and young people in under-represented groups wishing to pursue a science-based career.
- Provide insights into applied science in the workplace across our venues.

Success Criteria

- i. 90% of teachers attending a British Science Week activity at one of our venues report learning something new about STEM subjects in a cultural setting.
- ii. The profile of our work on STEM learning is raised through the headteachers' conference, resulting in greater participation in STEM education at our venues.

Wider Influence

The City Corporation's cultural education offer currently benefits a huge number of learners of all ages and abilities in the City and across London. By building on this work through the priorities outlined above, we can reach even more people and have a greater impact on their lives. By providing access to our collections and expertise online – for example, through the Great Fire website and technologies such as webinars and live streaming – we can also reach out nationally and internationally.

Strategic Objective 2

We will ensure that all existing education providers are deemed ‘outstanding’ within three years and that there is continued development of excellent further, adult and higher education opportunities. Any new school, academy or other providers will be expected to be judged ‘outstanding’ within three years of joining the City Corporation’s education portfolio.

Supporting the City Corporation’s Education Vision

In its pursuit of educational excellence, the City Corporation has drawn together the schools it is responsible for as proprietor, sponsor or local authority, and has established a family of schools collectively known as ‘the City schools’.

These schools are engaged in establishing and sharing a collective ethos based on what will be known as the ‘Foundations of the City schools’. The City schools are committed to: developing partnerships; sharing best practice; learning from each other; and exploring opportunities to become more efficient through greater collaboration.

The City is committed to supporting the wider delivery of world-class education across London. We want to ensure that there is the capacity to sustain excellence, with the correct accountability procedures in place to support excellent educational standards, high levels of probity, and the development of schools and colleges that reflect the interests and values of the City Corporation.

Context

At the date of publication, there are three independent schools, four academies and one maintained school within the City Corporation’s immediate education portfolio. One of the independent schools is located outside London and two of the academy schools are co-sponsored with other organisations. The majority of these schools operate in different local authorities. The schools have varying relationships with the City Corporation: with Sir John Cass’s Foundation Primary School, it is as the local authority; with the independent schools, it is as proprietor; and, with the academy schools, it is as sponsor or co-sponsor. Each school is proud of its association with the City Corporation.

The City Corporation provides bursary support to pupils at its independent schools and also to pupils at King Edward's School, Witley, and Christ's Hospital School. Additionally, it has the right to nominate governors to a number of other schools and educational bodies, including Emanuel School, part of the United Westminster Schools Foundation group of schools and Central Foundation Boys School.

The recommendations of the original Education Strategy 2013–2015 relating to the City schools, progress against those recommendations, and remaining challenges are outlined below:

- **Recommendation 1 – Develop a framework for overseeing the City's education offering.**

The Education Board was formed with agreed terms of reference and has provided resources to support the Education Strategy 2013–2015. A further rationalisation of accountability and scrutiny frameworks, particularly those relating to sole-sponsored academies, is now required.

- **Recommendation 2 – Encourage the City schools to work together as a family with a shared ethos and commitment to excellence.**

By establishing a Headteachers' Forum and a Chairmen of Governors' Forum, the City Corporation has increased information sharing and accountability. In addition, the work of the Education Unit has enabled the City schools to increase the sharing of best practice, partnership working, and school-to-school support. Activities include a programme of A-Level subject workshops, governor training, and termly Directors of Sixth Form meetings. This work needs to be developed in the coming years.

- **Recommendation 3 – Review the City's expenditure across its educational portfolio to ensure that it is directed to the City's objectives and fairly distributed; and Recommendation 5 – Clarify the relationship between the City of London and the schools associated with it, recognising the historic links that exist between them.**

The Education Board reviewed the financing, resourcing, governance and monitoring of the City academies and identified appropriate funding arrangements to provide long-term central education support for educational outreach.

- **Recommendation 4 – Identify educational best practice across London and beyond to benchmark and improve the City school education offer.**

Through the Headteachers' Forum, practice has been shared and best practice discussed. This is a function of the Headteachers' Forum and more formal scrutiny structures will be introduced during the academic year 2015/16.

Prioritised Actions

a) Implement an agreed governance and accountability framework.

Success Criteria

- i. A single Multi-Academy Trust (MAT) established which assumes the scrutiny and accountability role for the City Corporation's sole-sponsored academies.
- ii. The executive functions of the MAT are identified, and posts recruited to, enabling the MAT to fulfil its statutory and legal responsibilities.
- iii. All providers support the City Corporation's quality assurance and accountability framework.
- iv. All providers are 'outstanding' within three years.

b) Implement systems and structures that enable the City schools to become world-class in education.

Success Criteria

- i. The Headteachers' Forum (the Forum) becomes a central vehicle for driving the sharing of practice, the consideration of new ideas, and the establishment of common approaches.
- ii. Leadership and support for the Forum is secured.
- iii. National and international educational best practice is regularly considered.
- iv. The Forum fulfils the reporting, consultative and proposal-forming functions on behalf of the Education Board.

c) Organise school clustering arrangements by geographical location.

Success Criteria

- i. Establish three clusters in London around the City Corporation's existing academies: the South, East, and North clusters.
- ii. The clusters are cross-phase and involve at least one of the City Corporation's independent schools as a partner.
- iii. Ongoing improvement projects are established in each cluster.

d) Work with the Guildhall School of Music & Drama and other higher education providers to secure excellent provision and pathways for students at the City schools.

Success Criteria

- i. Further and higher education partners attend one identified Headteachers' Forum.
- ii. Partnerships with the Guildhall School and other institutions are established, with lead schools identified.
- iii. Projects are implemented with positive outcomes.

Wider Influence

The City Corporation will be responsive to and influence the changing education landscape, welcoming appropriate opportunities to expand judiciously its education portfolio and extend educational opportunities. The City Corporation will also work in partnership with neighbouring boroughs, businesses, livery companies and interested parties to realise excellent educational opportunities.

Strategic Objective 3

We will ensure that young Londoners in the City's schools and beyond have access to the information, advice and experiences that will help them into fulfilling careers.

Supporting the City Corporation's Educational Vision

The City Corporation is committed to providing opportunities for young people in the City of London and neighbouring boroughs to experience the world of work and increase their chances of getting a job. Our focus will be on providing opportunities within the City schools, but will also benefit other schools in our neighbouring boroughs and wider London.

Context

The youth unemployment rate (for 16- to 24-year-olds) in London stands at 18.4%, significantly higher than the national average (15%).¹ Despite young Londoners gaining better-than-average GCSEs they are more likely to be unemployed than young people in the rest of England, regardless of their qualification levels.² Recent research suggests that this is due to the characteristics of young people in London, with high levels of poverty and disadvantage and the intense competition for jobs in the capital making it harder for young people, particularly from disadvantaged backgrounds, to find work. We know that young people who have more contact with employers (for example, careers talks or work experience) while still at school are statistically less likely to become NEET³ and earned on average 16% more than peers without such interactions.⁴

The City Corporation is committed to providing opportunities for young people to develop the skills that will help them into employment in the City and elsewhere and to achieve their goals. This commitment to young people extends beyond the City boundary into neighbouring boroughs and throughout London.

The City Corporation is also supportive of the London Ambitions Career Offer, commissioned by London Councils and the London Enterprise Panel, which acknowledges and sets out ways of addressing some of the challenges facing young people when making career choices.

¹ Office for National Statistics (2015), Regional Labour Market, June 2015, www.ons.gov.uk/ons/dcp171778_407073.pdf

² Census 2011

³ NEET: Not in Education, Employment or Training

⁴ Mann, A (2012) *It's Who You Meet: Why employer contacts at school make a difference to the employment prospects of young adults*, Education and Employers Taskforce

The role of the Education Board under this theme is to scrutinise the performance of the City academies in this area actively and to influence the City Corporation – and its partners – more widely to support the strategic objectives.

Prioritised Actions

a) Work-related learning and work interactions.

We know that young people who have several interactions with the world of work while still at school are less likely to be NEET once they leave school. Providing opportunities for young people to have first-hand experiences with employers, in the City and elsewhere, from an early age, will help develop awareness of career pathways and future job prospects. It will also help young people to acquire the ‘soft skills’ and attributes necessary to succeed. The City Corporation supports a range of work-related learning activities and work interactions in schools across its neighbouring boroughs and also available to the City schools.

Success criteria

- i. Working with the City academies, agree a programme of relevant work interactions for pupils, and access to opportunities to develop the ‘soft skills’ necessary for work, as part of an annual careers workplan, working towards ensuring that pupils have completed 100 hours of experience of the world of work by the time they are 16 years old, in line with the London Ambitions proposals.
- ii. Consider comparative, transparent reporting on the impact of career workplans on pupils.
- iii. Encourage the City schools to work together and share links and expertise to benefit all pupils.
- iv. Maintain an overview of the breadth of the City Corporation’s work-related activities offered to schools and young people as part of the broader London offer, ensuring that the City academies also benefit.

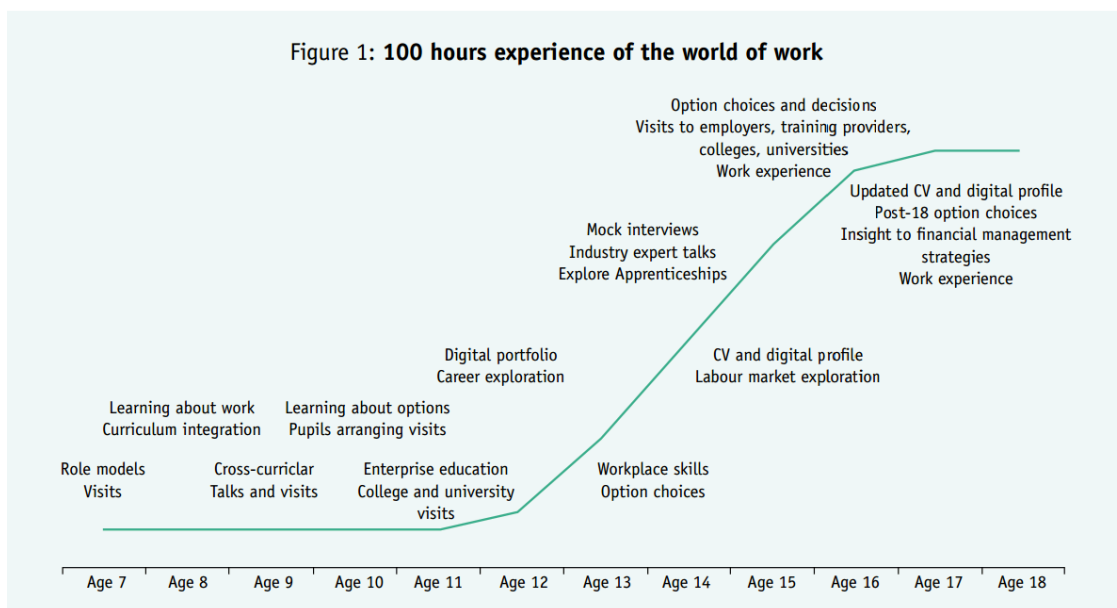


Figure 1: 100 hours experience of the world of work⁵

b) Access to quality and reliable careers advice.

Young people deserve to have access to quality and reliable careers advice and information to ensure that their future working lives are not determined by chance and personal circumstances. In London in 2014 the proportion of young people in apprenticeships and jobs with training was half of the England average⁶ and an alarming rate of young people dropped out of the qualifications they started post 16.⁷ Our sponsorship/co-sponsorship of the City academies allows us to support the provision of quality careers advice in those institutions.

Success criteria

- i. Work with the City academies to ensure that each has a published careers policy and careers curriculum and regularly scrutinise implementation and impact.
- ii. Ensure that each City academy has a governor on the governing body with responsibility to oversee this scrutiny.
- iii. Ensure that the City Corporation is participating actively in, and promoting, the London Ambitions Career Offer.
- iv. Ensure that students at City academies have access to up-to-date labour market information.

⁵ London Enterprise Panel (2015) *London Ambitions: Shaping a successful careers offer for all young Londoners*, London Councils

⁶ Hodgson, A and Spours, K (2014) *What is happening with 17+ Participation, Attainment and Progression in London*, London Councils

⁷ Local Government Association, media release, 2 February 2015, www.local.gov.uk/media-releases/-/journal_content/56/10180/6951000/NEWS

c) Using destination data to improve outcomes for young people.

Every young person deserves a good education and to achieve the best academic results that they can. However, young people also need to be prepared to succeed and achieve their goals after they leave school. Information on where pupils go when they leave school is now published on a regular basis and is helping us understand what pupils move on to after school. This allows us to have a useful conversation with schools, colleges and other partners about how we can improve destinations for young people, especially those not destined for university or at risk of dropping out. Our position as sponsor/co-sponsor of the City academies requires us to play a role in the future destinations of our pupils and how we can improve these outcomes.

Success criteria

- i. Work with the City academies to understand where pupils go after leaving school, particularly the sustained rather than immediate destination, and consider the annual data showing the performance of the City academies and other schools, working with the relevant institution to address any issues identified.
- ii. Further consider the different destinations of young people from the City academies – for example: university, further education, apprenticeships, employment, or NEET – to identify areas where additional support or opportunities may be required.

Wider influence

We are keen to foster success for all the schools we work with and the pupils they support. There is great potential to further develop partnership working between schools to establish mutually beneficial relationships and to share learning. We will work with the City academies and other schools to support and facilitate this. In addition, this theme does not sit in isolation from other programmes and activities already in place to support a successful transition from education to employment, including work with businesses and livery companies. Therefore, we will continue to work with colleagues, both within the City Corporation and outside, to ensure that our efforts align with and benefit from other activities underway or in development.

Related City of London Corporation Strategies and websites:

- Department of Community and Children's Service's Business Plan:
<http://www.cityoflondon.gov.uk/services/children-and-families/Documents/dccs-business-plan-2015-17.pdf>
- Early Years Strategy 2015-2018: <http://www.cityoflondon.gov.uk/services/children-and-families/Documents/early-years-strategy-2015-18.pdf>
- The Children and Young People's Plan:
<http://www.cityoflondon.gov.uk/services/children-and-families/Documents/children-and-young-peoples-plan-full-strategy%2011%2009%2015.pdf>
- The Early Help Strategy: <http://www.cityoflondon.gov.uk/services/children-and-families/Documents/early-help-strategy.pdf>
- Adult Skills and Learning: <http://www.cityoflondon.gov.uk/services/education-learning/adult-learning/Pages/default.aspx>

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